

WORLD NEWS

GERMAN ELECTION

KOHL REBUFFED DOGGED POLITICIAN WHO BECAME AN ARCHITECT OF A UNIFIED GERMANY AND AN INTEGRATED EUROPE IS REJECTED BY AN ELECTORATE HOPING FOR A FRESH START

Voters grow weary of their grand statesman

By Peter Norman in Bonn

Helmut Kohl's defeat yesterday marks an abrupt end to the reign of Germany's longest serving leader this century.

During his 16 years of power in Bonn, Mr Kohl, now 68, became the dominant European statesman of the late 1980s and 1990s. He unified Germany, cemented his country's post-war friendship with France, worked tirelessly for a more integrated Europe and played a key role in smoothing relations between post-communist Russia and leading western democracies.

A towering figure in all senses of the word (his weight is one of Bonn's few real secrets but is thought to be at least 265 pounds or 121kg on a 6ft 3in or 1.83-metre frame), Mr Kohl has been an instinctive wielder of power and was able to lead an often quarrelsome coalition of his own Christian Democratic Union, the Christian Social Union of Bavaria and the small Free Democrat party to four election victories.

Although he would often prevaricate, he could move with remarkable speed and decisiveness to achieve his objectives. His instinct for the possible and his talent for timing were shown to their full when he unified Germany in 1989 and 1990.

Mr Kohl revelled in the role of the elder statesman among the leaders of the industrial democracies and, through a combination of charm and cajoling, secured unparalleled recognition for Germany on the world stage. Despite a lack of foreign languages, he struck up warm and even affectionate relations with statesmen as varied as François Mitterrand of France, George Bush and Bill Clinton of the US, Mikhail Gorbachev of the Soviet Union and Boris Yeltsin of Russia, convincing each in turn that Germany remained

Kohl's lack of interest in economics and his disregard for detail proved to be grave handicaps

his later problems. The economic, monetary and social union of the two countries, that made German political union a success, imposed huge financial burdens on the state.

That he woke up belatedly to the problems was typical of a leader who abhors detail and has a limited interest in economics. On the other hand, his ability to look at issues and events against the broad sweep of history enabled him to exploit the collapse of communism in eastern Europe to bring about his country's peaceful reunification.

His strong sense of history and his deep roots in the strongly Catholic Palatinate, a region close to France, where for 200 years every generation suffered the horrors of war, help explain the passion with which he promoted the euro, the single European currency, as a prop for peace and freedom.

His awareness of the devastation perpetrated by and wreaked upon Germany earlier in the century impelled him, as no other contemporary leader, to embed his country in a European Union that surrounded it for the first time in its history with friendly neighbours.

When Mr Kohl became chancellor, he took over a job that he had been in training for since 1982, when he was elected to the state parliament, or Landtag, of Rhineland-Palatinate.

He advanced quickly, first becoming leader of the CDU members in the Mainz Landtag and later prime minister of Rhineland-Palatinate.

Most of the attitudes that were to determine Mr Kohl's later political career had become fixed by this time.

bid for the chancellorship but lost to Helmut Schmidt by a narrow margin in that year's general election. A few weeks later, Mr Kohl quit Mainz for Bonn to become opposition leader in the Bundestag, Bonn's lower house of parliament.

It was a difficult transition and many who knew him then predicted that he would never be chancellor. But he was dogged and determined and struck a chord with the German people, that was still apparent in the public appearances of his campaign for re-election this year.

Mr Kohl's ability to express himself in simple terms has helped him communicate effectively with the German voter and through an interpreter with foreign leaders.

In September 1982, the Bonn coalition of the Social Democratic and Free Democratic parties collapsed after 13 years. On October 1, Kohl was elected chairman by a majority of Bundestag MPs. The coalition of CDU/CSU and FDP was born.

He came to power promising a moral and spiritual renewal of Germany. With hindsight, it is clear that relatively little changed in the 1980s. Mr Kohl admitted last week that he missed an opportunity to reform Germany's generous but costly social security system at that time.

Internationally, however, there were important developments. Mr Kohl's relations with France's Socialist president, François Mitterrand became ever warmer, partly in reaction to the mutual antipathy between Mr Kohl and the British leader Margaret Thatcher, who quickly determined that her German colleague was "not one of us" on economic, social and European issues.

Mr Kohl also showed himself to be a European visionary and in June 1988 set in train the process that was to culminate in agreement on European eco-



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ern German industry into bankruptcy, was accepted with reluctance by the Bundesbank but pushed through by Mr Kohl as a political imperative. On July 1 1990 the two Germanys were united economically and socially.

The final breakthrough to unification came in mid-July when Mr Kohl met Mr Gorbachev in the Caucasus. It was a quintessential Kohl occasion. He later recalled how the two leaders, Mr Kohl in a cardigan, Mr Gorbachev in a pullover, wandered through the woods and sat by a river to talk "about God and the world" before getting down to business. The upshot was a German-Soviet declaration which controlled the Bundesrat, the second chamber in Bonn. When, in April 1991, Mr Kohl announced that he would stand again as candidate for chancellor in yesterday's election, it faced a strengthened opposition.

Mr Kohl's coalition became increasingly prone to internal quarrels and could push through only a few much-needed supply-side economic reforms against the will of the SPD, which controlled the Bundesrat, the second chamber in Bonn. When, in April 1991, Mr Kohl announced that he would stand again as candidate for chancellor in yesterday's election, it faced a strengthened opposition.

Unification on October 3 was a triumph of *ad hoc* management. His coalition was rewarded with a convincing victory in the all-German elections of December 1990. Forty-five years after the end of the second world war, Mr Kohl was chancellor of a united Germany.

Unification was followed by an economic boom in western Germany, as manufacturers stepped up production to satisfy years of pent-up demand in the new *Land*.

In the territory's first free elections since 1953, the CDU/CSU coalition parties won 75 per cent of the votes and the CDU just over 40 per cent. In May, the west and east German governments agreed that East German marks should be exchanged for the D-Mark at a one-to-one rate for wages, pensions and rents. The decision, which was to plunge most of east-

way to recession, higher taxes and strains in his coalition.

Mr Kohl still won a fourth election victory in October 1994, albeit narrowly. But the government squandered its first year in office, content to watch the opposition SPD quarrel rather than tackle Germany's looming economic and social problems.

When in 1996 it focused on the problems of rising unemployment, soaring social costs and the need to meet the 1992 Maastricht Treaty criteria for the introduction of the euro on January 1 1999, it faced a strengthened opposition.

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With hindsight, many of the problems that surrounded his campaign stemmed from that decision, which was taken without consulting his party. His announcement, a few months later, that Wolfgang Schäuble, the leader of the CDU and CSU MPs in the Bundestag, should be his successor, failed to bring calm. That statement, again made without consultation, irritated both Mr Schäuble and the leaders of the Bavarian CSU – a remarkable feat as they rarely saw eye to eye on anything. To many in the party, Mr Kohl's handling of his candidacy, his succession and his campaign showed that he was losing his grip on domestic politics.

Problems at home did not prevent Mr Kohl's prestige abroad growing to ever greater heights as he focused his attention on Europe and the euro. But in his final year of domestic politics, Mr Kohl often seemed out of touch. The once supreme manipulator of the political levers of power behaved increasingly like a president rather than chief executive of an administration.

He paid the price yesterday.

POTENTIAL PARTNERS SOCIAL DEMOCRATS MUST CHOOSE BETWEEN A 'RED-GREEN' PACT OR A GRAND COALITION

Schröder will approach Greens with care

By Ralph Atkins and Peter Norman in Bonn

Gerhard Schröder, the undisputed victor in yesterday's election, faces two main alternatives when he begins work today on forming a governing coalition: either a "red-green" pact with the environmentalist party, or a "grand coalition" with the Christian Democrats led by Helmut Kohl's successor.

A "red-green" pact would take post-war Germany into new territory. The Greens entered parliament in 1983 but this would be their first chance to take seats at the cabinet table.

However, Mr Schröder would give the Greens a limited role. Throughout his campaign, it was clear that – apart from a shared opposition to Mr Kohl – the Social Democratic party's agenda was significantly different from that of the Greens.

In particular, Mr Schröder made clear his scepticism about Green demands for Germany to end its use of nuclear energy as soon as possible. The Greens also backed a significant increase

in petrol prices which Mr Schröder, a member of the Volkswagen supervisory board, would resist. There would be clashes too over big infrastructure projects, including the planned high-speed magnetic levitation rail link between Hamburg and Berlin.

Ironically, there may be fewer problems in a "red-green" government over foreign policy – despite the Greens' pacifist orientation and the likelihood of Joschka Fischer, one of the Greens' leaders, becoming foreign minister. Mr Schröder made it clear last night that continuity of foreign policy would be a condition of any deal and Mr Fischer is on the pragmatic, "realpolitik" wing of the Green party.

The difficulties of a "red-green", however, might make a deal with the CDU – and possibly its sister party the Bavarian Christian Social Union, more attractive. Such a "grand coalition" – with an overwhelming majority in parliament, would allow Mr Schröder to push through "modernising" economic and social welfare reforms. His likely vice-chair-



Bowing out: Kohl meets the press after voting at his home town of Oggelshausen yesterday

cellor Volker Rühe, defence minister under Mr Kohl, is a pragmatist like Mr Schröder himself. On many broad policy issues, such as foreign affairs or law and order,

there are fewer differences between the SPD and the CDU/CSU than between the SPD and the Greens.

But such a "grand coalition" would be difficult to

negotiate. During the election campaign, the SPD's pledge to reverse supply-side reforms of Mr Kohl's government highlighted differences in policy on issues that

would have to be confronted immediately.

The CDU campaigned on a platform pledging sharp cuts in top rate income tax. The SPD, with its insistence on reversing reductions in sick pay and pension entitlements, fought for greater social justice and a greater commitment to redistributing wealth than returning it to the voters.

Meanwhile, there is likely to be strong resistance to a "grand coalition" from some quarters within the CDU, and particularly the CSU which would fear marginalisation as a political force. The CSU points to the dwindling support of other Christian parties in other European countries which have accepted junior partnerships in grand coalitions.

Mr Schröder will base his decision on a full analysis of last night's result but any announcements today are unlikely to be definitive. It is not impossible, for instance, that Mr Schröder might form a "traffic light" coalition that included the Free Democrats as well as the Greens – although the FDP has ruled that option out.

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Once chosen, the newly elected chancellor will then have the right to propose members of his cabinet, who have then to be formally appointed by the president.

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EUROPE'S VIEW DECISIONS DELAYED

Foreign friends take a fresh look at Bonn

By Robert Graham in Paris and Quentin Peel in Brussels

Mr Jospin has continued to cultivate Mr Kohl aware in recent times that the outcome could be close.

But Mr Jospin himself is likely to play a bigger role in future Franco-German relations, reducing the scope for initiative by the conservative President Jacques Chirac. The latter inherited the special relationship carved out between Paris and Bonn by Chancellor Kohl with the late President François Mitterrand.

Recent uncertainty over the outcome of the German elections has delayed decisions on a range of big issues on the European agenda, including agricultural reform, and future financing of the EU.

The perceived likelihood of a change in government in Bonn has also put important bilateral relationships, including the Franco-German alliance, and the close ties between Germany and Russia, in limbo.

The French government is preparing a series of initiatives to relaunch the Paris-Bonn axis in the wake of the German elections to ensure it remains the anchor of European stability.

In the run-up to the elections French officials said these proposals were unlikely to vary whatever the outcome of the poll. They insisted that there was a serious need to give new impetus to what has become an "ageing couple" on the European stage where substantial differences have clouded their fundamental desire to guide the introduction of the euro and prepare Agenda 2000, the complex of financial, institutional and agricultural reforms needed to clear the way for EU enlargement to central and eastern Europe.

However, the Socialist-led government of Lionel Jospin has made no secret of its sympathy for the SPD even though Mr Schröder still remains an unproven friend.

COALITION-BUILDING RIVAL CLAIMS COULD MAKE FOR DIFFICULT NEGOTIATIONS

By Ralph Atkins in Bonn

The German general election yesterday was the high point but also about numbers of cabinet posts and in which department. Chancellor Helmut Kohl's coalition was

selected. The formal appointment of a chancellor is not always automatic. It is the task of President Roman Herzog to propose a candidate for the Bundestag to approve.

It is the formal appointment of his own authority – for instance if coalition talks are not making sufficient headway. In this circumstance, he could take the initiative and propose a candidate.

But Mr Herzog could immediately. And if the candidate who then takes the largest number of votes cannot command a majority in parliament, the president has the option of blocking his appointment and calling fresh elections.

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EUROPE

Pressure builds on UK and Sweden to join ERM2

By Michael Smith and Wolfgang Münchau in Vienna

Britain and Sweden are coming under renewed pressure to commit themselves to joining the successor of the European Union's exchange rate mechanism as a precondition for future membership of economic and monetary union.

As European finance min-

isters and central bank governors put the final touches to the so-called ERM2, several countries questioned the two countries' official decision to stay out of the new exchange rate regime.

Charlie McCreevy, Irish finance minister, said countries that had taken the heat of the early days of the old ERM "might take a jaun-

going through the disciplines and rules that we did". He added: "It doesn't seem to me very equitable and I am not the only one thinking that."

France also argued that ERM2 membership of all the non-participants of Emu would strengthen the monetary stability of the EU.

At an informal meeting over the weekend, finance

ministers and central bank governors spelled out the ERM2 fluctuation margins for Denmark and Greece, which, along with Britain and Sweden, will not be participating in Emu.

Ministers set fluctuation margins of 2.25 per cent of either side of a central parity for the Danish krone, and 15 per cent for the Greek drachma. The central parity

will be determined on January 1 next year.

A UK official reiterated the UK government's position that the UK had no intention of joining the ERM2. Britain previously made clear that the UK was unlikely to join the single currency before the next general election, which must be held by 2002.

The UK and Sweden argue

that, even if they decide to join Emu, there is no obligation under European law to join the ERM2. However, the European Commission, the European Central Bank and the majority of EU governments feel strongly that a period of ERM2 membership would help smooth the transition to Emu.

Britain faces another

potential clash with its European partners over plans to harmonise savings taxes. The Austrian presidency of the EU set a nine-month deadline to complete negotiations to reach a co-ordinated position on withholding taxes on savings and corporation taxes.

Proposals considered by ministers would force EU countries to impose either a 20 per cent minimum tax on

EU residents' savings in another state or make the information available to the tax authorities of the resident's home state. The UK says the proposals would damage the City of London, its financial centre, by causing a flight of capital to non-EU centres. The UK is particularly concerned about the effect of a withholding tax on the eurobond market.

Rouble faces further rocky ride

By Anthony Robinson in Moscow

The Russian rouble is expected to come under further pressure this week amid clear signs that the International Monetary Fund remains deeply sceptical about the economic policies of a government which was further weakened last week by the resignation of two senior officials.

Alexander Shokhin, who as deputy prime minister in charge of the economy led talks with both the IMF and a group of 18 foreign creditor

banks, resigned shortly after the IMF team left, in protest against the re-appointment of Mikhail Zadornov as the new finance minister. "I did not want to remain in the government as mere window dressing for the west," he said at the weekend.

The government led by Vevgeny Primakov was also hit by the resignation of Dmitri Vasilev, chairman of the Federal Securities Commission and a strong supporter of market reforms.

Mr Shokhin had been unable to persuade the IMF team to disburse the second

tranche of \$4.3bn which the IMF had originally planned to release in September under the terms of the \$22.6bn emergency credit package agreed in July. It disbursed a \$4.8bn first tranche before the government was forced to devalue and imposed a 90 day debt moratorium on August 17.

The IMF team merely promised to return for further discussions next month, meanwhile urging the government to "consider urgently the narrow range of alternatives still available and quickly decide on its

economic strategy".

Mr Shokhin said it was now unlikely that the IMF would disburse the second tranche before December; it might not even happen until the new year. But he claimed that the IMF team had softened its stance in certain areas.

"We managed to persuade the IMF that we must introduce taxes on exports to raise some cash from inflation and they also agreed to waive the ban on central bank credits to the government in the fourth quarter," he said.

Brussels backs action on food

Emergency measures aimed at blunting effects of collapse in sales to Russia

By Quentin Peel in Brussels

Emergency measures to help Europe's meat and dairy exporters have been approved by the European Commission in Brussels to blunt the effect of a collapse in sales to Russia.

Further action could be agreed today when European Union farm ministers meet to consider the potentially devastating consequences, particularly for beef exporters, of the loss of the Russian market.

They will be warned to expect requests for food aid from Moscow if the situation there continues to deteriorate. In particular, the potato harvest is expected to be "catastrophically low".

The drop in sales to Russia has already had an impact on prices within the EU and could spark fierce competi-

tion with other big exporters, such as the US, to find alternative markets, according to a report to be submitted to the meeting.

Before its financial crisis broke in August, Russia had become the EU's second largest market for farm exports, after the US, consuming 41 per cent of beef exports, 22 per cent of pork and 29 per cent of poultry.

According to the report, to be submitted by Franz Fischler, the agriculture commissioner in Brussels, commercial trade in agri-food products to Russia has been completely interrupted, with a few exceptions. Little improvement is likely until a stable rouble exchange rate has been achieved, which remains uncertain.

Commission officials say beef producers have been hardest hit, particularly in

Ireland, because they were already suffering from the collapse in internal sales caused by the BSE crisis. On Friday, an emergency measure to increase export subsidies on beef by 8 per cent was agreed to help them.

Prices at Irish cattle marts have dropped by 10 per cent since the Russian crisis broke out in August, and export sales from the country have come to a virtual standstill.

On Thursday, farm officials in Brussels also approved measures to provide support for exporters of skimmed milk powder, and condensed milk. Earlier in the week they agreed to improve storage payments for pork producers, suffering already from oversupply and falling prices.

The farm ministers will be told today that Russia's own

agricultural production fell by 36 per cent between 1990 and 1992, and EU exports to the country rose from Ecu1.3bn (\$1.5bn) in 1992 to Ecu5.4bn in 1997.

The commission report forecasts that Russia will have to continue importing food for the foreseeable future, either by commercial channels or in the form of food aid. However, no requests have yet been received for such assistance.

Although some farm ministers may be keen to promote food aid as a way of softening the blow to EU exporters, officials say they should seek proof that it would reach those most in need, and that the logistics exist to distribute it. Any food aid would also have to be approved by other countries within the World Trade Organisation.

HZDS deputy chairman Augustin Marian Hruska (left) and Svetko Kozlik claim narrow victory for their party at the weekend. But opposition parties will not let the HZDS form a government

that, even if they decide to join Emu, there is no obligation under European law to join the ERM2. However, the European Commission, the European Central Bank and the majority of EU governments feel strongly that a period of ERM2 membership would help smooth the transition to Emu.

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The Slovak government led by Vladimir Meciar's fiercely nationalist party suffered a heavy defeat in the weekend general election at the hands of an alliance of opposition parties.

The opposition victory opens the way for Slovakia to start to rebuild its relations with the international community and could eventually allow it to return to the fast track of negotiations to join the European Union.

Slovakia is the only candidate from central and east Europe for membership of the EU and Nato to have been rejected from the first round of negotiations because of its dubious democratic record.

According to official preliminary results published yesterday, Mr Meciar's Movement for a Democratic Slovakia (HZDS) narrowly remained the single largest party with 27 per cent of the vote and 43 seats, a big fall from the 35 per cent and the 61 seats it captured four years ago. Of its coalition partners the Slovak National party won 9.1 per cent and 14 seats, while the leftist Association of Slovak Workers fell far below the minimum 5 per cent threshold.

Mr Meciar, the prime minister and strongman of Slo-

vak politics and the man who led the country's split from the Czech Republic six years ago, can only form a government if he is able to splinter the four opposition parties, which have all campaigned heavily to oust him. Putting on a united front, opposition leaders pledged last night to work towards forming a new government and not to negotiate with Mr Meciar.

Mikulas Dzurinda, leader of the centre-right Slovak Democratic Coalition (SDK), which won 26.3 per cent of the votes and 42 seats, claimed victory for the opposition and promised to return Slovakia to the rule of law. "The election shows that Slovakia wants change and wants a new government and an end to confrontation," he said.

The two-day poll was heavily monitored by international observers. Fears that Slovakia would be unable to hold free and fair elections after the bitter political confrontations of recent months appeared unfounded, as all leading parties accepted the results.

The Organisation for Security and Co-operation in Europe (OSCE) said the election was carried out "in an apparently correct and acceptable manner" with no serious incidents.

After four years of increasingly polarised confrontation in which the opposition has accused the Meciar government of flouting the constitution and undermining democratic institutions, Slovaks voted in force at the weekend with an 84 per cent turnout, compared with 76

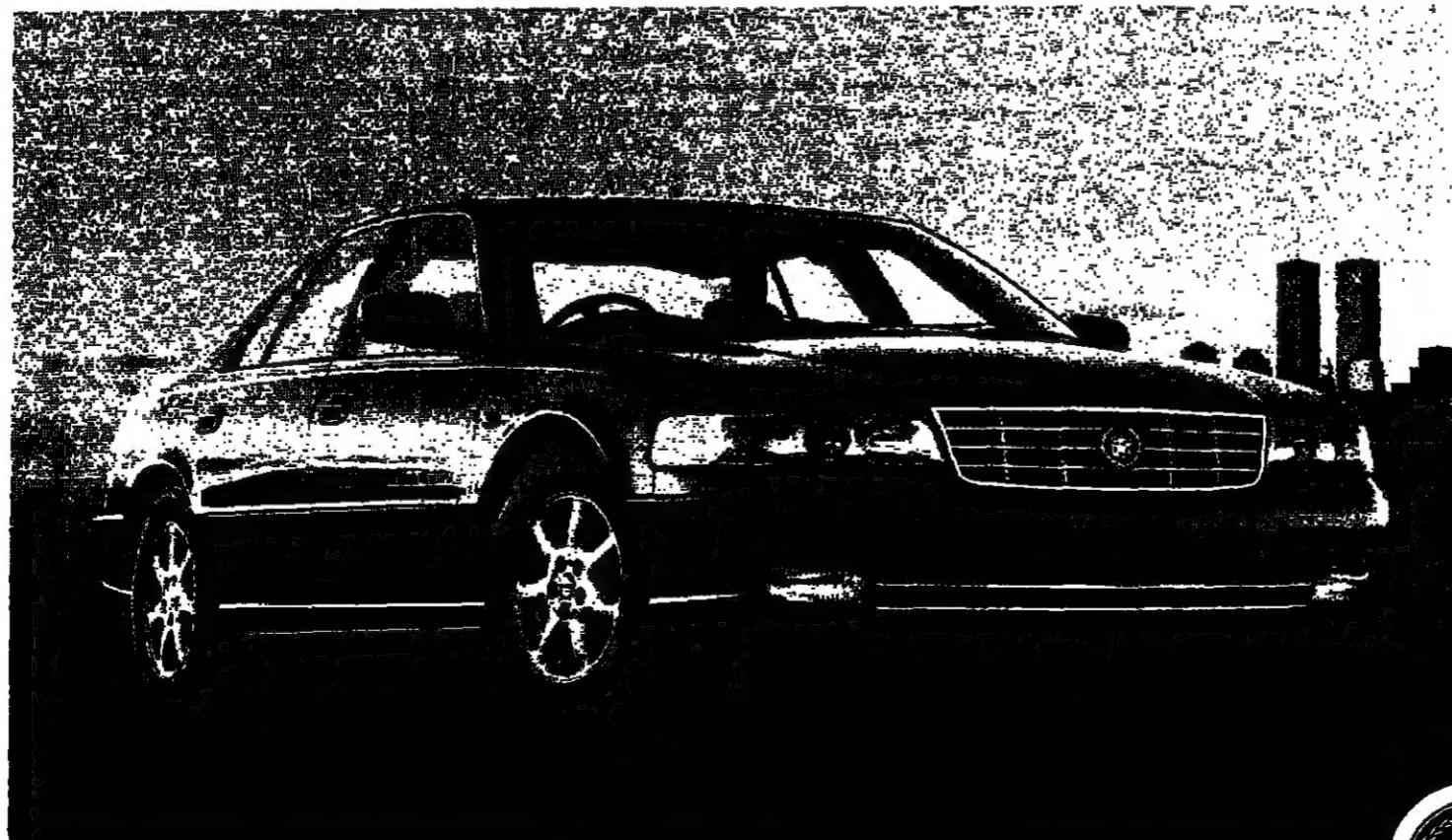
per cent four years ago.

Together the four parties will hold 93 seats in the 150-seat parliament, enough to achieve the minimum 90 votes needed for a constitutional majority.

A further defeat was inflicted on the government when a referendum on prohibiting the privatisation of six state-owned energy utilities was declared invalid, as only 44 per cent instead of the minimum 50 per cent of the electorate voted.

Foreign firms take a fresh look at Bonn

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BEIJING CIRCULAR ACTION TO CHECK OVERSEAS DEBT EXPOSURE

New Chinese curbs on foreign exchange

By James Kyng in Beijing

China announced stringent new foreign exchange regulations yesterday aimed at checking the country's exposure to overseas debt and stemming an alarming outflow of foreign currency.

A circular by the State Council demands stricter supervision by banks of the sale of foreign exchange, and calls for restrictions on the issue of foreign debt.

The rulings come as China is experiencing significant capital flight. Despite a trade surplus of \$31bn in the first eight months of the year, the country's foreign currency reserves have risen only marginally to \$140bn since the start of the year. Beijing says it will not devalue the renminbi this year, but has not so far extended the promise to 1999.

The black market rate of the renminbi has reached its weakest level this year, an indication of the rising demand for foreign currency

among companies and individuals who believe the government may be forced to devalue. In Beijing yesterday, the black market rate was RMB8.9 to the US dollar.

According to the circular, local governments must stop issuing overseas debt and offering financial guarantees to foreign-funded projects without central government approval, the official Xinhua news agency said.

Agreements already made without central approval would be declared null and void. It was not clear if this meant all previous local financial guarantees to foreign projects would be scrapped, or just those approved by local authorities but not yet acted on.

Such guarantees form the financial basis for many foreign-investment projects all over China. Local government guarantees have also been extended for the overseas borrowing of local International Trust and Investment Corporations (ITICs),

OECD cautious on future of e-commerce

By Guy de Jonquieres

Continuing US dominance in the global market for electronic commerce is creating "competitive concerns and some suspicions" in other countries seeking to harness the commercial potential of the Internet, the Organisation for Economic Co-operation and Development has warned.

But the OECD says in a report*, prepared for its ministerial conference on e-commerce in Ottawa next month, that much of the US lead reflects lags in the growth of the market in Europe and Asia, caused by high costs, slowness to tackle barriers to competition and conservative consumer attitudes.

The report also doubts that e-commerce will quickly supplant most traditional forms of retailing or sharply reduce consumer product prices. It finds little evidence that products sold on the internet are cheaper than those bought at conventional outlets, although their prices change more frequently.

The OECD says the US generated about four-fifths of the estimated \$200bn of e-commerce activity last year. Although some forecasts suggest the market could be worth \$1,000bn by 2005, the report expects the US share not to fall below two thirds of the total in the near term.

It says high telecommunications costs, slow liberalisation and insufficient transmission bandwidth may continue to inhibit development of e-commerce in Europe and Asia. European consumers were also less used to "distance shopping" than those in the US, where mail order sales per head were more than twice as high.

Although the report says growth of e-commerce will have a big impact in certain sectors, such as financial services, postal services and travel agents, it expects its overall consequences for consumer industries and employment to be limited in the foreseeable future.

Even on the most optimistic forecasts, the value of e-commerce transactions worldwide would be smaller in 2005 than direct marketing sales in the US today. The market would also consist overwhelmingly of deal

ings between businesses, rather than of retail transactions involving consumers.

"While the appeal of convenience and mass customisation may promote business-to-consumer e-commerce, its success is not assured. It may become just another channel for retailers, like mail order, rather than a new dominant mode of commerce," the report says.

E-commerce was expected to cut distribution costs by 5 per cent and yield efficiency gains of as much as 0.75 per cent of gross domestic product. But these savings would only lead to lower consumer prices if there was fiercer competition.

The report expects the number of jobs threatened by e-commerce to be roughly balanced by those created by growing demand for products and services available on the Internet. However, many of the new jobs would be for more highly skilled workers.

*The economic and social impact of electronic commerce. OECD, 2 rue André Pascal, 75775 Paris Cedex 16, France. Tel: 331-45 24 82 00. Website: www.oecd.org

Victoria hit by gas shutdown

By Gwen Robinson in Sydney

Industry and commerce in the southern Australian state of Victoria have been crippled and households left without power after gas plant explosions which killed two and seriously injured eight people on Friday.

Toyota, the state's biggest carmaker, and Amcor, the paper and packaging manufacturer, were among large companies which closed factories down at the weekend and laid off part-time workers.

The government reacted

swiftly and with a vengeance when, earlier this month, North Korea launched what Japan believed was a ballistic missile across Japanese territory. Although the North Koreans claimed it was a failed rocket satellite launch, Tokyo broke off talks with the Stalinist state, halted flights and declared it would not provide food aid to the starving country.

To the dismay of both the US and South Korea, Japan froze plans to contribute \$100m to a programme to build a light-water nuclear reactor to provide North Korea with part of its energy needs in exchange for a promise to halt the development of nuclear weapons.

Japan's resolute stand masks not just worry over the threat that its northern neighbour represents, but also a strong feeling of having been betrayed.

Although the whole of Japan, including the government, was taken by surprise, authorities actually had advance warning from intelligence sources that Pyongyang was preparing to launch a rocket.

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UN PALESTINIAN LEADER'S ADDRESS

Arafat under pressure on independence

By Judy Dempsey in Jerusalem and Laura Sitter in New York

Madeleine Albright, US secretary of state, has asked Yasser Arafat to tone down calls for an independent Palestinian state when he addresses the United Nations General Assembly today.

Mr Arafat, president of the Palestinian Authority, insists he will unilaterally declare an independent state next May, in the belief that Washington does not relish confronting Arab states next May which might recognise Israel to hand over West Bank land and put the peace process back on track.

Israeli diplomats yesterday warned that if Mr Arafat pushed ahead with the declaration of a Palestine state it would be in violation of the peace accords.

Palestinian officials now believe such a declaration may backfire since Benjamin Netanyahu, Israeli prime minister, could fulfil his threat to declare the Oslo 1988 and 1993 peace agreements null and void.

This would lead to a precarious existence for the new Palestine, with ill-defined borders and no agreement with Israel on water, refugees and tax transfers. Above all, it would be a state without east Jerusalem as its capital.

Although such a move by Mr Netanyahu would be highly unpopular at home, the prime minister senses he has the upper hand over Mr Arafat, who won international support for accepting a US plan in which Israel would hand over 13 per cent of West Bank land to the Palestinians as part of the second troop pullback from the West Bank.

These issues were all agreed by Israel and the Palestinians in the 1993 Declaration of Principles and in the 1995 Interim Agreement.

In Washington today President Bill Clinton will meet Mr Netanyahu and Mr Arafat separately.

Hurricane hits coast

Rising winds and driving rains lashed the US Gulf of Mexico coast yesterday as Hurricane Georges moved closer to shore, forcing hundreds of thousands of people to evacuate the region. Reuters reports from New Orleans.

The storm hit the Florida Keys, damaging homes and causing floods, at the weekend. The yacht in the street (right) was one victim, but the region escaped deaths or serious injuries.

Yesterday, a hurricane warning was in force from Morgan City, Louisiana, to Panama City, Florida.

Battles still rage as the control of key internet function remains unresolved

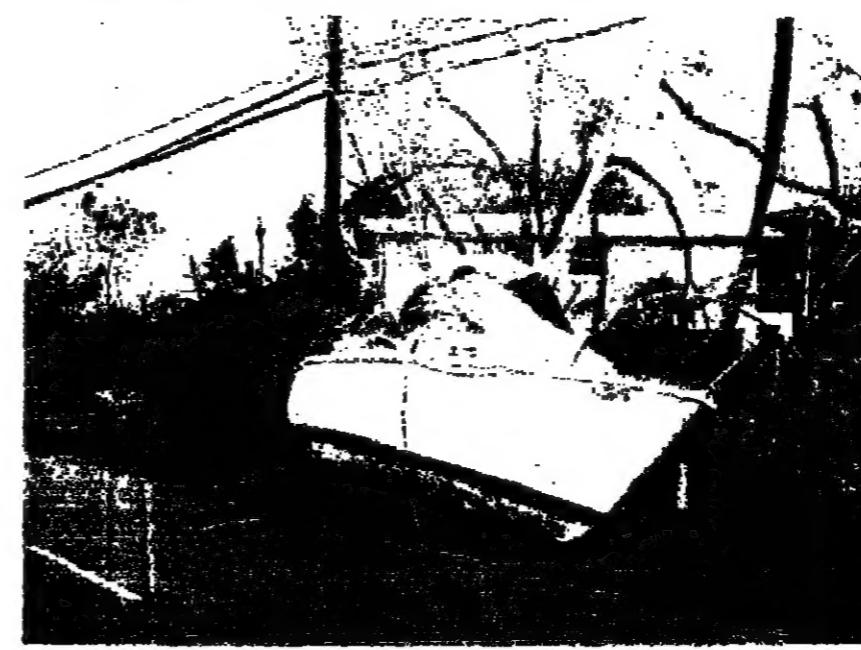
Louise Kehoe on this week's deadline for funding of a crucial aspect of the web

US government plans to hand over governance of vital functions of the internet to the private sector on Thursday are mired in bitter battles among technology and business interests in the US and Europe that threaten to disrupt administration of the global computer network.

If agreement is reached for the delayed pullback, the Palestinians have said they will require watertight assurances from Mrs Albright that, in return for reconsidering any postponement of an independent state, there will be no backsliding by Israel. They want the troop withdrawal carried out within a tight timetable along with the operating of an airport and port in Gaza, the establishment of a safe corridor between the West Bank and Gaza and the release of political prisoners held by Israel.

These issues were all agreed by Israel and the Palestinians in the 1993 Declaration of Principles and in the 1995 Interim Agreement.

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INTERNATIONAL

CLINTON SEXUAL HARASSMENT CASE

Jones lawyer 'optimistic' on settlement

By Nancy Dunn in Washington

A lawyer for Paula Jones yesterday said he was "very optimistic" that a settlement would be reached soon in her sexual harassment law suit against President Bill Clinton as a deal to end the case "benefits everybody".

News of the negotiations emerged on Friday as new polls showed the president rebounding from the effects of the Monica Lewinsky sex scandal. Although the Jones case has been dismissed, an Arkansas judge, it is under appeal and could be reinstated.

The appeals court is dominated by Republican judges, who may well take into consideration Mr Clinton's best-judged testimony when he denied having sexual relations with Ms Lewinsky. If the case was sent back for trial, the president could find himself subject to a contempt citation and a large penalty.

The Paula Jones case is central to the impeachment effort under way in the House of Representatives' judiciary committee. If it were not for the case, the president would not have had to discuss his sex life under oath, which has opened him to allegations of perjury and cover-up.

In his testimony to a Washington grand jury, made public by the House last week, the president described Ms Jones case as "a bogus suit", paid for by his political enemies. He has denied exposing himself to Ms Jones in a Little Rock hotel room, after she allegedly rejected his advances.

Mr Magaziner, meanwhile, suggested, perhaps only half in jest, that if all else failed the protagonists might be locked in a room together until they reached agreement. It may come to that.

President vows to veto tax cut

President Bill Clinton is vowed to veto an \$80bn tax cut passed by the House of Representatives on Saturday to provide relief for farmers, married couples, small investors and pensioners, writes Nancy Dunn.

The plan was "great politics" but bad policy, said the president. He called on Congress to "reserve the entire surplus until we have seized this historic opportunity to save social security".

The Democrats believe the uncertain future of social security will have more resonance with the voters in the autumn mid-term polls.

Reportedly he is seeking \$1m - would be seen as an admission of the president's guilt.

Mr Clinton has good reason for wanting to end the Paula Jones matter. His lawyers are preparing a request to the lower court to be filed this week that the president be held in contempt for persisting in his case.

The White House has been presenting the Paula Jones case as "a civil case that was dismissed". If the case is resurrected, Mr Clinton loses that argument and could find himself once again testifying under oath. Furthermore Ms Jones has been given new credibility since the president's admission of a sexual relationship with Ms Lewinsky.

The Paula Jones case has other dangers. At least one woman who turned in an affidavit denying sexual advances by the president, is said to be prepared to recant. Ms Jones has good reason to settle. She and her husband are out of work. She owes her lawyers hundreds of thousands of dollars.

The Future in Life Sciences **Hoechst**

For Hoechst, Life Sciences means focusing on the fields of health and nutrition where biotechnology holds the key to innovation. Hoechst Marion Rousset, our pharmaceutical company, is developing highly effective drugs in the fight against currently incurable diseases. Our agribusiness, Hoechst Schering AgEvo, is ensuring nutrition for the world's growing population through integrated crop production.

Life Sciences means a new

future in health and nutri-

Hoechst means a new future

in Life Sciences.

BRITAIN

LABOUR PARTY CONFERENCE IN BLACKPOOL PRIME MINISTER PROMISES NO RETURN TO 'TAX AND SPEND'

Blair gives pledge on low tax levels

By Robert Peston, Political Editor

Tony Blair, the prime minister, yesterday suffered the first setback in his campaign to modernise the ruling Labour party when ordinary members elected four left-wingers to the party's national executive committee.

But in a robust response, he said he would not be deterred from pursuing low tax, anti-inflation policies.

In an informal question and answer session on the first day of Labour's annual conference, which is taking place in Blackpool, Mr Blair said there would be no return to "tax and spend".

"We've been there, got the T-shirt and we are not going back again," he said. "Enterprise and fairness go together."

This robust defence of economic orthodoxy will be repeated today by Gordon Brown, the chancellor of the exchequer, who will insist the government will not give in to pressure to spend its way out of the economic downturn.

In an uncompromising speech which is "not designed to win him a standing ovation," according to

his press spokesman, Mr Brown will say there are "no magic wand solutions, no quick fix alternatives."

In spite of widespread fears that unemployment may be about to rise sharply, Mr Brown will resist calls from many Labour members, especially the trade unions, to water down the anti-inflation remit of the Bank of England.

"Our economic competence... is hard earned and hard won," he will say. "We will not sacrifice it for tomorrow's headlines and next month's false solution and fashionable gimmicks."

Mr Brown will pick up where the prime minister yesterday left off, in staunchly defending the repositioning of Labour as a supporter of business and opponent of tax increases.

On voting reform, the prime minister is expected to give only muted support for a change to proportional voting in general elections when he receives recommendations for the contentious reform at the end of next month.

He also indicated yesterday that he would not be pressured by the opposition Liberal Democrats into promising an early referendum.



Tony Blair answers conference delegates' questions Reuters

Ministers' conduct over BSE challenged

By Maggie Urry

A junior agriculture minister attempted to "hush up" animal welfare activists over BSE in 1989 to protect the beef industry, a witness will tell the BSE inquiry today.

Other witnesses say they were "patronised and ridiculed" by successive ministers when they raised questions over BSE.

The inquiry, which is tracing the development of BSE or "mad cow" disease and responses to it, will today hear from farmers, including the president of the National Farmers' Union, representatives of the Women's Farming Union, and Compassion in World Farming, a group that lobbies for better farm animal welfare and produces a regular magazine.

In a written statement, Joyce d'Silva, of CIWF, said that in spring 1989 she and a

Electronic cattle passports aim to offer trace of hope

Eddie, a limousin bull calf, is the first animal to be electronically registered on Britain's computerised cattle tracing system, which starts today.

A computer tracing system has operated in Northern Ireland for nearly 10 years and that allowed the province to resume beef exports in June, the first

colleague were asked to attend a meeting with Donald Thompson, then junior agriculture minister, to discuss BSE.

She said this was unusual as previous meetings with Mr Thompson had been at CIWF's request.

Ms d'Silva said: "To my great surprise, Mr Thompson's opening words were 'I don't want to dictate your editorial policy but...' I had

exports of beef from the UK since the European Union imposed a ban in 1986 following the BSE crisis.

Farmers hope the opening of the British Cattle Movement Service in Workington in north-west England, will encourage Brussels to ease the export ban for the rest of the UK.

Nick Brown, agriculture minister, hopes the ban will be lifted by Christmas.

He said the system would make it easier to trace cattle in any outbreak of disease and full traceability of meat would give consumers greater confidence.

The BCMS expects to issue 3m computer-printed cattle passports each year.

that "every possible safeguard should immediately be put in place to prevent transmission in case BSE might, at some future date, prove a risk to humans".

When their members lobbied ministers they were "at best patronised and often ridiculed because their proposal could not be substantiated by scientific proof of need".

Jim Harrison, a farmer in Rudgwick, West Sussex, said his dairy herd had a number of cases of BSE in 1987 and 1988. In June 1988 he wrote to John MacGregor, agriculture minister, saying that "red tape was stifling responsible efforts to fight the disease".

Before receiving a reply, he told the story to a journalist, and it appeared on the front page of Farming News.

"I had my knuckles rapped by the chief regional officer at Maff Reading," he said.

ECONOMY BIRMINGHAM CHAMBER OF COMMERCE REPORTS FALLING CONFIDENCE

Warning of downturn in service sector

By Juliette Jowit, Midlands Correspondent

The UK's largest chamber of commerce says it has evidence of a sharp downturn in the service sector, in a quarterly survey published today.

The Birmingham Chamber of Commerce report shows four out of 10 service sector businesses expect turnover to fall over the double the number three months ago. It proves confidence in industries such as distribution, repairs, transport and business services is falling "as

dramatically as manufacturing", according to the chamber.

"People have been telling us manufacturing is 24 per cent of the economy, but the service sector is still doing okay, so there's a balance. What we are saying is where manufacturing goes, services follow," said Tony Bradley, policy director. "We aren't saying there's massive recession everywhere, but there's a definite slowdown and we have got to bring that to people's attention."

The news follows the decision last week by Barclaycard to cut 1,100 jobs in the

UK. The credit card company blamed its decision on new technology, but the news prompted fears that the UK's surge in call centre service jobs might be slowing.

The survey by the Birmingham chamber, which represents 300,000 staff, shows further falls in manufacturing sales, profits and confidence.

More than half the companies said domestic sales fell in the third quarter of 1998 - further proof the high pound is making imports unbeatably competitive, said the

chamber. Advance sales dropped for 57 per cent of the companies, suggesting further troubles to come.

Roger Dickens, chamber president and a leading critic of high interest rates, rejected moves by the government to blame the Asian crisis.

"It's true, but only partly true. High interest rates and a high pound have caused a lot of the recent job losses," he said. "What I'm really concerned about is we haven't felt the full effect of Asia. There's a serious possibility Asia will export deflation to the UK."

The chamber has called for a Cabinet-level summit on the state of the economy, especially manufacturing.

But the government looks

set to continue its tough stance. An article for the in-house Chamberlink magazine next month by Peter Mandelson, the trade and industry secretary, urges companies to become more competitive.

The Confederation of British Industry forecasts

growth in services to fall

from 6 per cent last year to

1.7 per cent in 1999, but does

not expect the sector to

decline.

Labour firm over gas-fired power stations

By David Wighton, Political Correspondent, in London

Peter Mandelson, the trade and industry secretary, has told top businesspeople the government has no intention of loosening the moratorium on new gas-fired power stations in spite of research suggesting it will lead to thousands of job losses.

In private meetings with executives from the gas and manufacturing industries, Mr Mandelson dismissed claims the move would hit jobs in the North Sea or damage the confidence of inward investors.

Mr Mandelson also confirmed reports that Tony Blair, the prime minister, had opposed any intervention to slow the growth of gas-fired generation and so protect coal-mining jobs.

"The secretary of state said that the prime minister had been against doing anything," reported on executive.

In spite of the prime minister's opposition, other senior members of the cabinet insisted that the government had to act to lift the threat of an estimated 3,000 mining jobs.

Research by the Ernst & Young Item Club, which uses the Treasury's own model for economic forecasting, predicts that the ban on new gas-fired power stations would cost 25,000 jobs.

But in his meetings with industry executives, Mr Mandelson said the issue was not about jobs.

"He said he didn't believe the claim that the moratorium would hit North Sea jobs and that anyway the government was concerned about diversity of fuel not jobs," said an executive.

Mr Mandelson has had meetings with representatives from a number of companies angry about the moratorium, including gas producers, power station developers and turbine manufacturers.

But the executives said Mr Mandelson made clear he had no intention of making any significant changes to the package of proposals to support the coal industry announced by his predecessor, Margaret Beckett.

In another statement, Rosemary Berry and Barbara Smith, of the Women's Farming Union, said that it had been "extremely concerned" about BSE from 1986-87.

She also pointed out that a Royal Commission in 1978 said recycling dead animal matter in animal feeds, now

thought to be the method by which BSE was spread, created "risk of transmitting disease-bearing pathogens to stock and thence to humans".

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"I had my knuckles rapped by the chief regional officer at Maff Reading," he said.

NEWS DIGEST

WORKING TIME

Employers 'unprepared' for legislation on hours

Many UK employers are unprepared for the legal regulations on working time that come into force on Thursday.

These provide employees with the right to a 48-hour maximum working week, rest breaks and 15 days paid holiday a year. More than seven out of 10 companies have yet to make arrangements for compliance with the regulations, according to a survey carried out by the Employers' Forum on European Union social policy.

Most employers surveyed said they were concerned about the legal requirement of keeping records of employees' working time with half admitting they were also concerned about introducing a 48-hour week. As many as 74 per cent of employers said they would be asking some of their employees to opt-out of the 48-hour requirement.

The European working time directive was passed in 1993 and should have been implemented in 1996.

"Although organisations had had five years' notice of these working time laws, they have been rushed through domestically in a matter of months which has left employers unprepared," said Alan Wild, head of employment law at Eversheds, the solicitors. Robert Taylor

FINANCIAL REGULATION

Tax havens confident on report

British offshore tax havens of Jersey and Guernsey yesterday claimed a government report on their financial regulatory systems would find little to criticise when it is published at the end of this year.

"We are confident the report will support us," said Senator Frank Walker, a leading politician and president of Jersey's finance committee as well as chairman of the new Jersey Financial Services Commission. "We have worked hard to develop a regulatory framework that compares favourably with any international laws."

However, he has admitted the report's author, retired Treasury official Andrew Edwards, had expressed concern over his two posts.

The commission was set up this year to be independent of government and to oversee the day-to-day administration and regulation of the island's £230bn (\$386bn) financial activities. Peggy Hollinger

MANAGEMENT BUY-OUTS

Value hits \$19.15bn

The value of UK management buy-outs has climbed to £11.4bn (\$19.15bn) in the first nine months of 1998, against a record £10.8bn in all of 1997, a level that threatens the ability of MBO investors to make high returns through a quick public flotation.

The Centre for Management Buy Out Research, sponsored by Barclays Private Equity and Deloitte & Touche, says the rising value of MBOs is swamping the capacity of the stock market to deal with potential floatations.

"We appear to be heading for an exit pile up," said Tom Lamb, managing director UK of Barclays Private Equity. "Some £32bn has been added to the buy-out pool over the last three years and all of these will eventually be looking for an exit." Norma Cohen

CAR SALES

Dealers facing crisis

Franchised UK car dealers are facing a growing crisis of confidence.

Far too many new cars are chasing too few buyers, with a knock-on effect to used-car prices; the threat to market stability from cheap, unofficial imports is increasing; and the fear of recession is threatening to trigger a final quarter downturn in the market.

he latest half-yearly survey of the country's near 7,000 franchised dealers by the Retail Motor Industry Federation has disclosed falling retained profit margins, deteriorating relations between dealers and their manufacturers or importers as the market squeeze tightens, and sales incentive programmes becoming more ineffective in the face of consumer reluctance to buy. John Griffiths

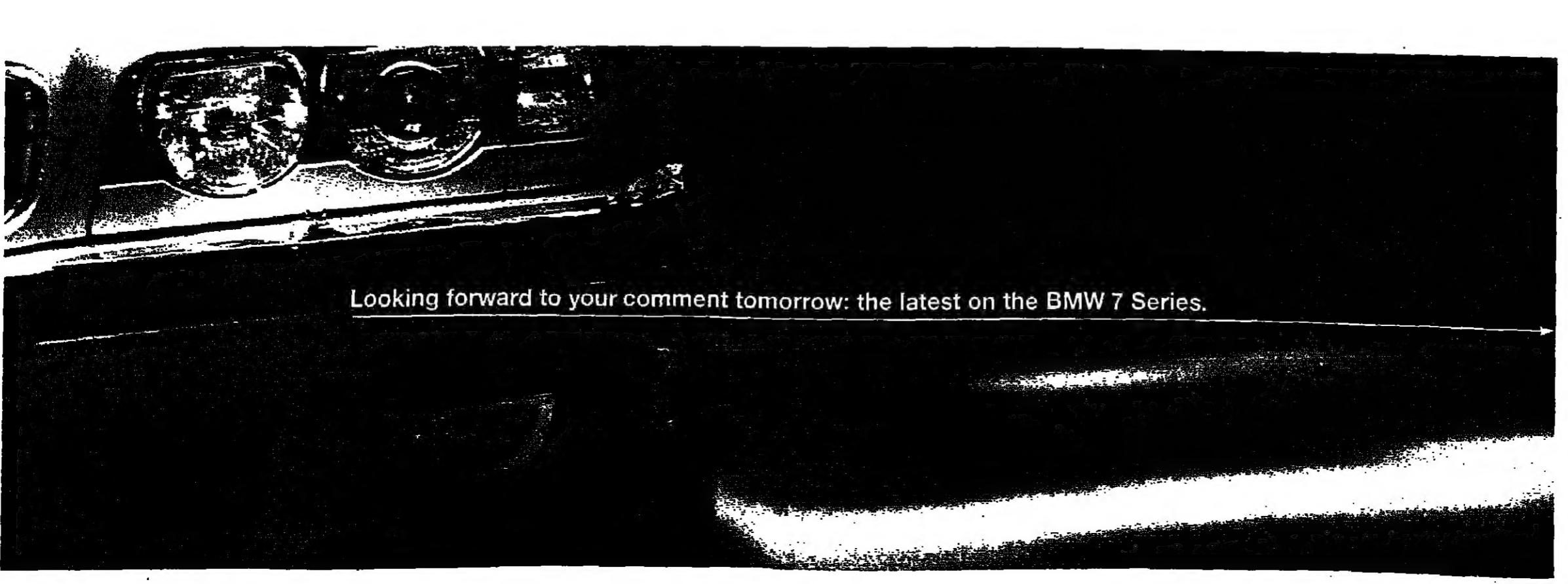
BROADCASTING

Free service on reception

On Digital, the terrestrial television operator, is to set up a free service to sort out reception problems likely to be experienced by thousands of its subscribers, the group will announce today.

On Digital will make the announcement at the same time as unveiling details of its pricing, channels and launch date for its 30-channel service, which is received via roof-top serials.

The group will pledge to send an engineer within 24 hours to any subscriber complaining of reception problems. The exercise will cost On Digital about £30 (\$50) for each household affected. Cathy Newman



NEWS DIGEST

WORKING TIME

Employers 'unprepared for legislation on hours

Employers are unprepared for the introduction of legislation on working time, according to a survey by the CBI. The survey, carried out by the CBI and the TUC, found that 70% of employers said they had not yet prepared for the introduction of the Working Time Directive, which comes into force in January 2000. The survey also found that 60% of employers believe the directive will have a negative impact on their business.

FINANCIAL REGULATION

Tax havens confident on

Tax havens are confident that they will remain tax havens, despite the introduction of the OECD's new tax haven rules. The rules, which come into force in January 2000, will require tax havens to implement a range of measures to combat tax evasion and avoidance. The rules will affect 45 tax havens, including the Isle of Man, Jersey, Guernsey, and the Cayman Islands.

MANAGEMENT BUY OUTS

Value hits \$19.15bn

Management buy outs are hitting a new high, with the value of deals reaching \$19.15bn. The latest deal, announced by the US-based investment firm, KKR, is the largest ever management buy out, valued at \$10.5bn. The deal, which is expected to be completed in early 2000, will see KKR take over the management of the US-based investment firm, Lazard Frères.

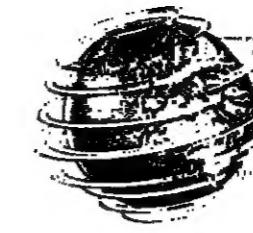
CAR SALES

Dealers facing crisis

Car dealers are facing a crisis, with sales falling sharply. The latest figures show that sales are down 10% in the first half of the year. The main reason for the decline is the lack of new models on the market. The car industry is facing a major crisis, with sales falling sharply. The main reason for the decline is the lack of new models on the market.

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BUSINESS AND THE SINGLE CURRENCY

Most favour early entry but few ready

A survey by MORI for the FT finds 63% of British businesses thinks the UK should join the euro sooner rather than later

By Kevin Brown,
Industry Editor

The ayes have it. After more than a year of bitter argument between business people and politicians, the first independent survey of business opinion reveals that many more British companies favour early entry into the European single currency than oppose it.

The survey, carried out by MORI for the FT, ends the debate over whether a majority of UK companies favours British participation in the euro zone, which will come into being in 11 European Union member states on January 1.

It shows that 63 per cent of British business thinks that the UK should enter the European single currency either as soon as possible or after the next general election, even though most companies are taking no action to prepare for its launch, and only a minority thinks entry would be good for the economy.

There is a majority in favour of entry across all regions, among big, medium and small companies, and in the main business sectors. The detailed breakdown shows that big companies and Scottish companies are the most enthusiastic, small companies and northern England least keen.

But business is far from speaking with a single voice, despite the tight timetable, and there is plenty of ammunition for those in the business community and the political parties who want to block or delay UK entry.

A significant minority of businesses remains opposed to entry, and less than half of businesses think full participation in economic and monetary union would be good for the economy.

A big majority thinks joining the euro would lead to a loss of independent decision making in Britain, and more than a third say British entry would not increase the stability of the economy.

Among foreign-owned companies there is a consensus that a British decision to remain outside the euro zone for the foreseeable future would make no difference to investment proposals. However, there was very strong support for entering the single currency from both these

inward investors (88 per cent) and companies exporting more than 30 per cent of turnover (81 per cent).

The survey suggests that business is significantly more enthusiastic about the single currency than the population as a whole, vindicating the strategy adopted by the leadership of the CBI, which is broadly supportive of early membership.

The findings will also give a boost to Gordon Brown, the chancellor, and other ministers who want the government to hold a referendum on entry into the single currency early in the life of the next parliament.

However, the results will come as a blow to the Conservative leadership, which has adopted a relatively sceptical policy of keeping the UK out of the euro zone for at least 10 years.

The party leadership will be forced to fall back on the stronger tide of euroscepticism in the general population. The European Union's latest poll, released in the summer, showed 34 per cent UK support for the single currency, and a MORI poll for The Sun in June found only 28 per cent support.

The detailed findings, which have been weighted to give due impact to the views of smaller companies, suggest that many businesses feel badly informed about both the European Union's proposals for setting up the euro, and the UK government's tentative plans for British entry after a referendum sometime in the next parliament.

Only 8 per cent of businesses said they were very well informed about the new currency, although 33 per cent felt they were fairly well informed. But 44 per cent said they were not very informed, and 15 were not at all informed.

The survey tells a similar story about companies' views of the likely impact of the euro on respondents' own businesses. Only 9 per cent said they were very well informed, with 30 per cent fairly well informed, and 54 per cent either not very or not at all informed.

A clear majority said that joining the euro would lead to a loss of independent decision making powers in the UK – one of the main political points made by opponents of entry from both these

Sure about the euro – but not about the economy

If Britain were to join the single European currency, do you think it would be good, bad or neither for your company?

Make no difference 17%
Good 52%
Bad 25%
Don't know 7%

Thinking now about your own business, which of the following do you think will be best for your company at the present?

Never joining the euro 23%
Joining the euro as soon as possible 37%
Joining the euro after the next general election 33%
Don't know 14%

Statistical basis of survey

The MORI/Financial Times survey of UK businesses has been conducted among

chairmen, managing directors and other main board members of organisations with more than 10 employees. A total of 753 interviews were conducted by telephone between September 8-25. This provides a robust sample, with a high degree of statistical reliability.

Recent research into European issues has shown some stark differences between the perspectives of small, medium and large businesses. The sample has therefore been structured to ensure reliable results can be obtained for companies

of different sizes: those with 11-49 employees, those with 50-199 and those with 200 or more.

In addition, the sample has been designed to ensure that interviews have been conducted with a robust sample of "inward investors" – enterprises with a parent company based outside the UK. The sample of companies has been drawn from the Dun & Bradstreet database. At the analysis stage, the data have been weighted (by sector, company size and location of parent company) to the profile of all UK businesses with more than 10 employees.

Research © FT and MORI

ments of the single currency.

But only 27 per cent of respondents agreed with the proposition that British interest rates would be higher inside the euro zone than outside – another key claim made by Eurosceptics.

Asked what would happen to interest rates if Britain decided not to join, 32 per cent said they would be higher, with only 15 per cent expecting lower rates, and 27 per cent suggesting they

would be about the same.

The survey suggests that 52 per cent of businesses think that joining the euro would increase the stability of the economy, while 35 per cent disagree – suggesting that there are substantial fears about the impact of the euro even among some of those who support it.

That conclusion is supported by the diversity of views on whether entering the euro would be good for

the economy as a whole. Less than half of businesses – 48 per cent – thought it would, against 38 per cent which thought it would be bad.

Both pro and anti-Europeans will probably claim the 17 per cent who thought it would make no difference should be counted on their side. However, the sceptical camp will take most heart from the survey's conclusion.

MORI asked foreign-owned companies – about 11 per cent of the businesses – whether a UK decision to stay outside the euro for the foreseeable future would make them more or less likely to invest in Britain in the future.

More than 85 per cent said that a British decision to stay out would make no difference to their investment plans. Only 11 per cent said it would make investment less likely.

On the key question whether entry into the euro zone would be good for the respondent's own company, only 28 per cent of businesses were in favour of joining as soon as possible – which would be sometime in the present parliament.

But 37 per cent – the biggest single group – wanted to join after the next general

election, when the government plans to hold a referendum on entry if it judges the single currency to have passed tests on stability and convergence.

Only 22 per cent of businesses thought the UK should never enter the euro zone, while a relatively large group of 14 per cent could not decide.

That may be, in part, because so few companies have addressed the implications of the currency in a practical way. More than 75 per cent said they had taken no action, with only 22 per cent saying they had started work.

There is widespread disagreement about the exchange rate at which Britain should enter the euro – an issue likely to be of crucial importance if the government decides eventually to go ahead.

Some 26 per cent of businesses said a rate of less than DM2.70 would be ideal, and 24 per cent expected to achieve that. Some 11 per cent thought the rate should be between DM2.70 and DM2.90, and 17 per cent thought it likely while 15 per cent per cent thought DM2.90 about right with 14 per cent expecting that to be the eventual rate.

Only a handful expected a higher rate, but 36 per cent said they did not know either what the rate should be or what they thought it would be, presumably reflecting in part those companies that are not exposed to exchange rate risk, and in part those that have little information to decide.

Irrespective of their views on detailed issues, most businesses think that they will be using euro currency and coinage regularly by the year 2010. More than 40 per cent said this was very likely, while 17 per cent said it was fairly likely and only 33 per cent thought it was fairly or very unlikely.

Virtually none of the companies surveyed wanted to withdraw from the EU. Asked whether it would be in the best interests of British business to do so, 77 per cent opted for staying in, and only 16 per cent for withdrawal.

Like the population at large, a majority of businesses appears to think that the euro is here to stay, and that Britain cannot remain aloof from it, whether or not those who want the UK to play a full part have their way.

The questions we asked

(All Agree %) Do you think that the economic condition of the country will improve, stay the same, or get worse over the next 12 months?

Improve 8% Stay the same 27% Get worse 61% Don't know 5% Not improve 53%

Over the next 12 months, do you think that your organisation's business will improve, stay the same, or get worse?

Improve 43% Stay the same 39% Get worse 16% Don't know 2% Not improve 27%

On balance, do you think that the interests of British business would be best served if Britain stayed in the EU, or if it withdrew?

Stayed in the EU 77% Withdraw from the EU 16% Don't know 7%

As you may know, the member states of the European Union have agreed that the new European single currency – the "euro" – will be launched on 1 January 1999 with 11 EU countries participating. The UK government has made a commitment to join in principle when the conditions are right, but has not specified a target entry date. How well informed do you feel about:

The plans for setting up of the euro Very well informed 8% Fairly well informed 33% Not very informed 44% Not at all informed 15% No opinion 1%

What the Euro will mean to your business when it is introduced elsewhere in the EU Very well informed 9% Fairly well informed 30% Not very informed 36% Not at all informed 18% No opinion 7%

I am now going to read out some things that people have said might happen if Britain does join the European single currency. For each one I read out, please tell me what you think you agree or disagree.

Joining the Euro will lead to a loss of independent decision making in Britain

Strongly agree 33% Tend to agree 35% Neither agree nor disagree 4% Tend to disagree 20% Strongly disagree 6%

Joining the Euro will lead to an increase in interest rates in Britain

Strongly agree 8% Tend to agree 19% Neither agree or disagree 18% Tend to disagree 35% Strongly disagree 21%

Joining the Euro will increase the stability of the British economy

Strongly agree 16% Tend to agree 36% Neither agree or disagree 14% Tend to disagree 22% Strongly disagree 13%

If Britain were to join a single European currency, do you think it would be good for Britain's economy, it would be bad for Britain's economy, or it would make no difference?

Good 45% Bad 26% Make no difference 17% Don't know 7%

And thinking now about your own business which of the following do you think will be best for your company at the present time – joining the euro as soon as possible, joining the euro after the next general election, or never joining the euro?

Joining the euro as soon as possible 26% Joining the euro after the next general election 37% Never joining the euro 23% Don't know 14%

Why do you say, join as soon as possible?

Euro will make trading easier/remove problems of different currencies 44% Joining now will increase/provide stable business climate 28% Not joining euro will cause unstable business climate 19% Euro will increase sales/have positive impact on our business 17%

Why do you say, join after election?

Wait and see/experience/impact of euro and other countries 55% Join euro after election when economy/stabilising move stable 26% Improve information/research on impact of euro on business/economy 11%

Why do you say, never join?

Euro will have negative impact on our business/provide no benefits 24% Euro will reduce/eliminate independence of British/UK economy 23% Lack confidence in concept/arrangements 18% Joining now will cause unstable economic climate 15% Euro will lead to bureaucracy/lack of control 13%

Is your company British or Foreign-owned?

British-owned 90% Europe 3% USA/Canada 4% S America 1% Africa/Middle East 1% Far East 1% Other 2% Don't know 1%

FOREIGN-OWNED COMPANIES ONLY

If the UK decides not to join the euro for the foreseeable future, do you think that it will make your company more likely to invest in Britain, less likely, or will make no difference to your company's plans?

More likely 1% Less likely 11% Make no difference 66% Don't know 2%

ALL COMPANIES

Is your company currently taking any action in response to the launch of the single European currency?

Yes 22% No 77% Don't know 1%

THOSE TAKING ACTION

What action have you taken/are you taking?

Review Pricing policy 21% Review Business strategy 14% Review Accounting practices 24% Review Marketing practices 16% Review Payments to suppliers 17% Review Salaries and personnel issues 4% Review Information technology issues 28% Review Whether to handle euro notes & coins 19% Open a Euro account with a bank 32% Information gathering 17% Other 6%

At present, the rate of the pound (C) to the Deutschmark (DM) is around 2.9. If Britain were to join the single European currency early in the next century, what do you feel would be the most likely new exchange rate? And what would be the ideal exchange rate?

Less than 2.7 24% Above 2.7 but below 2.9 17% About the same 27% Above 2.9 but less than 3.1 14% 3.1 or above 8% Don't know 36%

And if Britain were to decide not to join the single European currency early in the next century, do you think that interest rates would be higher, lower, or about the same as they would be if Britain were to participate in the euro?

Higher 52% Lower 15% About the same 27% Don't know 6%

How likely do you think it is that your organisation will regularly use a single European currency and colleague in your business by the year 2010?

Very likely 42% Fairly likely 17% Fairly unlikely 14% Very unlikely 18% Don't know 8%

BUSINESS REACTION

Something for both sides

By Kevin Brown

The survey was welcomed by business organisations on both sides of the debate about the single currency, but supporters and opponents of early UK membership drew starkly different conclusions from the results.

The Confederation of British Industry said the two-thirds majority for entry broadly confirmed the findings of a survey of its own members last year, which identified 72 per cent support for British membership of the euro.

But Business for Sterling, the umbrella group campaigning against moves towards early UK membership, said more than 200 companies had now joined the organisation, and claimed that many more senior business people had expressed scepticism behind the scenes. "There has been no debate on this," he said. "If you get 22 per cent of serious business people who have no vested interest in anything other than the health of their business saying that on the basis of their business knowledge this is a potentially dangerous move... that seems to me to be the basis of a serious argument."

Aidan Turner, director-general of the CBI, said the results, which demonstrated a "clear preponderance" in favour of membership, should be accepted by everyone as a good test of business opinion.

"There are vitally important arguments both for and against British membership of the euro, and, even for

those in favour, about the appropriate timing for UK entry.

It is vital that all these issues are now debated openly and rationally."

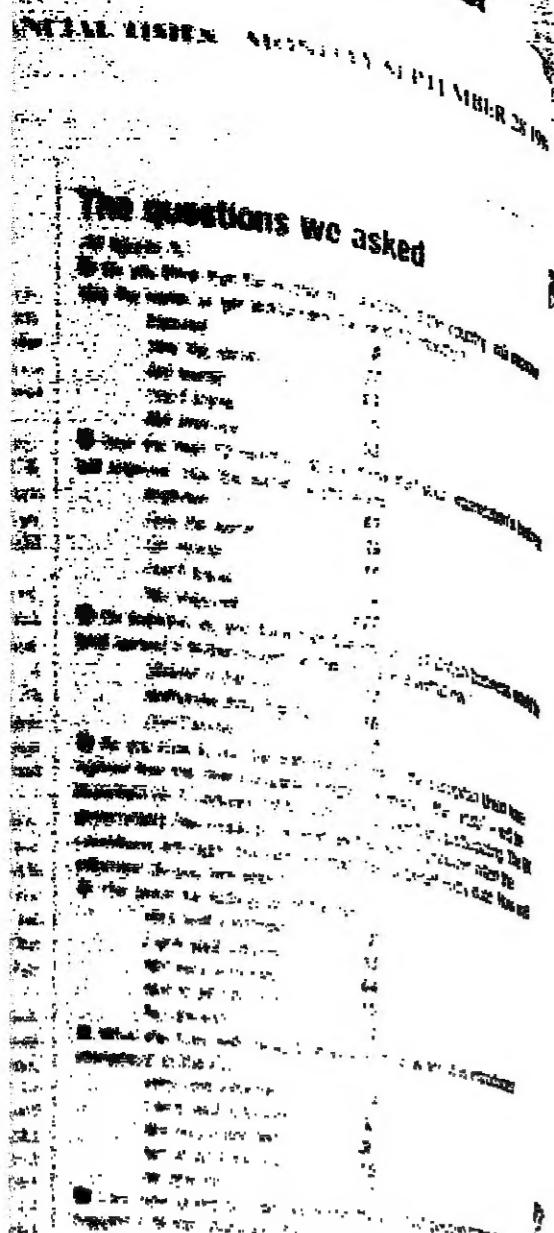
However, Lord Marsh, executive chairman of Business for Sterling, accused the CBI of seeking to stifle debate – for example, by failing to schedule a debate on the issue at this year's CBI conference in Birmingham.

Lord Marsh, a former Labour cabinet minister, said more than 200 companies had now joined the organisation, and claimed that many more senior business people had expressed scepticism behind the scenes. "There has been no debate on this," he said. "If you get 22 per cent of serious business people who have no vested interest in anything other than the health of their business saying that on the basis of their business knowledge this is a potentially dangerous move... that seems to me to be the basis of a serious argument."

Keith Todd, chief executive of KCL, the information technology services group, and a leading member of the pro-euro European Movement, said those companies that remained opposed to British membership probably needed more information about the project.

"This confirms the importance of having a fully informed debate," he said.

Keith Todd, chief executive of KCL, the information technology services group, and a leading member of the pro-euro European Movement, said those companies



BUSINESS AND THE SINGLE CURRENCY

Key questions broken down by region, size and sector

How well informed do you feel about the plans for the setting up of the euro?

Per cent	Very well	Fairly well	Not very	Not at all	No option
By region					
North	8	23	44	22	3
Midlands	5	43	41	11	-
South	10	33	43	14	-
Scotland	3	28	54	5	-
By employees					
10-49	8	22	47	17	1
50-199	6	51	36	7	-
200+	20	48	23	5	-
By sector					
Manufacturing	10	49	37	19	-
Financial services	9	36	42	13	-
Wholesale/retail	8	28	44	17	2

How well informed do you feel about what the euro will mean for your business when it is introduced elsewhere in the EU?

Per cent	Very well	Fairly well	Not very	Not at all	No option
By region					
North	8	23	44	22	3
Midlands	5	43	41	11	-
South	10	33	43	14	-
Scotland	3	28	54	5	-
By employees					
10-49	8	22	47	17	1
50-199	6	51	36	7	-
200+	20	48	23	5	-
By sector					
Manufacturing	10	49	37	19	-
Financial services	9	36	42	13	-
Wholesale/retail	8	28	44	17	2

Source: MORI

Thinking about your own business, which of the following do you think will be best for your company at the present?

- Joining the euro as soon as possible
- Never joining the euro
- Joining the euro after the next general election
- Don't know



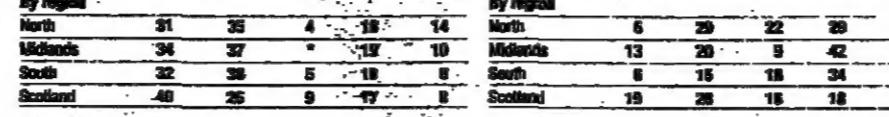
Is your company currently taking any action in response to the launch of the single European currency?

- Yes
- No
- Don't know



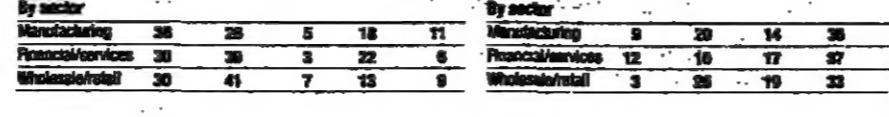
Joining the euro will lead to a loss of independence in decision making in Britain?

- Strongly agree
- Agree
- Neither
- Disagree
- Strongly disagree



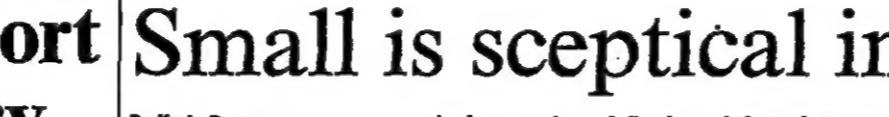
Joining the euro will lead to an increase in interest rates in Britain?

- Strongly agree
- Agree
- Neither
- Disagree
- Strongly disagree



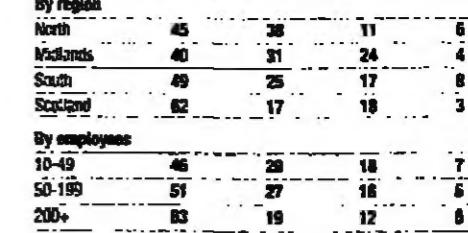
Joining the euro will increase the stability of the British economy?

- Strongly agree
- Agree
- Neither
- Disagree
- Strongly disagree



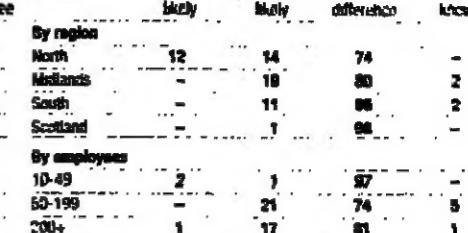
If Britain were to join the single European currency, do you think it would be good, bad or make no difference to the economy?

- Good
- Bad
- Make no difference
- Don't know



If the UK decides not to join the euro for the foreseeable future, will it make your company more likely to invest in Britain, less likely, or make no difference?**

- More likely
- Less likely
- Make no difference
- Don't know



QUOTES

Differing views on participation in the euro

Many of the senior business people who were questioned for the FT/MORI survey had very strong views for or against British participation in the single currency. This is a selection from what some of them had to say.

Those who wanted the UK to join as soon as possible:

"It's too late to join the euro now, but we should join as soon as possible so as to be competitive. Otherwise we are going to be isolated." Small manufacturer, south of England.

"Britain will lose out and fall behind other member states already established within the euro." Small manufacturer, Northern Ireland.

"We carry out work for European-based companies and at the end of this year we will tender for work in euros. If we do not join the euro it will be a gamble as to what the pound is doing against the euro, and it could be expensive for the company." Big retailer.

Those who wanted to join after the next election:

"This is not a property researched or readily understood topic yet. There are monumental changes in currency and I'm not sure if the euro is worth more or less than the pound." Medium-sized construction company, south.

"Waiting will allow us to see how it performs after it is launched. It means that my company can still trade in euros or sterling in the interim meaning that we have the advantage of flexibility." Medium-sized financial company, Scotland.

"I don't think we're ready to join the euro yet. Also, I'm not convinced it's going to work as there are too many diverse economies." Small services company, south-east.

"The euro needs time to sort itself out. There are a number of economic difficulties in re-aligning economies and I don't think economies like Germany and Italy are prepared for the euro." Big wholesaler, north.

Those who wanted to remain outside the euro zone forever:

"The surrender of British sovereignty is something I am completely opposed to. The whole idea of a single currency is untenable and would lead to instability." Big retailer, Midlands.

"I think things will get more expensive than at the moment. At present things can be bought cheaply off the Continent and if the single currency goes ahead things will become more expensive." Small construction company, north.

"Sterling is an international currency and has been for many years. Why should we move away towards an obscure bond? If we abolish the pound then we will drift into a weaker currency." Medium-sized manufacturer, south.

REGIONAL VARIATIONS

Scottish support for early entry

By Kevin Brown, Industry Editor

tion throughout the English regions.

More than 50 per cent of Scottish businesses said entry would be good for the economy generally, compared with 49 per cent in the north, 31 per cent in the north, and 40 per cent in the Midlands/Wales.

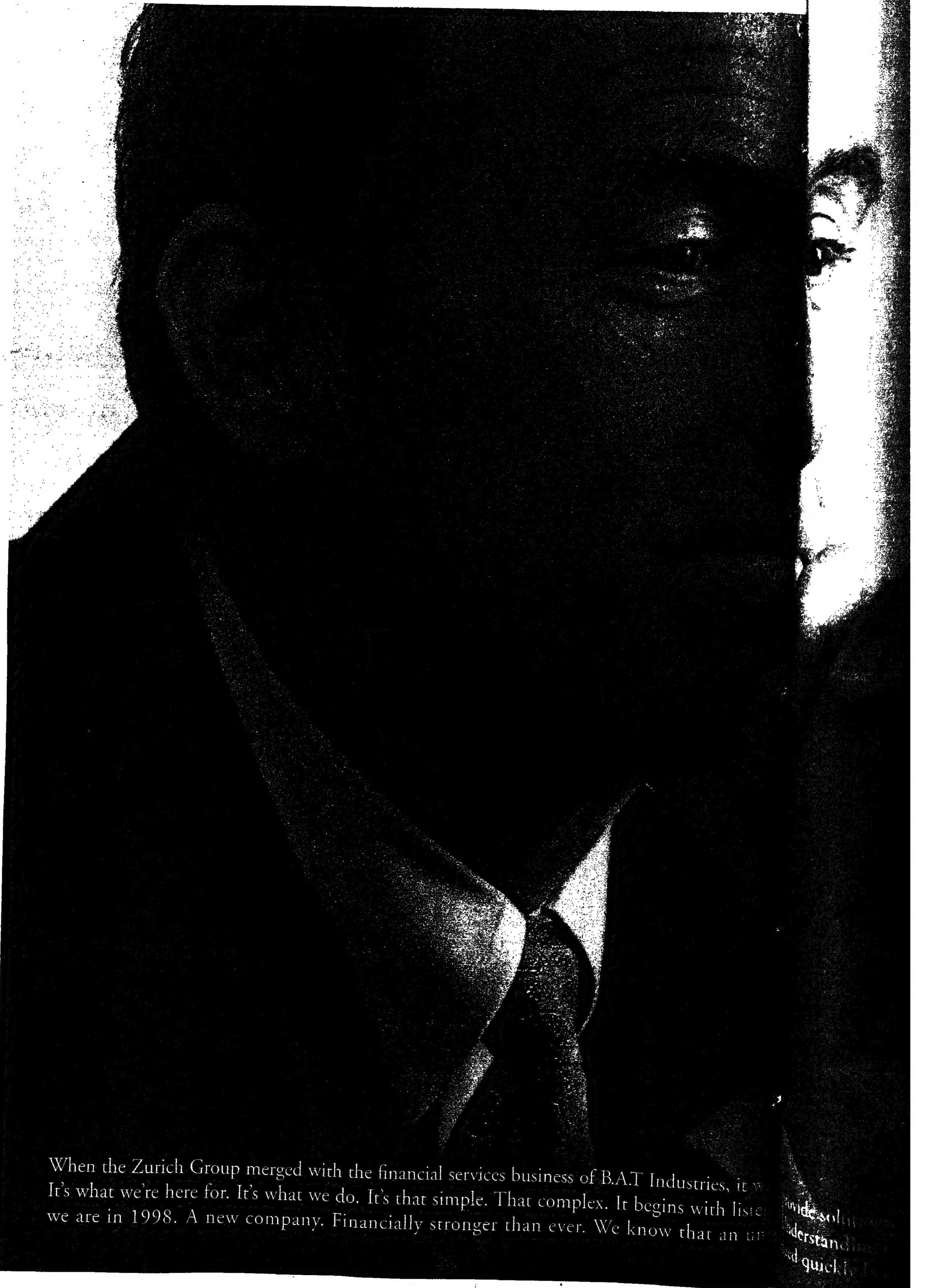
Only 17 per cent of Scottish businesses said entry would be bad for Britain's economic prospects, compared with 38 per cent in the north, 31 per cent in the Midlands/Wales, and 25 per cent in the south.

Asked whether joining the euro would increase the stability of the British economy, the survey suggests that almost all of Scottish businesses said they strongly agreed or tended to agree, compared with only 43 per cent in the north, 52 per cent in the south, and 55 per cent in the Midlands/Wales.

The survey suggests that 30 per cent of Scottish businesses want to join the euro zone as soon as possible for the proposition that the interests of British business are best served by remaining in the EU, irrespective of whether the government decides to join the single currency.

Curiously, in the light of their general enthusiasm for the single currency, the survey revealed that Scotland is home to a larger proportion than other regions of businesses that think withdrawal from the European Union would be in Britain's economic interests.

Remaining within the EU attracted the support



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INSIDE TRACK

PROFILE JOHN ROTH, CHIEF EXECUTIVE OF NORTEL

Engineer who switches to data transmission

The man at the helm of the Canadian telecoms equipment group explains to **Edward Alden** how he is leading the biggest project in its history

For an engineer, John Roth has an unusual hobby: he makes stained-glass windows. "I used to know he was on a creative tear because he'd come in with his fingers all bandaged up," says Tom Hennebury, a long-time friend and associate.

Mr Roth took the helm at Northern Telecom, the Canadian company which is one of the biggest in the world telecommunications equipment industry, last October. A 29-year company veteran, he is going to need plenty of sticking plaster to keep the furniture clean in the company's gleaming new headquarters at Brampton, a Toronto suburb.

Less than a year after becoming chief executive of Nortel, he launched what is probably the biggest project in the company's 103-year history. Nortel announced in June it was acquiring Bay Networks, a San Francisco data networking company, in a deal worth about US\$7bn when it was concluded last month.

The acquisition is intended to catapult Nortel, which became a global force on the strength of voice switching, into the rapidly expanding business of installing networks to carry data traffic. That market, driven by Internet demand, is growing 10 times faster than voice traffic.

"We're looking at what's next. And the Internet is what's next," says Mr Roth. "The more we understand it, we can see the need to overbuild, rebuild or bolster today's networks in a way that will carry that type of traffic much better. And we need to become a strong player very quickly in that segment."

Nortel's goal is to be the first company to develop what Mr Roth has dubbed "Webtions," in which customers can access the Internet with the same speed and reliability they expect when making telephone calls, Web pages, teleconferences, videos, home

shopping and online banking will all be instantly accessible.

While about 75 per cent of North American internet traffic already travels over Nortel's fibre optic networks, those networks were built for voice rather than data traffic. And Nortel, at least prior to the Bay acquisition, was not a leader in designing networks specifically for data.

So far investors seem to be far from convinced by the company's new direction. Nortel's shares dropped 15 per cent after the Bay deal was announced and have continued to fall. The company's announcement earlier this month that it would shed 3,500 of its

'Corporate customers drove us to create the functions they needed'

30,000 employees worldwide, including closing two UK plants, did not restore confidence. The stock is trading near C\$60, down more than 40 per cent from its 52-week high.

The decision to buy its way into the data market was a radical departure for Nortel. The company became Canada's largest and most successful manufacturer by developing its own technologies a little faster than its competitors.

Mr Roth seems an unlikely candidate to break with that tradition. He began his Nortel career as a 27-year-old engineer in the company's Ottawa research lab, and has seen the handsome profits generated by technological breakthroughs.

In the 1970s, Nortel researchers pioneered the digital central office switch, which transformed Nortel from a purely Canadian

company to a leading force in US and world markets. Last year 54 per cent of its US\$15.5bn in revenues came from the US, 22 per cent from Europe, 15 per cent from Asia and just 9 per cent from Canada.

But Mr Roth has a theory about how the next breakthrough will come, and he says Nortel cannot do it alone. It will happen by developing internal data networks for corporate customers that are then refined to meet the rigorous demands of the public carriers, Nortel's biggest buyers.

The digital central office switch, he says, was developed by selling smaller business communications systems, known as private branch exchange or PBX, to corporate customers.

"Corporate customers drove us to create the features and functions they needed to improve their productivity," he says.

That led to improvements which made those technologies sufficiently robust to meet the requirements of public carriers serving millions of customers.

"We predict the same thing's going to happen here," he says. By developing data networks for corporations, Nortel will be able to design similar systems for public carriers.

Enter Bay Networks. Mr Roth sees the best part of a year talking to US data networking companies like Cisco Systems, Ascend, 3Com, Cablenet and Bay. Throwing out a company like Cisco, which is probably rich enough to buy Nortel rather than the other way around, Bay was the best fit, he says.

Bay has what he calls the world's most reliable router, the key technology for directing data traffic. More importantly, its customers include the most demanding corporations such as banks, airlines and stock exchanges.

Peter Newman, the Canadian business journalist and historian who has written a company history of Nortel, says Mr Roth's

decision to acquire Bay was foreshadowed by his role in the company's last big turning point, the decision to enter the wireless business, and particularly the mobile phone network equipment market, in 1991.

"It was a big competition for time and money and he was the one who pushed it," says Mr Newman. "There were a lot of people who just wanted to stay with switching."

As with data networks, Nortel was a latecomer to wireless and entered the business through a troubled alliance with Motorola that was disbanded after two years. But the gamble paid off handsomely. This year, the wireless business, which made just 3 per cent of revenues in 1992, accounts for 25 per cent, making Nortel the world's third largest wireless equipment company.

But there are fears the Bay deal may be Mr Roth's first big stumble. Bay has long been an underperformer financially; and that, rather than giving Nortel instant credibility in the data market, has saddled it with a big turnaround project, says Maribel Lopez, a consultant with Forrester Research in Boston.

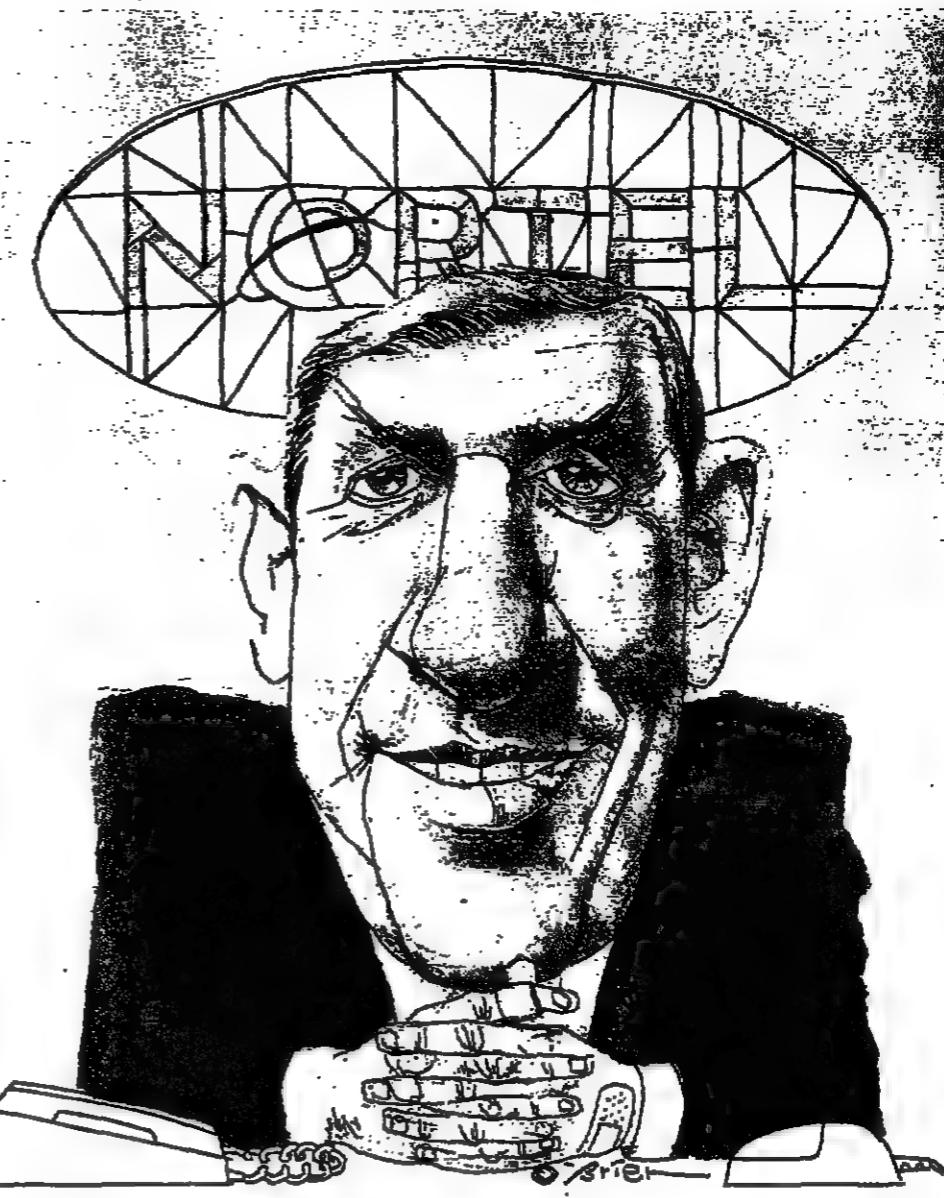
Further, while the coming convergence of the telecommunications and data industries has become almost cliché, the corporate cultures of the two industries are vastly different. Critics think Mr Roth's decision to leave Bay as a largely independent arm of Nortel, with its own headquarters in California, will not make the task of integration any easier.

Mr Roth acknowledges the difficulties, but says the two companies are remarkably complementary. Further, he argues, his traditional competitors such as Lucent, Alcatel and Siemens will have to undertake similar mergers or alliances with data companies, or risk dying slowly. And there are not very many partners to go round.

"We'd rather be the first to move than the last to move," he says. Even if it means a little blood on the furniture.

Tinker, Tailor: As an engineer, Mr Roth delights in anything he can take apart and put back together just slightly better than before. His loves include refurbishing old sports cars, among them a 1967 Corvette Stingray, a classic Jaguar and a 500hp V8 Cobra replica. **Company Man:** A 1964 graduate of Montreal's McGill University with a master's in engineering, Mr Roth originally spent five years with RCA. But when he joined Nortel (then Northern Electric) in 1969, he was quickly tagged as a future leader, becoming the

company's youngest general manager, youngest vice-president and youngest division president. He headed Nortel's first wireless division in 1991, became president of Nortel North America in 1993 and group chief operating officer in 1995. **Bottoms up:** After a decade in which Nortel was partially dismantled by Paul Stern, an executive who embarked on a disastrous cost-cutting programme, and resuscitated by Jean Monty, a Bell Canada chief executive and finance specialist, Mr Roth has put the technicians back in charge. "He's not a command-and-control person," says one close colleague who says nothing pleases the boss more than trading ideas with other strong minds, no matter where they sit in the company. **Worries:** Canada is increasingly plagued by a lack of technical graduates and an exodus of the best of them to the US. "Northern Telecom hires a quarter of all available electrical engineering and computer science grads in Canada each year," he told Maclean's magazine recently. "One company should not consume a quarter of a nation's output."



Essential Guide to John Roth



LUCY KELLAWAY

No price for little ones

Pay up front or go for the à la carte option: either way fertility clinics' marketing of babies fails to appeal – full stop

Satisfaction – or your money back. It is, as they say, a no-brainer.

Fertility clinics in the US have started marketing babies in this way. The more aggressive ones promise to get you a live baby in three attempts at in-vitro fertilisation. You pay them \$15,000 up front, but if at the end there is no baby, then the clinic gives you your money back. Alternatively, they offer an à la carte pricing option: you pay \$7,500 for each attempt, whether it's a success or not.

Two business school professors from Wharton and UCLA have been crunching through the numbers to find out which option is the better value. They have reached the not-so-surprising conclusion that from the point of view of the couple, the money-back guarantee is the greater bargain.

Yet for the clinics the reverse is true. As only one in five IVF attempts is successful, the money-back guarantee would seem a sure way of going bust. It's therefore a puzzle that they are selling it so aggressively and appear to be thriving.

The professors conclude

that the extent of the marketing has in itself made the difference. It has changed the attitude of couples in the US to IVF. Once upon a time it was seen as a last resort. But now, thanks to the promise of a no-strings-money-back offer, IVF is apparently becoming the preferred option for making babies.

These younger couples who are being stuck in tend to get pregnant on the first IVF attempt, making them a better bet for the clinics. The result is that everyone is happy – the clinic is coming in, the couple don't mind having spent \$15,000 as they have a baby to show for it.

Only the professors are

not happy with this state of affairs. They fear that the clinics are not telling people enough about the dangers of IVF, so that they cannot weigh up the risks properly.

But I have a deeper unease about all this. The idea of it being marketed, risk assessed and promoted in this way does not appeal, full stop.

That's enough would-be fools, court jesters and corporate clowns. In my column last week I said there might be a role for such people given the way chief executives like to surround themselves with yes-men. Since I have received assorted letters in green ink from a cross-section of the country's wackos, some offering their services for nothing. At the other end of the scale, I have also been sent a glossy brochure from The Identical Partnership, set up by design guru Michael Peters OBE. For a lot of money he advises big companies to appoint a director of creativity who would ensure that "brainstorming skills are being used to help devise radical step-change strategies and solutions".

Now then: which would you rather have, a director of creativity or a clown who writes in green ink? It's a toss-up.

Last week's survey from the Institute of Directors produced a lot of headlines about the decline of the long hours culture. Middle

Professors fear the clinics are not telling people enough about IVF's dangers

managers are still slaving away, but possibly marginally less so than before. Big deal.

The more revealing news from the Quality of Working Life Survey had nothing to do with hours. Instead, buried among the details, was the fact that only 29 per cent of managers think that the decision-making process in their companies is getting faster.

By contrast, they all report

continuing "rationalisation".

with management layers being stripped out. And the result? Nothing: getting anything done takes just as long as it ever did.

Equally depressing is what managers choose to name as their most pressing concern. It is not about creativity, or harnessing the new flexible spirit of the modern corporation. Nor is this the real world, and what bothers middle managers is that they don't know what is going on inside their own companies. Communication – both up and down – is as useless as it always was.

In the Economist last month was an advertisement from Cambridge Management Consultants. The text was perfect for buzzword bingo enthusiasts: there was on-the-job coaching, unique holistic approach, world class, releasing full potential – you name it. At the end it invited the cream of the consultancy industry to apply for this unique position in a Global Management Consultancy (use of capital letters, don't you think?) by writing to a Nick Bunkum. Comedy lovers may note that the address was not in Cambridge but in Ealing.

Lucy.Kellaway@FT.com



FT BY INVITATION

New Year's Eve at the Imperial Ball, Hofburg Palace, Vienna

28 December 1998 - 1 January 1999



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FINANCIAL TIMES

No FT, no comment.

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To John Roth

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FINANCIAL TIMES

No FT, no comment.

INSIDE TRACK

TECHNOLOGY AVIATION

Precision landing ready for take off

Aircraft congestion may soon be a thing of the past. **Daniel Böglér** on a navigational aid that will have far-reaching implications for flight control

A week ago, a Continental Airlines Airbus MD80 took off from Newark airport in New Jersey and landed three hours later in Minneapolis, Minnesota. The flight was smooth, uneventful and made aviation history. It was the first time a commercial airline flight had used a Global Positioning System (GPS) both to take off and to land.

GPS technology, originally launched to help the US military track Soviet missiles, is a product of the cold war. It involves a network of 22 satellites 11,000 miles into space, which transmit navigational beams to earth, where they can be tracked by relatively cheap and simple receivers.

While the US Department of Defense still maintains the satellites, much of their spectrum has been given over to civilian applications. Yachtmen, taxi drivers, farmers, hikers and even treasure hunters of the Cuban coast all use GPS to pinpoint their location.

Many aircraft already have GPS built into their cockpits to help with in-flight navigation. But so far the receiver has not been accurate enough to risk using them for take-off and landing – when 40 per cent of accidents occur.

The fact that this has changed is due to Honeywell, the US controls and avionics giant, and Pelorus, a Canadian company specialising in traditional aircraft landing systems. They have developed a version of "differential" GPS, which is used in several GPS applications to improve accuracy.

This is necessary because the data from the GPS satellites is degraded for security reasons. Rather than just allowing the aircraft's GPS to receive the satellite signals, these are intercepted by a ground station – a hut with a little antenna and a lot of clever software – which recalibrates the signal relative to its own, known position, removes any errors, then beams it up to the aircraft.

According to Mike Smith, head of Honeywell's Business and Commuter Aviation Systems division, this produces a much more precise reading.

"We have been working on this technology since the early 1980s. Our challenge was to make it more

accurate and robust," he said. "What we have come up with is one of the most sophisticated applications of GPS to date."

The contrast with today's conventional Instrument Landing System (ILS) is stark. An ILS beacon at the end of the runway sends out

"With GPS, an error of 20ft is iffy and with [these] augmented systems, we are talking about 20in"

a narrow beam into space. Aircraft need to make a long, straight approach to line up at the start of the runway so that they can catch the beam and guide themselves down. Their descent must be at a constant angle.

Using GPS, aircraft can bank and curve to land from anywhere within the airspace. And instead of

needing one beacon at each runway end, a single Honeywell ground station can handle all traffic within 30 miles – giving it the capacity to cover not just several runways but several airports.

The improvement in accuracy is breathtaking, according to enthusiastic early users. Fred Abbott, vice-president of flight operations at Continental, says: "It is a million times better. It is just phenomenal. In the old days, an airplane could end up approaching an airport 10 miles either side of its final flight path. With GPS, an error of 20ft is a bit iffy and with [these] augmented systems, we are talking about 20in."

These gains in precision should translate into big reductions in congestion and delays.

Take Newark, which along with Minneapolis is the first airport in the world to introduce Honeywell's GPS landing system. It has the

dubious accolade of being the US airport with the most delays per 1,000 flights. The Port Authority of New York and New Jersey, which operates Newark along with John F. Kennedy, La Guardia (also both in the top 10) and Peterborough airports, estimates that delays cost its customer airlines \$300m (£187m) a year in direct operating costs,

never mind the loss of business from aggravated passengers.

Thomas Bosco, general manager of aviation technical services for the Port Authority, estimates that the GPS technology will cut delays by 30 per cent, by allowing aircraft to be stacked closer together without compromising safety. "The single most important action we can

take is to redesign our airspace," he argues.

Because the four airports are so close together, runway use at one currently affects the others. The Honeywell system will eliminate such obstructions. And because aircraft will no longer be blown off course by bad weather or pilot error, they are more likely to stick to flight paths over industrial areas, instead of flying noisily over residential housing.

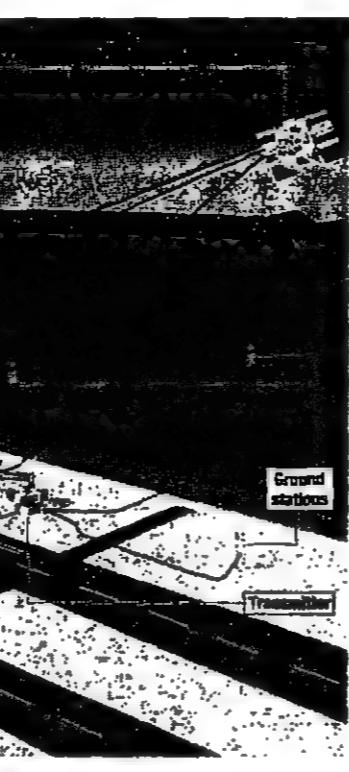
As so often with new technology, GPS is actually cheaper than ILS. The cost of a ground station is between \$300,000 and \$500,000 against more than \$1m per ILS beacon, while Continental is spending just \$140,000 to retrofit a DC-10.

Given all these advantages, the system should find ready adoption. Mr Smith is optimistic its use will increase rapidly within a couple of years, pointing out the fact that the Federal Aviation Administration (FAA), the main US regulator, is sponsoring a consortium of two dozen airports and airlines – including several international ones – to test it.

Honeywell has already formed a new business unit, Honeywell Airport Systems, to exploit GPS technology on the ground, for tracking baggage carts and fuel trucks.

Others are less sanguine. Mr Bosco believes it will take the FAA three to five years just to redesign the New York-New Jersey airspace.

However, everyone agrees that once users see the benefits, the GPS landing system will take off.



Smith: "We have... one of the most sophisticated applications of GPS to date"

VICTOR MALLET
FILE FROM JOHANNESBURG

A city's heart comes slowly back to life

Wealthy white residents and businesses have turned their backs on the once-lively downtown area. But attempts at revitalisation are bearing fruit

The Rand Club, founded a year after Johannesburg itself and housed on Loveday Street in one of Africa's most grandiose buildings, has catered to the city's moneyed elite for 111 years. But nowadays its spacious dining rooms and libraries are half-empty, and the club, which boasts an original Annigoni painting of the Queen among its treasures, is urgently hunting for new members.

The reason is simple: the club's clientele has been sucked out of the city centre in the past decade by a mass migration of businesses and wealthy white residents into Johannesburg's northern suburbs.

Johannesburg was never pretty – the discovery of gold is the only reason for its existence on the dusty highveld – but it was always lively. Fifteen years ago, when I worked in the downtown offices of Reuters news agency, the streets were crowded with the black and white South Africans who worked, shopped and drank in the city centre.

Today, many of Johannesburg's early 20th century office buildings and 1970s tower blocks are all but empty. By day, the city is a hub for black minibus-taxis. Street hawkers offer onions and cabbages to passers-by, and shops survive by selling cheap shoes and clothes to commuters from the black township of Soweto. By night, the pavements are deserted.

At the end of this month, the Holiday Inn Garden Court in Smal Street, the last big city centre hotel still functioning, will close. The Carlton, once the heart of Johannesburg, has already been mothballed, and its entrance is surrounded by a double row of metal spikes to keep out intruders; the adjoining office tower has more than 70,000 sq m of space of which 50,000 sq m are vacant.

Business executives and tourists scarcely visit downtown Johannesburg any more, partly because they are frightened of car hijackings and armed robberies, and partly because there is not much left to do. Investment banks, retailers, consultancies, lawyers and accountants have moved north to new business and shopping malls in Rosebank, Sandton and Midrand, halfway to Pretoria.

Only the big commercial banks and some offices of the much slimmermed mining industry remain, along with the provincial government and the Supreme Court – and of course the Rand Club. "How do you move this?" asks club chairman Tom Wixley, gesturing around his vast premises while he hosts a cocktail party to lure some of the country's black nouveaux riches into joining.

"All the people that were able to move out of town have moved," says a gloomy Gerald Leissner, chairman of Anglo American Property Services, which owns the Carlton complex and has reported losses for the past three years.

"There has been almost a total loss within the central business district other than owner occupiers and local government." Many buildings, he says, are worthless.

"The commercial heart of Johannesburg is now in Sandton."

The flight of businesses

and middle-class residents,

although exceptionally

rapid, mirrors the hollowing

out of some big cities in the

US. As the bonds of

apartheid loosened in the 1980s, black South Africans and illegal immigrants from countries to the north began to flood into previously forbidden "white" parts of Johannesburg – especially Hillbrow, just north of the centre.

Asked why whites have moved out, Mr Leissner replies bluntly: "Race." That view is echoed by Neil Fraser, executive director of the Central Johannesburg Partnership (CJP), an organisation committed to reviving the city. "The average white secretary will say she doesn't like to walk around the city because it's black."

As in the US, efforts are being made to bring Johannesburg back to life. Hillbrow, the haunt of pimps, prostitutes, armed gangsters and Nigerian drug traffickers, remains a daunting challenge, but the attempt to clean up the central business district is beginning to bear fruit.

There are plans to convert hotels such as the Carlton into cheap apartments, and office rents are now so low that smaller companies are being tempted back into the city from the more expensive suburbs.

Above all, the establishment of "improvement districts" by the CJP – involving the deployment of dozens of security guards and cleaners funded by local businesses to patrol the streets in designated areas – has sharply reduced criminal attacks, while suburban crime continues to increase.

"In 1995 in this area we averaged about 30 muggings a month," says Fraser. "Whose office is in the Carlton Centre. "In 1997, we had three for the whole year. It's working – rentals in fact are going up and vacancies are going down."

His enthusiasm is shared

Business executives and tourists rarely visit downtown Johannesburg

by Michel Rubinek, an Israeli with a successful downtown diamond-cutting business who has become a South African citizen. This month, he took the bold – some would say eccentric – step of opening a restaurant and cultural centre for artists and musicians in a rundown part of the city centre.

"As a proud South African, I want to give a bit back," says Mr Rubinek. "Because of that I decided to do something in the worst part of Johannesburg. We're going to bring life to our city – it's one of the nicest cities in the world, but it's been neglected. I'm going against the flow, definitely."

His creation, called The Wall, is housed in a converted warehouse and does not have the dignified grandeur of the Rand Club: the artists emerge on stage from a golden sarcophagus in a dining room decorated with kitsch Egyptian mummies made from scrap metal. But, like Mr Fraser and Mr Wixley, Mr Rubinek believes that revitalising Johannesburg must be based on the recognition that it is essentially an African town, not a white one.

"We want Johannesburg to be safe and clean, but we also want it to be African," says Mr Fraser. "We want it to be a working African city."

Both Mathole Motshekga, premier of Gauteng Province, and Isaac Mogase, the Johannesburg mayor, endorsed that view when they attended the official opening of The Wall.

"The downtown area should not be allowed to crumble," Mr Motshekga said. "The heart of the city should be throbbing here."

TIM JACKSON
ON THE WEB

Taking a swipe at a bar to internet access

Three brothers from Belfast are hoping that barcode technology could be the answer to the problems posed by long site addresses

To anyone who has read *Angela's Ashes*, Frank McCourt's poignant memoir of childhood with an alcoholic father, the news that an internet start-up based in Belfast is called BarWeb may sound like an unlikely Irish joke.

But BarWeb, whose site is at www.barweb.net, is not named after the kind of bars where you drink pints of Guinness. It is a company that seeks to solve one of the more irritating features of the web – the tedious need to type in long internet addresses – by means of a technology borrowed from retailing the barcode.

Conceived by three engineers from Belfast (brothers Eoin, Brendan and Patrick Gorman), the idea behind BarWeb is that instead of typing in a web address, you simply swipe a barcode in front of a scanner attached to a PC.

The number that the barcode represents (typically 13 digits, of which the first seven identify a company and the next six identify one of its products) would be automatically checked in a database to reveal a web address.

The PC's browser would then power up, pointing to the right page.

Eoin Gorman, a 47-year-old civil engineer, believes the system would be especially useful for people who access the internet from a television, using a set-top box.

These often have no keyboards, so the user must spell out a web address laboriously using the numbers on the remote control keypad. Put a scanner in front of the remote control, says Mr Gorman, and you have a device for surfing the web easily from a TV.

The Gormans have come up with a number of clever applications for this technology. You could swipe a can of baked beans under your remote control, and be transported immediately to a Heinz web page devoted to exciting savoury recipes based on beans.

service provider, the Gormans have developed a dual business model. They hope to sell the scanners for either £50 or £70 apiece, and then make a second revenue stream from the sites that the barcode surfer visits.

Borrowing from the web terminology of "clickthroughs", which means the number of times that people who see a banner ad on the web click on it and end up at the advertiser's web site, the Gormans have come up with the idea of "swipe-throughs".

Every time a customer scans a barcode, the BarWeb database

would log the details of which site the customer has visited, and bill the site on a tariff starting at five US cents per visit, falling gradually to one cent. So sites receiving 800,000 visits, for example, would pay \$26,000 a month.

The database already tallies many companies' barcode information with their web addresses. If a site refused to pay

for the site visitors, BarWeb would then sell advertising to competitors wanting to steal its customers.

I'm torn between enthusiasm for the originality of this idea and concern at the issues involved in execution.

For a start, there must be doubt about how long the problem that BarWeb solves will exist. Web access from set-top boxes will probably gradually migrate to keyboards, reducing the need for swiping – and other technologies, such as Central's Real Names, will make it easier to find brand names on the web.

Then there is the hardware problem. BarWeb will make money only if it is installed in millions of homes. Even if the scanner were to cost as little as \$5, the company would have trouble convincing computer or set-top box makers to design it into products without proof that the scanner would prompt consumers to pay more for the product.

One solution might be to offer the box manufacturers a share of the recurring swipe-through revenues. Technically, this could be accounted for by varying the software slightly for each maker so that each site visit identified which kind of machine it had come from.

But the biggest worry about BarWeb is about barriers to entry. Eoin Gorman admits that he and his brothers have no proprietary technology, explaining that a patent agent told them it could not be patented.

Without other entry barriers, BarWeb would have only one way in which to capture the economic rents from its idea – strike marketing deals with both big consumer brand owners and large hardware manufacturers.

To build quickly on its lead, however, BarWeb would need lots of money. Mr Gorman says the company is talking to several venture capitalists. But I fear that the \$5m (£3.7m) it is seeking is far too little. To do justice to the idea, they probably need four or five times that.

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The flight of businesses

and middle-class residents,

although exceptionally

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out of some big cities in the

US. As the bonds of

the city should be throbbing

here."

Flight jargon and win £500

If you hate gobbledegook and want to further the cause of plain English, enter a competition being run, for the second year, by the Financial Times and the Management Consultancies Association.

This is your chance to get your own back on your professional adviser. At the same time you could convert, with a clip of the scissors, the annoying rubbish filling your in-tray into a £500 prize.

We are looking for examples of jargon, gobbledegook and absurdly contorted prose from letters, reports, proposals, brochures, promotional material, books and so on, published over the last year.

Entries can be the work of any business or professional adviser, including:

- Management consultants
- Lawyers
- Accountants
- Builders
- Business gurus

To enter the competition, simply fill in the form below (photocopies accepted) enclosing an example of the worst gobbledegook written or published since September 1 1997. No individual may submit more than one entry. Examples must be in English and should be no longer than 300 words.

Entries must be received by October 16 1998. The top three entries will each receive a cash prize of £500 and a collection of the best examples will be published in the Financial Times in November.

Financial Times/

FILE FROM
JOHANNESBURG
A city's
heart come
slowly back
to life

FINANCIAL TIMES MONDAY SEPTEMBER 28 1998

INSIDE TRACK

BUSINESS EDUCATION INTERNATIONAL TEACHING

A learning curve
around the world

Della Bradshaw
on Insead's
ambitious plans to
duplicate itself
in Singapore

Imagine a full-time MBA course that could be studied on four different continents. Each participant could decide to study, say, strategy in North America, international trade in Asia, emerging markets in Africa or South America, and finance in Europe.

Unlike today's hurried international executive programmes, where participants hop from conference centre to classroom, each leg of the programme would be taught in a top-notch business school, backed by research facilities and local faculty and linked by videoconferencing and e-mail to resources elsewhere in the group.

It is the vision of the 21st-century business school, producing truly international managers, to which many of today's business schools aspire. Today in Singapore, Insead will announce its first ambitious step towards such a plan.

In January 2000 Insead will launch a full-time MBA programme in Singapore, the same one-year programme that hundreds of international students study at Insead in Fontainebleau, near Paris, every year. Initially the programme will be run in temporary facilities but during the first year Insead's purpose-built business school in Singapore's Buona Vista education district will open its doors.

To begin with the "Insead 2" campus, as it has become known outside Insead, will be half the size or less of its French parent. But within 20 years Antonio Borges, dean of Insead, expects the school to replicate the French one in size and programme mix, as well as in the quality of the programmes taught.

Indeed, one of the two measures Prof Borges will use to determine the success of the project is that in 10 years' time the Singapore campus will have achieved the same reputation, influence and quality as the French campus, with a faculty of equal calibre. "The graduates must have the same set of options in terms of job opportunities," says Prof Borges. The second cri-

terion is that the two schools should be a cohesive whole, run as a single campus. To ensure this, advanced communications technology, including videoconferencing, will be used, which will enable course participants in Singapore (in the afternoon) to talk to course participants in Fontainebleau (in the morning). The technology will also be used for faculty meetings and for executive programmes, which today contribute \$33m (£19.6m) to Insead's coffers.

The existing 113 faculty will teach on both sites and Prof Borges plans to appoint between 10 and 20 additional full-time faculty in Singapore. Many of those will now be working at other institutions in south-east Asia.

The University of Chicago's business school is also planning to open a centre in Singapore and, like Insead, chose the site partly because of the advanced technology there, according to Robert Hamada, the dean. But there have been other inducements. "We're going to Singapore basically because they wanted us," Prof Hamada said recently.

The Singapore government also wanted Insead. It has given the French school several financial inducements, including a knock-down price for the campus site and funds for research - the Singapore government has given \$310m (£33.5m) in matched funding for faculty to conduct research and write case studies about Asia.

Prof Borges is coy about the cost of the Singapore project, saying the big cost has been in faculty time. But many large organisations have funded chairs and



given endowments to help the project.

In fact, Insead rejected the option of postponing the first MBA intake for a year, and has moved the project forward as rapidly as possible.

Singapore is not the end of Insead's aspirations. Prof Borges is already talking about possible future campuses in South Africa, North and South America and Eastern Europe. But he will have to wait until well into the next century to see if his Singapore project is judged success or failure.

POTTED THEORIES COMPETITIVE STRATEGY

Separating out the secrets of business success

Businesses had been aware of the advantages to be gained by pursuing a corporate strategy long before Michael Porter, professor of general management at Harvard Business School, investigated the underlying fundamentals of competition in his classic explanatory work, *Competitive Strategy*.

But Prof Porter's analysis enabled companies to see

more clearly the economic mechanisms driving business success. His enduring contribution to management theory is to identify five underlying forces driving competition:

- Existing corporate rivals.
- Market entry of new competitors.
- The threat posed by substitute products and services.
- The bargaining power of suppliers.
- The bargaining power of buyers.

These five forces, he said, collectively determined a company's profitability. He had outlined the components of a business which can be modified separately to meet or create market demand.

His big idea was to demonstrate that just as a general might give himself a competitive advantage by choosing the ground on which to fight, a company can profit from carefully positioning itself in the marketplace.

A third fundamental strategy was to focus on a single approach. Companies that tried to combine differentiation and cost leadership, he observed, rarely succeeded.

It could be argued that one of the greatest contributions of Prof Porter's analysis and prescriptions for business success have been in the way he has helped to establish management as a learnable discipline.

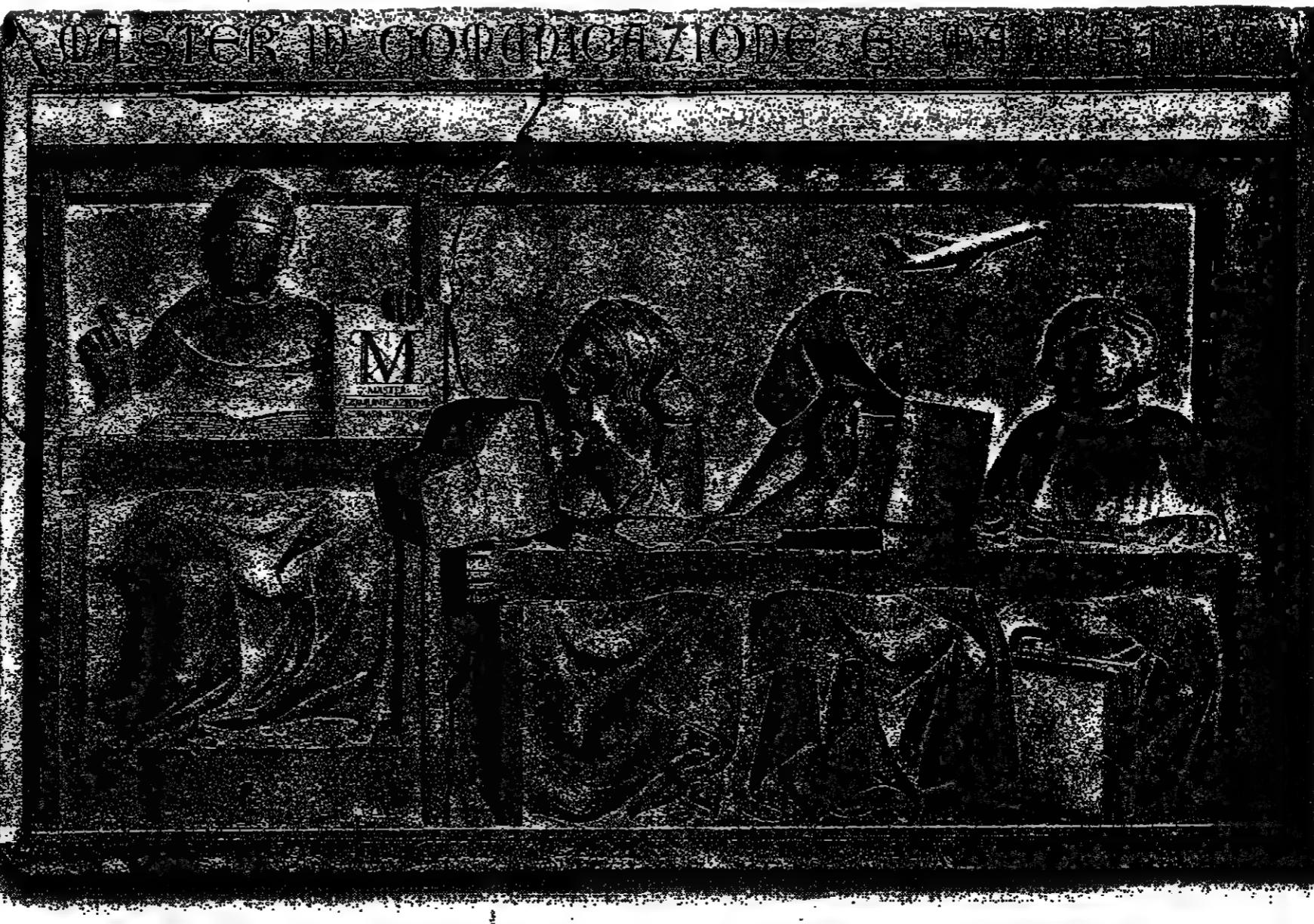
His understanding of why businesses thrive or fail has become textbook reading for managers.

Book: *Competitive Strategy*, 1980, Simon & Schuster.

Quote: "Strategic thinking rarely occurs spontaneously."

Richard Donkin

BUSINESS EDUCATION



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NEWS FROM CAMPUS

Playing the
electronic
merger game

Computer games are all the rage, not just in teenagers' bedrooms but in business schools as well.

Vanderbilt University's Owen Graduate School of Management has developed a series of web-based computer games based on actual merger cases. Three professors from Vanderbilt have developed MathServ, software that simulates the effects of mergers between competing companies. Other software designed by the three professors includes analysing a merger between defence contractors and computing damages in a patent infringement case.

The software is used in both the MBA and executive MBA programmes.

Vanderbilt: US, 615 322

2534

Fulbright looks
to Spain

American students who want to study for an MBA in Spain are now the target audience of the Fulbright Commission, which is offering two scholarships for students studying at the Instituto de Empresa, in Madrid, from next year.

The participants on IE's international MBA will want to learn about both

European culture and the

practices of South America,

according to the course

organisers.

Applicants need not speak

Spanish but will be expected

to learn the language during

the programme.

Info: www.iesp.es

● The Fulbright

Commission has cut the

number of places on its

US-UK exchange

Richard Donkin

programme, which enables US students to study in the UK and UK students to study in the US. However, the grant for each successful participant has been doubled.

Fulbright: www.fulbright.co.uk

The Swedish connection

Two British business schools are becoming increasingly involved with all things Swedish.

Cranfield School of Management is training top academics from Göteborg University, one of Sweden's largest, how also to be top managers in a nine-month programme.

Meanwhile Henley Management College is opening up three sites in Sweden where students can study for the Henley distance learning MBA.

Programmes on the three sites in Stockholm, Malmö and Gothenburg are being run together with the IHM Business School.

Cranfield: www.cranfield.ac.uk/som

Henley: www.henleymc.ac.uk/

Finding out
about Japan

European managers who want to find out more about doing business in Japan could sign up for the *Meet Asia in Japan* programme which will take place in Japan from November 9 to 19. The programme is run by the EU-Japan Centre for Industrial Co-operation, a joint venture between the EC's Directorate-General for Industry (DG II) and Japan's Miti (Ministry of International Trade and Industry).

There are no tuition fees. EU-Japan Centre: Belgium, 2 282 00 40

Information for News from Campus should be sent to Della Bradshaw, The Financial Times, One Southwark Bridge, London SE1 9HL.

Tel: 44 171 873 4673 Fax: 44 171 873 3950

INSIDE TRACK



BUSINESS TRAVEL MOSCOW

A safe bet, despite the Mafia

In the past few weeks, a visit to Moscow has been a disorienting experience. Business travellers have been waking up to reports of mounting tension across the city, with the television news dominated by Russia's slide towards financial - and potentially social - meltdown.

Yet when they venture from their hotels, they find themselves in a city that appears strangely unaffected. For local people, times are undeniably hard, with queues outside the banks and empty shelves in the supermarkets. But there is no sign of unrest, and for foreign business visitors Moscow remains an unexpectedly pleasant - if expensive - destination.

Geert Janzen, a director of the five-star Balschug Kempinski hotel, says there have been widespread cancellations by tourists but business bookings have held up well. "If people are coming to Moscow, I would advise them to get information originating in Moscow itself," he says. "The international TV coverage tends to dramatise everything. They even show the old shots of tanks in the streets from 1988 - and not surprisingly, people think it's happening now."

The first revelation for many new arrivals is how freely and safely they can walk around the

centre of Moscow, even at night. Stories of Mafia violence have severely damaged the city's reputation, and certainly black Mercedes with smoked-glass windows and heavyweight chauffeurs can be seen waiting outside the more exclusive restaurants, hotels and nightspots. But experts emphasise there is little for the legitimate business visitor to worry about.

Andrew Muriel, a partner in the Moscow office of Watson, Farley & Williams, the UK law firm, says: "Without any exaggeration, I can say I feel much safer walking along the street at night in Moscow than in London, or in any city in the US." He told me how the previous Saturday night

he and his wife had followed time-honoured Moscow custom by flagging down a private car and paying the driver to ferry them to a social gathering.

A further revelation is the elegance and compactness of the city's centre. Landmarks such as St. Basil's cathedral, the Kremlin, the Bolshoi Theatre and the spectacular Cathedral of Christ the Saviour - controversially rebuilt in 1997 after being knocked down by Stalin in the 1930s - are all within walking distance.

Meanwhile, the cheap, safe and efficient underground system, whose stations still have outrageous art deco design, brings outlying districts within easy reach,

making events such as the week-end flea market at Izmaylovsky Park worth a visit. At street level, city-centre travel has become much easier with the reappearance of the metered yellow cabs which almost died out after the fall of communism.

The main effect of the economic turmoil on business visitors has been to make the use of credit cards more difficult; any business accepting a rouble payment on a card will lose heavily in dollar terms if the currency falls further overnight.

Some hotels have countered this problem by converting all their bar and restaurant charges into "units", equivalent to the double value of the dollar at the time the guest checks out. Several restaurants, on the other hand, have simply decided to close for "technical refurbishment" until things improve. When you find a restaurant that is open, it is a good idea to check which cards (if any) are accepted before eating your meal.

It is best to carry as many payment methods as possible. Visitors should be aware that any cash above \$500 must be declared at customs, and that departing travellers' bags are increasingly being searched for concealed dollars at the airport.

Rick Marsland

Tips for a trip to Moscow

Flights: While the legendary queuing at Moscow's Sheremetyevo airport has improved, you should allow at least half an hour for passport control on the way in, and at customs on the way out.

Accommodation: Four-star and five-star hotel prices in central Moscow remain steep by international standards (plus 20 per cent VAT). There is a lack of decent mid-price business hotels. The Balschug Kempinski (7-095 230 6500), just across the

Moscow River from the Kremlin, has standard rooms at \$350 (2220), suites from \$600.

Corporate rates start at \$300 on request. Others close to Red Square include the Metropol (7-095 927 6000) and the National (7-095 258 7000).

Visas: Formalities for business travellers have changed little since Soviet days, and you will still generally need an invitation from inside Russia. Visas can be obtained from the Russian Embassy, or a specialist agency.

Sydney's airport on the fast track for £700m upgrade

Sydney's Kingsford Smith airport is to get a \$2bn (£700m) facelift to enable it to handle the surge in demand during the Olympic Games in September 2000, writes Gillian Upton. By April 2000 it will have metamorphosed into a customer-friendly, design-led, 21st-century airport, handling 40 per cent more passengers.

The redevelopment includes an underground rail link, extra car parking, a flyover and new terminal buildings which will reflect Australia's art and culture. A dedicated railway line between the central business district and the airport will be the last phase of the project to open, in May 2000, and will reduce the journey time to eight minutes.

A new international terminal building will be larger to accommodate more aircraft gates, more baggage carousels, a faster and more reliable automated baggage system, more airline lounges, places to eat and drink, shops and, for the first time, meeting and function rooms. There may also be a hotel.

Compensation for overbooking

Changes in rules requiring airlines to compensate overbooked passengers will be considered at a meeting of European transport ministers this week, writes Roger Bray. On the agenda is a demand that compensation must be paid to travellers bumped off flights at foreign airports, provided they are flying with community carriers. Airlines will also be responsible for identifying passengers stuck in the queue when check-in closes. They will have to pay up if they cancel a flight "for commercial reasons", which usually means it is poorly sold. They will not be able to wriggle out of it because the passenger has a ticket issued through a frequent-flyer scheme as they can now. And if the only

available seat is in a class lower than that booked, the customer will be free to refuse and still claim full recompence.

BA wins battle for Cape Town flight

British Airways will operate an extra non-stop flight between London Heathrow and Cape Town from late next month. The airline emerged victorious from a head-on battle with rival Virgin Atlantic at a Civil Aviation Authority hearing for the one additional frequency up for grabs under the bilateral air agreement between the UK and South Africa. The new flight will depart from Terminal Four at 6.20pm on Thursdays, arriving at 7.55am the next day. The return flight will leave Cape Town at 8.30pm, reaching Heathrow at 6.20am.

Laptop limbo

The risk that using a laptop in flight could play havoc with the aircraft's electronics has been widely researched but never proved. The issue has re-emerged with reports that a passenger working on a computer may have caused an autopilot malfunction on a Qantas jet. Safety regulators, including the US Federal Aviation Administration, have gone to extreme lengths to establish or rule out a link between the use of such equipment and aircraft handling or navigation problems, but to no avail.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thu	Fri
Tokyo	28	29	30	31	22
Hong Kong	31	30	29	28	26
London	18	19	18	17	17
Frankfurt	18	19	18	17	16
New York	21	21	21	20	20
Los Angeles	22	23	24	25	26
Milan	23	24	21	21	21
Paris	18	19	19	15	18
Vienna	19	20	17	13	14

Information supplied by UK Weather Centre
Maximum temperatures in Celsius

Airlines routinely ask passengers to switch off these devices during take-off or landing but still encourage their use at other times by installing power points. However, Germany has proposed a ban on the use of laptops in the country's airspace.

Ring here for the technology butler

Kuala Lumpur's Ritz-Carlton has introduced a "technology butler" who solves guests' communications problems. The hotel chain says he will sort out anything from supplying a plug adapter or helping a customer track down information in the internet to setting up a worldwide conference call. The troubleshooter is available from 8am-11pm.

New US-Europe link

American Airlines is to start two new daily services between the US and Europe. On May 4 next year it will launch flights between Amsterdam and Chicago O'Hare and on May 17 between New York and Frankfurt.

Calls to Hungary

Contacting Hungary? Beware, writes Kester Eddy. Mobile phones have changed numbers. Any number beginning 0620 or 0630 now requires a 9 before the remaining digits. If calling from abroad, calls change to 36-6309 or 36-6309.

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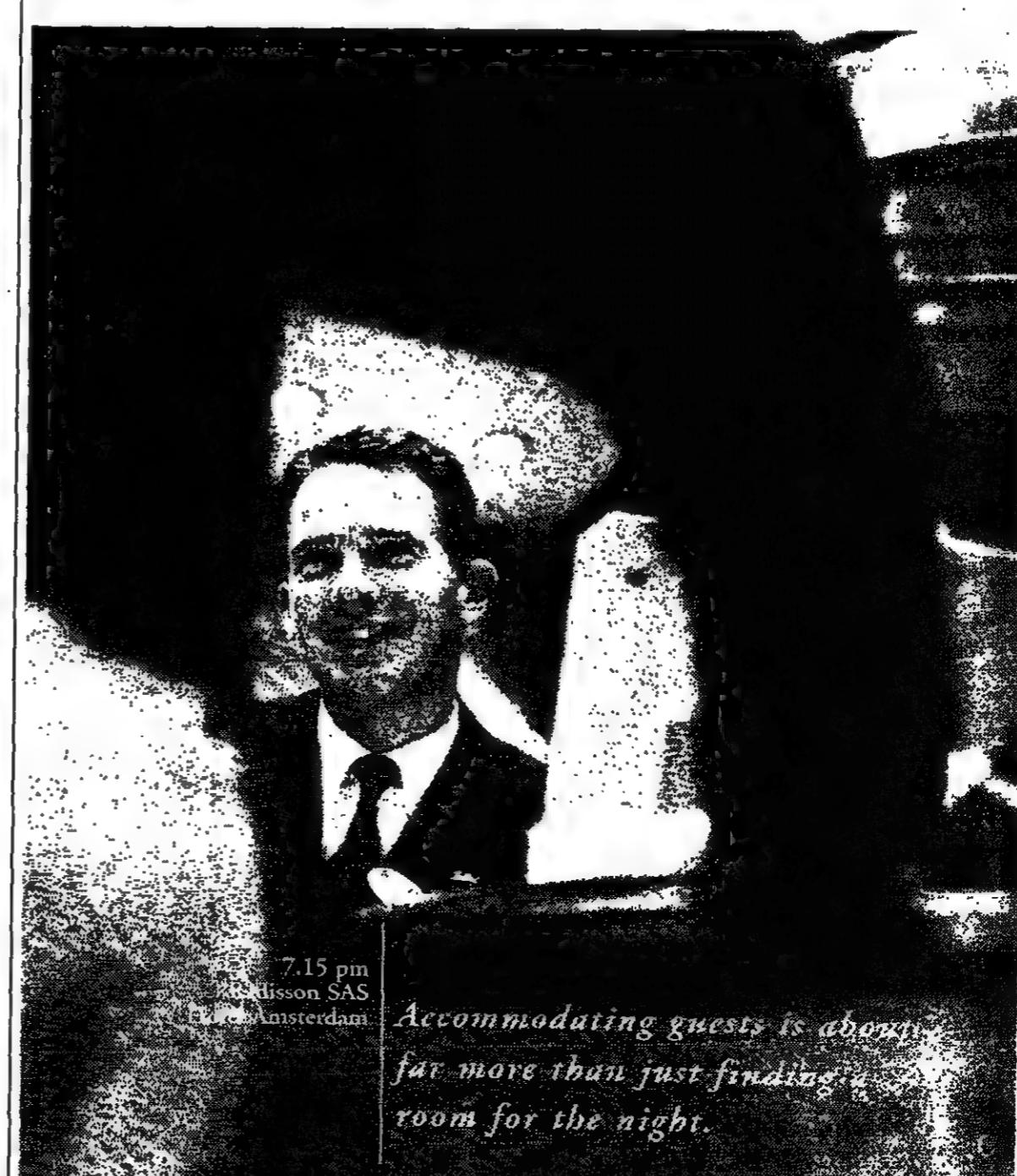
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THE ARTS

OPENINGS

NEW YORK

The 1998-9 season at the Metropolitan Opera opens tonight with *Samson et Dalila* starring Plácido Domingo and Olga Borodina (right). Domingo changes roles tomorrow to conduct *Aida*, and the first week also includes *Lohengrin* with Karita Mattila as Elsa.

PARIS

The Festival d'Automne threads a wide variety of theatre and music in the French capital over the next three months. The opening shows are Luc Bondy's production of

Phèdre at the Odéon Théâtre de l'Europe and Gilbert Teletzky's enigmatic Chinese entertainment, *Noces de Bambou*, at Bobigny. The Musée d'Orsay has organised an exhibition exploring the influence of Stéphane Mallarmé (1842-1898) on the literature, art, theatre and music of his time. It opens tomorrow and runs until early January. On Friday the Grand Palais marks the centenary of the death of Gustave Moreau with a retrospective of the influential French Symbolist.

1898 on the literature, art, theatre and music of his time. It opens tomorrow and runs until early January. On Friday the Grand Palais marks the centenary of the death of Gustave Moreau with a retrospective of the influential French Symbolist.

The ballet season at the Paris Opera begins last Friday and continues this week and onwards with twelve splendid and imaginative programmes until next July. Coppélia begins the season: not quite traditional but superlatively cast.



BERLIN
"Sensation", the exhibition of work by young British artists from the Saatchi Collection, including Rachel Whiteread's "Untitled (Orange Bath)", (left), opens at the Hamburger Bahnhof on Wednesday. It caused extreme reactions when first shown in London a year ago.

LONDON

The South Bank Centre's Takemusu festival - the first British retrospective of the Japanese composer since his death in 1996 - begins on Friday with a BBC Symphony Orchestra concert.

Opening tonight with *Das Rheingold*, Bernard Haitink conducts the Royal Opera's semi-staged Ring at the Royal Albert Hall. In view of the company's imminent closure, this could be the last chance to hear Haitink conduct Wagner in London.

From Thursday to Saturday at the Barbican Theatre, and not to be missed, is a three-day season by Stephen Davies' wonderful company with her wonderful choreographies: dazzling piano music by Conlon Nancarrow and Frederic Rzewski, dazzling



dances, dazzling dancers (left). Tim Supple's adaptation of *Hamlet and the Sea of Stories* by Salman Rushdie (above) opens on Thursday at the Colisseum Theatre. Supple brings his Young Vic team of designer Melly Still and composer Adrian Lee with him. The cast stars Nabil Shehri, dazzling

THE HAGUE

To mark the completion of the restoration of Rembrandt's "Anatomy Lesson of Dr Nicolaes Tulp" (1632), the Mauritshuis is mounting an exhibition which charts the development of anatomy pieces as a genre of 17th and 18th century group portraits. It opens on Saturday, and coincides with two Rembrandt exhibitions in Amsterdam (at the Rembrandt House and the City Archives).

WASHINGTON

An exhibition of 70 paintings by Van Gogh, on loan from the Van Gogh Museum in Amsterdam, opens at the National Gallery of Art on Sunday. It includes such icons as "The Potato Eaters" (1885) and "Self-Portrait as an Artist" (1888).

The advantages of going Dutch

Stephen Pettitt talks to conductor Hans Vonk on the eve of his European tour with the Saint Louis Symphony Orchestra

When Hans Vonk took over from Leonard Slatkin as music director and conductor of the Saint Louis Symphony Orchestra, it seemed an unlikely appointment. Vonk counters this view with a list: "Barenboim in Chicago, Maastricht in New York, Ozawa in Boston, Salonen in Los Angeles, Jaervi in Detroit, me in Saint Louis... about the only American conductor now working with a major American orchestra is Ellison Thomas in San Francisco."

But my point is not that Vonk is European. Rather, it is that the contrast between him and his predecessor Slatkin could hardly be more marked. While Slatkin is extravagantly demonstrative, Vonk's style is the epitome of modesty and economy. Those who rely on eyes rather than ears might even be tempted to call him dull. But Vonk, who leads the orchestra on its first European tour in five years, beginning in London at the Royal Festival Hall on Thursday, is unapologetic. Indeed, his shapely, considered performances suggest that he has nothing to apologise for.

"Edvard Van Beinum, Bernard Haitink's predecessor at the Concertgebouw, always used to say that he didn't want to stand in the way of the music. I think that's a very Dutch approach, trying to serve rather than to show how big our egos are, how incredibly interesting we are." He agrees that this Dutch

approach might have harmed the progress of his career. "My New York agent says it's not sexy to be from Holland." I mention the football manager Ruud Gullit, and he laughs before resuming the point. "It's sexy to be from Israel, Russia, those sorts of places. People perceive enigma, mystery, passion and so on. But passion's only a small part of

"I like to experiment... you try to mix things."

What I hope is that the audience will trust me in my judgment, that they will come with me'

what you are trying to do. When you look at old movies of great conductors, Toscanini and others, they don't jump around all over the place. The fashion started with Bernstein. That was right for him, but then everybody started imitating him. George Szell was once asked about flamboyant conductors. His reply went something like this: 'One day we will put a big black screen between the conductor and the audience, and then we will talk.'

So has Vonk been true to type and imposed a solid diet of Austro-German repertoire on his St Louis audience? "Another thing about Dutch conducting tradition is that we are interested in not only German but also French music. And I'm very much interested in new things. I like

to experiment. But for some reason people don't want to hear or know that, they put you in this box and don't want you to tell them that you are interested in anything else."

Yet the pieces being taken on the tour - Beethoven's *Eroica*, Schumann's Cello Concerto (with Lynn Harrell), Bruckner's Ninth Symphony, Sibelius's Violin Concerto (Mstislav) and Barber's *Adagio* are hardly breathtakingly bold. Vonk points the finger at timid promoters. "Our list of possible pieces included Schoenberg's *Pelleas und Melisande*,

mixture. I have nothing against being friendly to the audience."

Nevertheless there have been modest experiments. Last year, for instance, the orchestra commissioned a piece from the young Dutch composer Peter Schat. Messiaen's Turangalila Symphony, never before played in St Louis, is scheduled for this season, and under Vonk St Louis has heard what, incredibly, was its first ever St Matthew Passion. "We had to work hard publicity-wise to get the people in the hall for that. You try to mix things. What I hope is that the audience will trust me in my judgment that they will come with me."

Did he find himself having to change radically the nature of the orchestral sound when he arrived? "The only thing not of my taste was that the brass was very heavy, too dominating. The rest I found a perfect instrument, a fantastic ensemble. Strangely enough they remind me very much of the Dresden Staatskapelle." Vonk spent a testing period from 1985 as Musikdirektor of the Dresden Staatskapelle, during which the communist authorities forbade his players to speak with him. Even so, he was considered a musical success. "They used to say about Dresden that it was one big string quartet of a hundred people. Leonard turned Saint Louis into that kind of group. They're very good at adjusting to different colours, styles, levels of transparency." And at giving the impression of playing conductorless chamber music, no matter how vast the work? "Right, that's exactly the idea."



Hans Vonk: 'My agent tells me it's not sexy to come from Holland'

Christian Steiner

A one way ticket only, please

OPERA

RICHARD FAIRMAN

Flight
Glyndebourne Touring Opera

The passengers embarked on the plane, the pilot started the engines, the plane gathered speed down the runway and then soared into the clouds. It was a perfect take-off - and the audience had not even left their seats.

After the stunning production it gave to Birtwistle's latest opera a few years back, Glyndebourne Touring Opera is getting a reputation as the best place to go for a premiere. To open its 1998 season the company has now done just as spectacular a job for Jonathan Dove's *Flight*: a well-chosen cast, top-quality orchestral playing, and a production that gave the opera as good a send-off as its composer could possibly have hoped.

The audience's verdict on *Flight* at the opening night last Thursday was a smash hit - plenty of whoops of delight, even if one always suspects at such events that the theatre is packed with well-wishers. A popular opera, however, it certainly is. If music drama in the 20th century has tended to divide between the European (heavy and hard-going) and the American (funny and populist), then in the world

of opera Dove is a transatlantic frequent-flier.

All the composers who come to mind while listening to *Flight* are American: John Adams for the orchestral writing, Sondheim for the vocal lines, Bernstein for the plot, Menotti for the pilot (a close relation of *The Conductor*). But the mix works and Dove has the essential opera-

with one refugee who was stranded at Charles de Gaulle airport in Paris for years (and, for all I know, may still be there). In television interviews he complained that life was boring because he knew nobody very well and had no purpose except trying to leave.

He might sympathise with

Within its stylistic limits, Dove's music is brilliant. It's just a shame it has been expended on such a shallow subject

composers' gift of being able to pin down mood and character in an instant. Within its stylistic limits its music is quite brilliant.

It is just a shame it has been expended on such a shallow subject. The opera is set in an airport waiting-room, where a refugee has been stranded. Real-life provides us with our own example of this

wears off as one starts to realise there is going to be nothing else to it.

Among the motley selection of people delayed at the airport are Mary Plaza and Richard Coxon as the young couple heading off on holiday, Ann Taylor and Garry Magee as the ("We're always smiling") cabin crew, Anne Mason and Steven Page as the diplomat husband and wife heading to Minsk, and Nuala Willis, amusing as ever, as the Old Woman. Christopher Robson, playing the outsider of the group and therefore a counter-tenor, made a big impact with the refugee's aria.

David Parry conducted the Glyndebourne orchestra with plenty of life. Richard Jones's production came with super sets by Giles Cadle and bags of humour. If only there was some substance to it all. I fear a one-way ticket on this *Flight* will be quite sufficient.

'Flight' is on tour around England until December 10. Glyndebourne Touring Opera season is sponsored by Pesa.

paintings, ranging from the 18th century to the early 20th. Highlights include 19th century Spanish works; to Oct 4

ZURICH

EXHIBITION

Kunsthaus Zurich
Tel: 41-1-575 6765
Max Beckmann and Paris: more than 100 masterpieces of modern art from public and private collections around the world. Works by Beckmann are shown alongside paintings by Matisse and Picasso; to Jan 3

TV AND RADIO

• WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

• CNN International
Monday to Friday, GMT:

06.30: *Moneyline with Lou Dobbs*
13.30: *Business Asia*
19.30: *World Business Today*
22.00: *World Business Today Update*

• Business/Market Reports:

05.07; 06.07; 07.07; 08.20; 09.20;

10.20; 11.20; 11.32; 12.20; 13.20;

14.20.

At 08.20 Tanya Beckett of FTTV reports live from Liffe as the London market opens.

INTERNATIONAL Arts Guide

AMSTERDAM

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Götterdämmerung: by Wagner. New staging by Pierre Audi, conducted by Hartmut Haenchen. Cast includes Heinz Kruse, Jeanine Altmeyer and Henk Smits; Sep 30

BIRMINGHAM

CONCERTS
Symphony Hall
Tel: 44-121-212 3333
City of Birmingham Symphony Orchestra conducted by Sakari Oramo in works by Schubert, Mozart and Strauss; Sep 29, 30

CHICAGO

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
La Gioconda: by Ponchielli. Conducted by Bruno Bartoletti in a staging by John Copley. The

title role is sung by Jane Eaglen; Oct 1

GLASGOW

OPERA
Theatre Royal
Tel: 44-141-332 9000
The Magic Flute: by Mozart. Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Sep 29, Oct 1, 3

LISBON

OPERA
Expo '98
Tel: 35-171-631 9500
O Corvo Branco: world premiere of a new opera by Philip Glass, with a libretto by Luisa Costa Gomes. The production, which will mark the end of the Expo arts programme, is directed by Robert Wilson, and is a co-production with the Grand Théâtre de Genève; Jules Verne Auditorium; Sep 28, 29

of works by Bruch; Oct 1, 3

OPERA
English National Opera, London Coliseum
Tel: 44-171-632 6300
Otello: by Verdi. New production by David Freeman, designed by Tom Phillips and conducted by Paul Daniel/Mark Sherehman. David Rendall sings the title role; Sep 30; Oct 3

Royal Albert Hall
Tel: 44-171-589 8212
• Das Rheingold: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Philip Langridge and Eikehard Wisselius; Sep 28

• Die Walküre: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Rita Cullis, Kim Begley, Stig Andersen and Hildegarde Behrens; Sep 29

• Siegfried: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Stig Andersen, Graham Clark and Anne Evans; Oct 1

• Göttterdammerung: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Stig Andersen, Graham Clark and Anne Evans; Oct 2

• Phänomenon: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Rita Cullis, Kim Begley, Stig Andersen and Hildegarde Behrens; Sep 30

• Göttterdammerung: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Rita Cullis, Kim Begley, Stig Andersen and Hildegarde Behrens; Sep 31

• Lohengrin: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Rita Cullis, Kim Begley, Stig Andersen and Hildegarde Behrens; Oct 1, 2, 3

EXHIBITIONS
Museum of Modern Art
Tel: 1-212-708 9480
www.moma.org

• Aida: by Verdi. Plácido Domingo conducts a production by Sung Kyun, with a cast starring Maria Guleghina and Vladimir Bogachov; Sep 29; Oct 3

• Samson et Dalila: by Saint-Saëns. New staging by Elijah Moshinsky, with sets and costumes by Richard Hudson. For the season's opening night performance (tonight), James Levine conducts and the cast includes Plácido Domingo and

MANCHESTER
CONCERTS
Bridgewater Hall
Tel: 44-151-907 9000

• Lohengrin: by Wagner. Designed and directed by Robert Wilson, with costumes by Frida Parmeggiani. James Levine conducts and the cast includes Deborah Polaski and Ben Heppner; Sep 30; Oct 1

• Samson et Dalila: by Saint-Saëns. New staging by Elijah Moshinsky, with sets and costumes by Richard Hudson. For the season's opening night performance (tonight), James Levine conducts and the cast includes Plácido Domingo and

NEW YORK
CONCERTS
Avery Fisher Hall, Lincoln Center
Tel: 212-875 5030
www.moma.org

• Aida: by Verdi. Plácido Domingo conducts a production by Sung Kyun, with a cast starring Maria Guleghina and Vladimir Bogachov; Sep 29; Oct 2

• Göttterdammerung: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tomlinson, Rita Cullis, Kim Begley, Stig Andersen and Hildegarde Behrens; Sep 30; Oct 1, 2, 3

SAN FRANCISCO
OP

COMMENT & ANALYSIS

PERSONAL VIEW JOHN LIPSKY

Solid case for a cut

The Fed does not need to look abroad for good reasons to lower interest rates

On Tuesday, September 29, the Federal Reserve's Open Market Committee will meet amid almost unprecedented global financial and economic stress. The principal issue is whether the Fed will lower its interest rates.

The Fed's decision this time is about as easy as these things get: the funds rate should be cut by at least 50 basis points to 5.0 per cent, and further cuts should follow in the coming months.

Oddly, a lively debate persists about whether the Fed should act at all; various pundits, analysts and academics have been opining that a Fed easing either is premature or might be downright inflationary. Others worry that a rate cut might fuel an asset price bubble, or would be an unjustified attempt to shore up financial institutions.

Among those advocating a rate cut, many have suggested that the justification is their concern about problems outside the US. However, there is overwhelming domestic evidence that rate cuts totalling at least 100 basis points are justified already. Moreover, additional rate declines will probably be needed in the coming quarters, as US growth stagnates.

Looking first at fundamental developments, the case is clear: economic growth is slowing sharply, and the risks are heavily weighted towards additional mea-

such behaviour was inspired by the impact of recent and expected future wealth gains associated with a rapidly rising stock market. With the stock market's recent sharp reverse wiping out the past year's advance, however, the key explanation for this historically unprecedented free-spending, no-saving posture has evaporated.

Nor is there much reason to expect a significant new stock market advance, even if the Fed eases rates.

Rather, equity values will be

subject to strong cross-

currents. Although the risk-free rate of return available to savers has dropped (via the powerful Treasury bond rally) corporate earnings are suffering. In fact, a research forecast by Chase anticipates a modest drop in corporate earnings for the year as a whole.

Not only do the balance of risks point to more saving and weaker consumption, but job and income growth are slowing, perhaps sharply. Thus, the case for a spending slowdown is clear-cut. The widely followed payroll figures of job growth have indicated only a modest slowing in US employment gains in the past few months.

However, the household employment data - by design and by experience more sensitive to trend shifts than the payroll sam-

ple - have registered no job growth at all over the past six months. At the same time, the increase in aggregate hours worked has fallen by at least half from the rate registered during the past two years.

Another source of strength has been a rapid increase in capital investment. Yet capital goods spending is poised to slow in the coming months. The exploding trade deficit is hitting manufacturing hard.

At the same time, the cost of capital is rising in response to the recent violent widening of credit spreads - that is, the margins over Treasury bond yields charged to private borrowers - together with the weaker stock market.

Monetarists argue that recent rapid money growth by definition will lead to future price increases. Analysts whose expectations are based on their faith that a stable trade-off exists between falling unemployment and rising inflation continue to search with a microscope for signs of an allegedly inevitable inflation pay-back for the current low unemployment rate.

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important policy indicator. Even if inflation is considered to be as high as 2 per cent, the real funds rate is about 3.5 per cent - higher than at the end of the 1994-95 tightening.

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and system
complex
problems

FINANCIAL TIMES

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Monday September 28 1998

Life after
Helmut Kohl

Last night's election defeat of Helmut Kohl, the longest-serving German chancellor since 1945, marks the end of an era. He was never a great orator, nor a particularly clear and decisive thinker, but he was a politician of conviction, and his convictions have shaped both Germany and Europe as they are today.

Gerhard Schröder, the victorious challenger for the Social Democrats, is the first man to defeat an incumbent chancellor in the life of the Bonn republic. That is no mean achievement. But he has yet to persuade the outside world, and many Germans, that he has qualities to match those of his predecessor.

He faces great challenges to put together a coherent government. It may be a centre-left deal with the environmentalist Greens, who are divided in themselves between pragmatists and fundamentalists. Or he may yet have to form a grand coalition with the outgoing Christian Democrats. That would involve hard compromises on policy. On top of that, Mr Schröder must bind in his own party, which he does not control.

The two leitmotifs of Mr Kohl's 16 years in office were European integration, and German unification. It was his commitment to the former which ensured that Germany achieved the latter, without arousing the suspicion and hostility of its former wartime adversaries. And in seizing the opportunity to reunite

Germany in 1989 when the Berlin Wall came down, Mr Kohl ensured his place in history.

On one level he was always a manipulative politician, seeking to coax his often fractious coalition government through the shoals of consensus-building. He had to compromise on goals of domestic reform, and on attempts to overhaul Germany's cumbersome tax and welfare systems. But he did not lose sight of his longer-term goals in the process, including his determination to ensure the creation of a single European currency, as the cornerstone of the European Union he sought to build.

Mr Schröder has yet to reveal much of his fundamental agenda. He has been driven thus far by a determination to oust his rival, and not to give away too much policy detail in doing so.

He heads a party which shares much of Mr Kohl's commitment to European integration, and to a strong transatlantic relationship. On foreign policy, there is little difference between them, unless the anti-US elements in the Greens are allowed too much influence.

At home, however, the tenor of the new government will be less clear. Oskar Lafontaine, the maverick SPD leader, looks likely to be finance minister, which will not please the markets. Unless Mr Schröder moves fast to give his government a clear sense of direction, he could find himself a hostage to his fractious friends and allies.

Euro ignorance

Several important conclusions emerge from the FT's opinion survey of UK businesses on the euro, reported today. Perhaps most significant, and certainly disturbing, is the level of ignorance of plans for setting up the European single currency.

Even so, the survey showed a generally positive attitude towards British membership. Nearly three-quarters thought joining the euro would be good for their businesses, against only 16 per cent who were completely against.

Businessmen generally believed that membership would result in lower interest rates and greater stability. Most would like to join at a lower exchange rate than at present, but businessmen's emphasis on stability suggests that there is no appetite for a return to higher inflation and steady devaluation outside the euro zone.

Yet around 40 per cent said they were not well-informed about the setting up of the euro and British plans for membership. This is hardly surprising, for the British government remains studiously vague about its intentions. The five conditions it set for British entry were so broad that they might be used to justify staying out indefinitely – or joining as soon as possible.

In reality, Tony Blair, the prime minister, appears to be waiting for a lead from industry. But our survey suggests that business will be ready to fall in behind him.

Under-hedged

Throughout the Asian crisis the western policy establishment has played down the role of the hedge funds. Their part in destabilising the currencies of emerging market economies has counted for less, it is suggested, than that of local borrowers with excessive foreign currency exposure.

But as the crisis has escalated, it has become clear that hedge funds are an increasingly important engine of contagion in global markets. Their speculative attacks on currencies appear also to have been concerted. The Hong Kong authorities justify their recent intervention in currency and stock markets by pointing to collusion between a group of hedge funds bent on smashing Hong Kong's peg to the US dollar.

And now the problems of the absurdly mis-named Long-Term Capital Management have demonstrated that a single hedge fund can pose a systemic threat to the financial system of the world's biggest economy. That is the only explanation for the involvement of the New York Federal Reserve in putting together a banking lifeboat.

One response to the LTCM fiasco would be to say that the outcome is entirely healthy, in that the markets will self-correct. Those who lost more than \$2bn in an illiquid investment where management revealed little or nothing about its activities have

been deservedly burned. As drawbridges are hauled up across Wall Street, smaller hedge funds will fail.

Those banks that were dazzled by the Nobel laureates on LTCM's board, and looked only to their collateral in assessing credit risk, have likewise learned a lesson. Why not leave it at that?

Such complacency would be dangerous. The scale of the hedge funds' activities is huge in relation to the emerging markets in which many of them play. LTCM's \$20bn exposure, for example, is vastly greater than the national output of a Hungary, a Malaysia or a Chile. Collusion to sink a currency is wholly unacceptable.

The western policy response to Asia so far has been to emphasise the need for greater transparency in the borrowing countries. This makes them even more vulnerable to predatory hedge funds that dismiss nothing thanks to their partnership or off-shore status.

After LTCM the world's largest countries must worry, too, about this lack of transparency.

Off-shore havens will not impose tougher disclosure. So any regulatory response will have to be directed at monitoring and, if need be, restraining bank lending to hedge funds. The banks will protest. But if hedge funds pose a systemic threat, thus nettle has to be grasped.

Family
misfortunes

It's bad enough that Georgian President Eduard Shevardnadze has to live with heavy-duty protection from would-be assassins. Lately, he has apparently been complaining that he could do with some protection from his family.

The Mr Honesty of the former Soviet Union has ordered an investigation into the business affairs of his nephew, Nugzar Shevardnadze, the fast-living director of fuel importer Iveria Plus which local media says has failed to pay its debts.

In March, Shevardnadze forced the government to annul the results of a privatisation tender won by his son-in-law, saying it created the appearance of impropriety.

If he wants sympathy, he need only look over the border to Azerbaijan, where President Heydar Aliyev has had to deal with a casino scandal involving his son Ilham, who apparently ran up large gambling debts.

Iham, vice president of the national oil company, SOCAR, has been lying low lately, and any ambitions Aliyev might have to found a presidential dynasty look a little shaky.

Neighbourly
The new mood of friendship between India and Pakistan will

COMMENT & ANALYSIS

Gripped by policy paralysis

Japan's ruling LDP appears incapable of devising the solutions needed to deal with the economic crisis. In fact, it seems more interested in keeping its supporters happy, writes Paul Abrahams

As an example of Japan's policy paralysis, the 1.30am press conference last Saturday could probably not be bettered. After days of late-night discussions and denials that deals were imminent, bleary-eyed, unshaven negotiators from the opposition and the ruling Liberal Democratic party emerged to announce triumphantly that they were close to a broad agreement on banking reform.

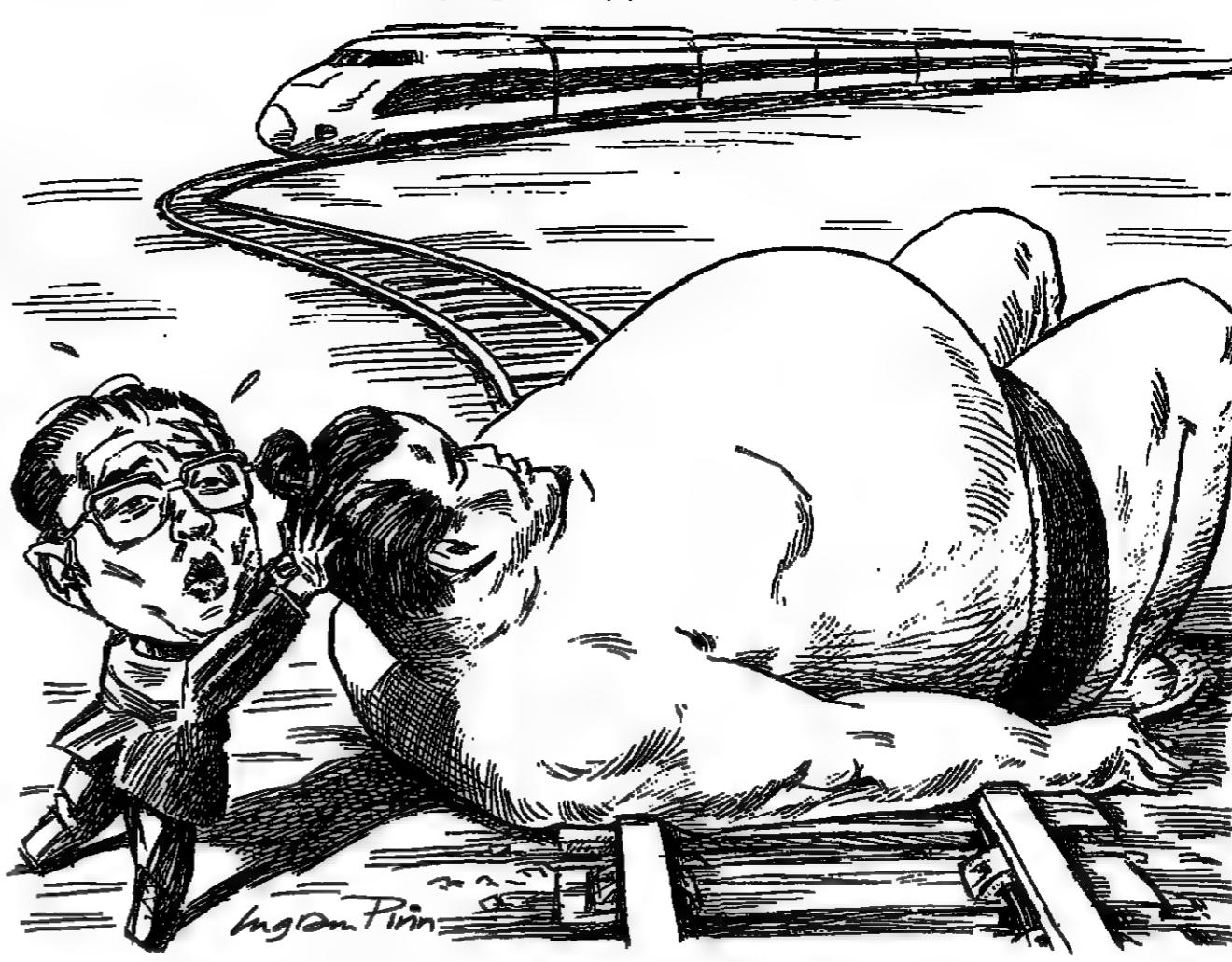
But was it an agreement? The terms were almost identical to another landmark deal concluded only a week before, a deal that had collapsed within 24 hours. Worse, the negotiators admitted substantial issues remained unresolved, particularly about whether and when the ministry of finance should be stripped of its powers over banking policy. And finally, details of how to treat Long Term Credit Bank, the institution at the heart of the dispute between opposition and government, apparently were still open for debate.

Political and financial observers remain sceptical. The press conference was the latest landmark in the LDP's continuing failure to find a solution to the liquidity problems at LTCB more than three months after they emerged. Not only is it an unimpressive achievement, but the party's response to this latest financial crisis raises wider questions about its competence. Not least, it has underlined the LDP's critical inability to devise radical policies to address the country's biggest problems, notably the financial system and the country's worst recession since Japan's post-war reconstruction.

The LDP appears paralysed, too closely enmeshed in a web of financial and political interest groups to take action that would benefit the country but might hurt its supporters. Worse, it continues to devise policies that reward its backers rather than strengthen the overall economy. The LDP is faced with some difficult choices, but appears to be suffering from a failure of nerve – a huge flaw for a party running the world's second-largest economy. "There are political reasons for the LDP's inertia," says John Neuffer, political analyst at Mitsui Marine Research Institute. "But really, they are scared to hell, unable to make the call that allows LTCB to fail. They want to leave it until public officials say there is nothing else that can be done. It requires them to act that duty."

The policy inertia is particularly painful given the need for rapid, radical government action. The country is in an unprecedented downturn. Gross domestic product has now seen a third quarter of negative growth in a row and there is no sign of a recovery. Over the weekend, Taro Sakakura, head of the Economic Planning Agency, admitted GDP could contract for an unprecedented fourth quarter. Many western and some Japanese brokers predict the country will achieve no further economic growth before 2000.

Personal spending has collapsed as companies cut production, overtime and staff. Unemployment is at record levels. Monthly corporate bankruptcies are at an all-time high. And even globally competitive companies, such as Sharp and NEC, the electronics groups, are announcing staff profits warnings. The government admits that



the financial system's bad debts may be ¥87,000bn (€4.8bn). But Standard & Poor's, the US ratings agency, believes the figure could be nearly double that – some ¥161,000bn – equivalent to 30 per cent of Japan's shrinking GDP.

The crisis demands radical action, but the LDP has proved benefit of ideas. This policy inertia need not to matter; the bureaucrats were in control. But they have lost the initiative, weakened by successive scandals. It is now left to the politicians to devise policy, but they seem singularly ill-equipped to invent successful strategies. Without adequate staff, and without the benefit of ideas from independent think-tanks, they have fallen back on the traditional policy responses – bank bail-outs for the financial crisis and spending packages to cure the recession.

They have also adopted these traditional responses for political reasons. When the party announces big spending packages it is acting in the interests of its biggest electoral supporters – rural communities – and its biggest financial contributors – the construction companies.

But despite the scale of investments – some ¥75,000bn of packages have been announced since 1993 – they have failed to halt the economy's relentless slide into recession. Partly this is because the packages' economic benefit is often transitory. But increasingly, their failure is because heavily indebted local governments, hit by falling tax revenues, are unwilling to spend the money in the first place. Indeed, many, such as Kanagawa prefecture, are cutting expenditure.

The effects of the latest ¥10,000bn economic package were supposed to be felt by the late summer, but construction activity continues to fall and the economy remains in the doldrums. Politically inspired, the

LDP's spending packages are proving economically ineffective.

As for the LDP's banking policy, that too is motivated by electoral concerns and is proving equally unproductive. LTCB is the most immediate problem. About 38 per cent of its ¥48,000bn loans are officially designated as a problem, but the true figure is probably much higher. As a result, counterparties are refusing to lend to it and it is suffering an acute liquidity crisis.

"LTCB should be folded," says Peter Tasker, strategist at Dresdner Kleinwort Benson in Tokyo. "The non-performing loans should be put into a reclamation bank whose job would be to put

The crisis demands radical action, but the LDP has proved benefit of ideas

its borrowers into bankruptcy, allowing their assets to be recovered. But the LDP doesn't want to do that because many of the borrowers are construction companies, traditionally the party's biggest financial supporters."

There is another political motive for saving LTCB. Agricultural co-operatives, important institutions in the LDP's electoral heartlands, own large quantities of the bank's debentures. Worse, many of the co-operatives also lent large sums to LTCB's three leasing subsidiaries, which may not be recoverable if the bank fails.

However, the LDP is in a bind. It does not control the upper house of parliament and must depend on opposition support to pass its banking legislation. Most

importantly, the opposition has blocked the LDP's proposals to inject public money into LTCB. It has also wanted to strip the finance ministry of its powers over banking policy-making, claiming the ministry has proved incompetent.

In this weekend's compromise, the LDP has apparently agreed the LTCB should be nationalised, and its non-performing loans placed in a separate organisation which would dispose of them. It also appears that LTCB's leasing companies are to be sacrificed.

Last night Japan Leasing, which has liabilities exceeding ¥20,000bn, applied for court protection from its creditors, in what will become one of Japan's biggest ever bankruptcies. There is little doubt that Japan Land and Nippon Enterprise Development, LTCB's other leasing companies, will follow.

Their fate was sealed when the LDP agreed to the opposition demands not to provide LTCB with public funds. The bank had wanted to forgive its debts of about ¥11,000bn to its leasing companies, and then recover the losses from public funds. Japan Leasing's creditors, including Yasuda Trust, a troubled bank in the Fuyo keiretsu or business grouping, have been scrapping in recent weeks to secure collateral against their loans to Japan Leasing. However, the quality of that collateral is uncertain.

But much remains to be settled. It is unclear at what price shareholders would be compensated; what would happen to bondholders; whether debentureholders would be compensated; and whether the rest of LTCB would be sold to Sumitomo Trust as the government originally intended.

Finally, although the finance ministry is to lose policy-making powers over banking, there is no decision on when this might happen.

OBSERVER

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Neighbourly
The new mood of friendship between India and Pakistan will

glory days – and almost half of that will be lost to expenses.

From Asian miracle to a game of skittles. The underwriters won't get rich, but it should be easy to devise a shareholders' loyalty bonus: a family day out at the bowling alley – bring your own Tsingtao.

Time was when Delhi's motivation might have been relish at watching its long-standing enemy suffer a rigorous austerity programme. In these enlightened days, there seems to be recognition that India cannot afford a weakened Pakistani economy on its border.

Besides, with both countries having faced international sanctions after a bout of nuclear weapons testing, they have to stand together on Pakistan's request. "I don't like to mention this," says Sinha, "but if they give in to Pakistan, they have to give in to us too."

Bowled over

After months in the wilderness, Hong Kong's IPO market is finally showing a glimmer of life – though compared with last year's crowning glory, the US\$4bn offering for China Telecom, the latest offering looks a tad modest.

Wah Yik Holdings, which operates bowling alleys in China's Fujian province, is attempting to raise a trifling \$6.4m, barely enough to cover a merchant banker's fees in the

The bar in parliament closes when staff want to watch a show. In some towns, shops close for staff to tune in – no business is lost, as the customers are all square-eyed too. And if you're finding it hard to raise a phone operator, check the TV schedules.

Dummy run

Remember that Volvo advertisement slogan *Tested By Dummies, Driven By the Intelligent Under a car being driven* out of a high window?

It seems Volvo's dummies are getting an upgrade. In a joint venture with Saab Automobile, Swedish car safety components group Autoliv and Sweden's Chalmers University, there's a new test dummy with "potential for better protection against whiplash injuries".

The Biofidetic Rear Impact Dummy (BioRID) has a segmented spine with 24 vertebrae – the same number as a human – and a new, realistic thorax and abdomen. Sounds like the dummies are catching up on the real thing.

Russia's progress

Kremlin wags say they're busy on President Boris Yeltsin's next state of the nation address. The first draft reads: "For years we have stood on the brink of the abyss. Now we have taken a great step forward."

100 years ago

Glittering hoar
Mr David Isaacs, a Leeds jeweller, appears, according to a police-court case reported yesterday, to have had a rather sharp lesson in the old maxim "all that glitters is not gold". He alleges that one Benjamin Davis, a money lender, brought him a sack filled with brass chippings, and sold it for £300, by representing it as being gold from Klondyke. It is somewhat surprising to find that one can succeed in passing off brass chippings as precious metal to a jeweller, and we shall expect to hear of heavy shipments of the inexpensive substitute to the Yukon Valley in the near future.

50 years ago

World Bank Report
That national authorities now have the main responsibility for restoration of international equilibrium and must aim at balanced budgets and take other anti-inflationary steps is emphasised by M. Camille Gut, managing director of the International Monetary Fund.

Presenting the report of the Fund's Executive Directors in Washington, M. Gut reported "considerable progress" in strengthening war-damaged economies.

ing heads for
th \$15bn debt

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great savings rate?

INSIDE

Share issue puts Ahold on course to acquire Giant Food

Ahold, the Dutch supermarket group, has raised \$1.7bn (\$1.96bn) from an oversubscribed issue of shares. The group is on course to reach the \$1.4bn needed to fund the acquisition of Giant Food, the US chain. Page 24

Buy-backs may not provide benefits

In the past 10 days Ahold, headed by Serge Tchuruk (left) and Philips, two of Europe's biggest companies, revealed plans to buy back shares of their shares. However, share repurchase analysts say European programmes have yet to bring significant benefits for other shareholders, mainly because of the time difference between the announcement of a company's intention to buy back shares and the completion of the task. International Equities, Page 24

Airlines look set for sharp descent
The signs that the world airline industry is about to dive into a steep recession owing to overcapacity are ominous. The collapse last week of Philippine Airlines, Asia's oldest carrier, follows a run of bad news from the region, but US and European companies are also worried. Page 25

Global turmoil may affect FDI flows
The stable flow of foreign direct investment has been a rare source of comfort for emerging market specialists, amid recent global turmoil. But some analysts warn that FDI flows will slow in the near term. Emerging Markets, Page 26

Funds face 'more transparency' calls
The Long-Term Capital Management debacle means the days of almost unlimited leverage for free-wheeling hedge funds are over. LTCM will be unwound in a fog of uncertainty with neither banks nor regulatory bodies aware of the extent of the potential exposure, adding to pressure for tighter regulation. Page 23

GFSA signals end for mining houses
Gold Fields of South Africa, the company co-founded by Cecil Rhodes in 1887 to mine the gold-bearing rock of the Witwatersrand, will soon cease to exist. Its demise is almost the end of the road for the traditional South African mining finance house. Market Movers, Page 25

Currency markets eye Greenspan
Currency markets' attention this week will be fixed on whether the US will cut interest rates. Talk of a cut has reached fever-pitch since Alan Greenspan, chairman of the Federal Reserve, hinted last week at an imminent cut. On Friday the dollar lost half a percentage point against the D-Mark

to DM1.67 in anticipation. The Federal Open Markets Committee, which sets US base rates, is to meet tomorrow. Currencies, Page 30

FT GUIDE TO THE WEEK

– full listings Page 40

Yeltsin stands accused

The parliamentary commission investigating the possibility of impeachment charges against Boris Yeltsin, the Russian president, is scheduled to meet today.

Spanish-Basque breakthrough

The Spanish prime minister is scheduled to hold a historic meeting with the Basque National party leader tomorrow.

John Paul II to visit Croatia

The Pope visits Croatia on Friday to baptise the late Cardinal Alojzije Stepinac, who saved hundreds of Jews during the second world war. Brazilians go to the polls

Elections in Brazil next Sunday will decide the presidency, all 27 state governors, the lower house of Congress and one-third of the Senate.

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FINANCIAL TIMES

COMPANIES & MARKETS

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MONDAY SEPTEMBER 28 1998

Week 40

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Goldman set to postpone IPO

Executive committee expected to ratify decision to delay offering as market conditions worsen

By Tracy Corrigan in New York

Goldman Sachs may call a meeting of its six-strong executive committee as early as today to ratify a likely decision to postpone the investment banking partnership's initial public offering.

Goldman's 188 partners are set to discuss the postponement today at a regular monthly meeting. Difficult market conditions and the worsening outlook for investment banking earnings have persuaded many that the IPO should be delayed.

The prospectus for the offer-

ing of 10-15 per cent of the investment bank was due to be filed in the first week of October. This was to be followed by a two-week roadshow of presentations to investors around the world. The global offering was to be launched in late October or November.

However, the firm's management is unlikely to proceed with the final filing to the Securities and Exchange Commission unless it is sure it can press ahead with the offering. This would contain previously private information about the firm's earnings and executive compensation, as well as a

breakdown of the distribution of equity following the IPO.

Last week Goldman reported a decline in third-quarter earnings from \$1.04bn in the second quarter to \$754m. Standard & Poor's, the US rating agency, said on Friday that it had changed the outlook on Goldman's rating from stable to negative in view of the possible impact of continued low volumes and market illiquidity.

Goldman has not disclosed its losses on Russia and other public markets, but its exposure to Long-Term Capital Management, the hedge fund it helped rescue last week,

although people at the firm say they are not substantial.

The slide in financial stocks in the past two months has halved the share prices of many US investment banks, hammering the likely valuation of Goldman stock. While estimates once reached \$20bn, analysts now put the value at about \$16bn.

Postponing the offering would be unsettling for Goldman. For example, it is unclear what would happen to the compensation structure. It seems unlikely to create new partners just ahead of a float, but it may have lost the carrot

of partnership while not yet able to reward employees with stock and stock options. Some recent senior hirings, including Michael Carr and Ken Wilson in mergers and acquisitions, are believed to have been lured with specific financial rewards from the IPO.

Since Goldman's senior executives have stated that there are strong strategic rather than financial reasons for changing into a public company, the management is likely to try to revive the IPO as soon as possible.

See, Page 20

Telecom Italia announces \$22.5bn expansion plan

By James Biffen in Rome

Telecom Italia, the troubled telecommunications group, has unveiled a long-awaited three-year plan to increase turnover by expanding its international operations.

The plan, published at the weekend after a board meeting on Friday, involved £40,000bn (\$22.5bn) of financial and industrial investments, which aim to increase group turnover by an average of 7 per cent a year between 1998 and 2001.

International operations account for about 15 per cent of Telecom Italia's business. The group, which faces increased competition at home as the domestic phone market is liberalised, aims to double this by the end of 2001.

Increased cash flow would fully cover the investment programme, the group said, and leave room for a stock option plan for management and a share buy-back.

It indicated that there was still significant room for expansion of its mobile phone business and said it wanted to increase the number of subscribers by 80 per cent by 2002.

There will also be a push into data services, the internet, television and other information services, with a pledge that these would account for £10,000bn of total group turnover by 2001.

As a first step in pursuing its international strategy, senior officials at the company said they were "very close" to finalising a deal with Cable and Wireless of the UK to set up a global network operating company that would be the largest in the world after AT&T of the US.

It is understood that Telecom Italia last week signed a memorandum of understanding with Bouygues, the French conglomerate, for the purchase of 9 per cent of its stake in its 9 Telecom subsidiary. This

would give the Italian side full control of the company with an 89 per cent stake.

The board also challenged RAI, the state broadcasting network, to stop dragging its feet over negotiations with Rupert Murdoch to create a joint holding company that could broadcast Italian football on a digital pay-television platform. RAI is a junior partner in Stream, Telecom Italia's multimedia subsidiary which runs the digital platform. It has been stalled amid political fears about letting Mr Murdoch assume a significant role in Italian TV.

But Telecom Italia, which owns 70 per cent of Stream, warned that an agreement must be finalised by October 5, the deadline for bids for the TV rights to the Italian football league.

If that does not happen, Telecom Italia "will deem itself at liberty to pursue other solutions on its own".

holding above that level in the first three months.

The airline added that yields, which were up 3 per cent in April to June, were now running at levels below those of last year.

KLM shares closed down

12.30 at £15.20 on Friday, ahead of the news, off 11.8 per cent on the week and almost 44 per cent below their mid-July peak.

Since then the company has also acknowledged that opera-

tional difficulties at Amsterdam's Schiphol airport, which is burdened by noise constraints, could cost it up to £1,100m this year.

The airline said it would tackle the latest setbacks by a further assault on costs that would enable it to meet its targets for first-half operating income. But the second six months were looking less favourable.

Braced for downturn, Page 20



Sarah Murray

KLM forecasts 20 per cent lower earnings

By Gordon Crabb in Amsterdam

KLM, the Dutch airline, expects earnings to fall by up to 20 per cent this year because of the widening effects of the economic downturn in Asia and a £1.6m (£26m) blow from a pilots' strike at Northwest Airlines, its US partner.

The outlook is much bleaker than projected early last month when KLM said earnings per share for the year to next March should be "moderately

higher" than the £18.10 achieved in 1997-98.

Although KLM pilots – under threat of legal action by the airline – did not join the strike, shared transatlantic flights were disrupted and KLM could not sell connections on Northwest's domestic routes.

The worsening global economy meant that growth in business volumes had slowed to less than 1 per cent for the financial year to date, after

quarter profits by 55 cents a share, KLM said.

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Braced for downturn, Page 20

WALTERS HEXAGON

Specialists in direct supply systems

COMPANIES & FINANCE: UK

Deloitte & Touche to offer consultancy

By Jim Kelly,
Accountancy Correspondent

Deloitte & Touche, the professional service firm, will today announce the formation of a consultancy offering clients independent advice on raising capital. It says that such advice is now difficult to obtain from investment banks.

"The consolidation within the investment banking industry means that there are now very few sources for such advice independent of the provision of finance," said Ian Jamieson, partner in charge of the firm's

corporate finance division.

The move marks a further stage in the broadening of the services offered by the Big Five firms and plays on doubts over conflict of interest within the highly consolidated investment banking sector.

The firm has set up Capital Consulting Group (CCG) and headed by David Karat, a managing director in Barclays Capital specialising in financial institutions, and Michael Williamson, managing director of equity capital markets at CSFB.

"Your job in an invest-

ment bank is to sell product," said Mr Karat. "We don't have any products to peddle," said Mr Jamieson.

He said that Deloitte & Touche would make a long term substantial investment in CCG which was an integral part of the UK partnership.

Mr Williamson said that informal soundings had discovered that many clients were dissatisfied with transaction-based relationships with investment banks rather than long-term links with advisers without a direct interest in making a deal.

He said that the banks' advisers were clearly motivated by the significant revenues flowing from services such as proprietary trading and derivatives, and this led to an "underlying conflict" with advice on raising capital.

Mr Karat said that the partnership culture was one ideally suited to providing professional independent advice and gave clients access to a wide range of skills and advice on different kinds of capital instrument.

"That culture has disappeared from the investment

banking business. In the banks, you work in a deep and narrow trench. At Deloitte & Touche we can now call on a great range of skills."

Mr Karat also felt that because clients had to go to investment banks for advice they often felt committed to take their products - especially in order to preserve confidentiality.

"Sometimes they miss opportunities by talking to the banks far too late in the day," he said.

Mr Williamson said the launch of CCG had been welcomed by contacts at invest-

ment banks. He said the group would be able to provide "comfort" on proposed capital raising deals which would encourage more business.

The group would also seek to make such deals more efficient by only involving banks in proposals where they had a real chance of winning the client.

They would also tell banks, where possible, when they had not been considered for business.

"We'll play with a straight bat so they do not get caught flat footed when a deal breaks," said Mr Williamson.

COMMENT

ICI

ICI's shares are in such a deep funk that the company is now capitalised at less than it spent buying Unilever's speciality chemicals.

Even a prospective yield of 7 per cent on a 1998 dividend that looks safe is not enough to lure out value buyers. Disposals and ICI's markets are to blame. The first point may seem churlish. The company met its target to raise £3bn from disposals. Unfortunately for its interest bill, it has yet to get its hands on the cash from another £1bn of agreed sales. Even after collecting the proceeds on the agreed disposals, ICI will still be left with net debt of nearly £3.5bn for 1998 and interest cover forecast at a lowly 2.25 times. This would be less of a worry if it were close to selling its large industrial chemicals business, with £2bn of sales. But no sale seems imminent and the market for parts of the businesses, such as petrochemicals, is getting worse. ICI could even be carrying a loss for industrial chemicals next year.

Then there is the terrible trading environment for ICI's new core. Tagging on the word "speciality" to chemicals does not create a business immune to the economic cycle. Within ICI's strong portfolio, industrial speciality chemicals, such as catalysts, are nonetheless being hurt by weak markets. Meanwhile, ICI's US paints business is being squeezed by a price war.

ICI's shares may have crumbled, but so have earnings forecasts, leaving the company on a forecast price/earnings ratio that at about 14 does not even look cheap compared to US rivals. There seems little reason to be a buyer.

Rolls-Royce

Rolls-Royce's £380m deal to supply British Airways with engines for its new Boeing 777 planes is a welcome fillip for beleaguered UK manufacturers. For the company, of course, victory is all the sweeter for having pipped General Electric to the prize - losing the national carrier's business to GE back in 1991 was a wounding blow. Shareholders, though, must hope that what is good for UK plc is not bad for them. After all, three-cornered bidding contests in this industry - Pratt & Whitney being the third player - have traditionally been won by slashing margins. And the justification that these can be made up for in lucrative after-market business does not look as strong as it once did.

BA decides on R-R jet engines

By Michael Gispinger,
Aerospace Correspondent

British Airways has selected Rolls-Royce of the UK to provide engines for up to 32 new Boeing 777 aircraft. The announcement is a blow to General Electric of the US which supplied engines for earlier BA Boeing 777s. The list price of the order is about £580m (£380m).

Rolls-Royce's victory over GE was widely expected. Executives from the UK company met BA officials during the Farnborough air show earlier this month in a last-ditch attempt to persuade the airline to stick with GE engines. However, GE was understood to be pessimistic about its chances of changing BA's mind.

Robert Ayling, BA chief executive, said: "The race to win this engine order has been one of the most competitive in our history."

BA's decision in the early 1990s to power its first generation of twin-jet 777s with GE engines was a substantial setback to Rolls-Royce and provoked political controversy in the UK. Rolls-Royce initially struggled to convince airlines to buy its engines after its national carrier had rejected them. However, Rolls-Royce fought back, winning engine orders for 777s from carriers

including American Airlines, Singapore Airlines and Malaysian Airlines.

BA experienced some problems with the GE-90 engines on its 777s, although it has since said it has been happy with their performance. However, earlier this year it said it had asked all three large engine makers - Rolls-Royce, GE and Pratt & Whitney of the US - to bid to provide the power for a new order of long-range 777s. BA has ordered 16 of the new 777s and has taken options on a further 16.

Rolls-Royce was also successful earlier this year in a bid to provide engines for a BA order of regional jets from Airbus Industrie, the European consortium.

Rolls-Royce has also won the right to be the sole supplier of engines for a new generation of Airbus aircraft, the A340-300 and A340-300.

Airbus had offered GE the opportunity to be the sole supplier of engines for the new versions of the A340, but talks broke down over financial terms. Airbus has since received orders and commitments for over 100 of the new aircraft, although BA has not ordered any. Some GE officials regret dropping out of the race to supply the engines for the new A340 aircraft.

CWC launch adds to pressure on Sky

By Cathy Newman

Cable & Wireless Communications, the UK's biggest cable company, will today step up pressure on its rival British Sky Broadcasting, the satellite operator, by announcing a low-cost television and telephone offer.

From next week, CWC will provide 10 channels, including free and pay-TV, telephone line, and access to pay-per-view movies and sports for £9.99 (£17) a month. For no extra charge, from next year customers will receive the same channels in a digital format, without buying extra equipment.

Graham Wallace, chief executive of CWC, said: "We are offering choice, value, flexibility and future-proofing, because you will get a free digital upgrade."

The announcement will raise the stakes in CWC's battle against BSkyB, as subscribers to the satellite broadcaster's cheapest £29.99-a-month selection of digital channels have to spend £199 on a set-top box to unscramble signals.

A telephone line is not included in BSkyB's basic digital service, which launches on Thursday.

CWC is also aiming to put pressure on British Telecom's communications. CWC's £9.99 package costs just over £1 more than BT's monthly telephone line rental.

As part of CWC's arrangements, the cable operator is poised to strike a deal with Flextech, the pay-TV group. It is hoping to offer customers the UKTV channels which were set up as a joint venture between Flextech and the BBC.

For £9.99, CWC's 800,000 customers will be offered UK Horizons the BBC's 24-hour news service, Sky News and a local channel. The package will also include ITV's second digital service once it launches later in the year, and the five free channels.

CWC may give customers the option of buying a £260 digital set-top box instead of renting it, and paying a lower monthly charge. By the second half of next year, the cable operator will also include access to the most popular internet sites over the television as part of the cheapest digital package.

BSkyB said: "This is an attempt to match our digital offering, but customers will want digital immediately, which is only available from BSkyB from Thursday."

Small stockbrokers are facing up to change

Jean Eaglesham finds that the traditional image is going in a spate of takeovers

In-striped and bowler-hatted, the traditional stockbroker is an endangered species - and not just because of changing sartorial fashions.

A recent spate of takeovers and mergers among brokers has highlighted the swift pace of consolidation. Small regional firms of brokers, once seen as the backbone of the sector, are coming under increasing pressure as a result.

"Traditional brokers - the types who say they adhere to old fashioned values - in the end will be forced out [of the sector]," says Brian Tora, head of asset management at Greig Middleton, one of the biggest UK brokers.

If the small firms are on their way out, big overseas banks and financial groups are piling in across the broking spectrum. Just this month, the Canadian bank Toronto-Dominion bought Galt & Eke, owner of the Sharemarket execution-only business, for £2.2m (£13.5m), and Old Mutual, the South African assurance group, became the third biggest broker in the investment management business by paying £41m for Albert E Sharp to add to its £28m purchase of CapelCure Myers.

Meanwhile, Edward D

Jones, a big US firm of brokers that specialises in the traditional broking field of offering a combination of dealing and advice, announced that its expansion into the UK - intended to give it 400 branches within five to seven years - was proceeding faster than expected.

But these changes could be the tip of the consolidation iceberg. Many experts think a more radical shake-out is looming.

This might seem surprising. Private client stockbrokers have been enjoying some extremely lucrative times, with 1997 in particular proving a bumper year, according to a report published today by research firm ComPeer and the Association of Private Client Investment Managers and Stockbrokers.

The figures could be taken as an argument for starting up a small broking firm, not selling it off.

Dealing volumes, gross and net revenues and funds under management all increased by over a fifth last year. Operating margins, after allowing for bad and doubtful debts, averaged 16 per cent - not a patch on the 33 per cent average the high street banks achieved, but

surge of business for the execution-only brokers.

The windfalls were one-offs, but the upwards pressure on costs is ongoing, mainly because of the need to invest in information technology.

The main London stock market dealing and settlement systems are now both electronic. While share certificates will not vanish overnight, their days appear numbered and brokers need systems that can cope with this switch.

Charlotte Black, marketing director of Brewin Dolphin, the broker, says: "The firms that are resolutely refusing to dematerialise [deal

In the context of strong half year results the group accelerates its restructuring

The Board of Directors met on September 22 under the chairmanship of Francis Mer and noted the Group's consolidated results for the first half of 1998. Consolidated net income was FRF 2,035 million compared to FRF 801 million for the first half of 1997 and FRF 2,055 million for 1997 as a whole.

Consolidated net income for the first half of 1998: FRF 2,035 million

Other than the deconsolidation of Vallourec and Forcast, consolidated by global integration until June 30, 1997, the principal variations in the sector relate to the consolidation by global integration of Fabrica de Fer de Charleroi - Fafer (Belgium) on January 1, 1998 on the one hand and the consolidation by the equity method of the income statement of La Magone d'Italia (Italy) and Thainox (Thailand) for the first half of 1998 and by global integration on the balance sheet at June 30 on the other hand.

Usinor's first half 1998 consolidated net sales was FRF 38,162 million, an increase of 9.1% to the first half of 1997 on a comparable basis. Flat Carbon Steels constituted 54% of activities, Stainless Steels and Alloys 22% (15% of which was flat products) and Specialty Steels 24%.

Income from operations (before tax) was FRF 2,350 million. This represents 6.2% of consolidated net sales compared to 4.5% for the first half of 1997 and 5% for 1997 as a whole. Flat Carbon Steels recorded a net increase (9.2% of net sales for the first half of 1998 compared to 5.9% for the same period in 1997) whereas the significant increase recorded by Specialty Steels (5.4% compared to 0.7%) offsets the decrease incurred by Stainless Steels and Alloys (-0.6% compared to 4.4%).

Net income takes into account a re-estimation of deferred taxes pursuant to the application, in force since January 1, 1998, of the accounting standard IAS 12, which leads to a supplementary taxation of FRF 1,514 million;

application of accounting standard IAS 36 on the depreciation of tangible and non-tangible assets, which led to a depreciation of FRF 430 million on the assets held by Unimétal (Specialty Steels) and FRF 632 on the assets and goodwill held by Thainox and J&L (Stainless Steels and Alloys).

Without the application of these new accounting standards, the net income would have reached FRF 1,583 million, i.e. almost twice that of the first half of 1997.

Net cash from operations decreased by FRF 506 million compared to the first of 1997. This is explained principally by the increase of working capital requirements related to the activity, payment resulting from prior restructuring plans and extraordinary gains recorded in 1997.

Industrial investments in line with the Group's policy for the allocation of resources remain at the level of depreciation.

Net debt at June 30, 1998 amounted to FRF 11,258 million compared to FRF 5,829 million at December 31, 1997. The increase of FRF 5,436 million results mainly from external growth operations, acquisition of Fabrica de Fer de Charleroi, completion of the takeover of La Magone d'Italia and increase of holdings in Thainox in addition to the purchase of the latest minority interests in Soliac (France).

Total net **debt/equity** ratio increased at June 30, to 0.37 compared to 0.21 at December 31, 1997. This ratio should increase again at December 31, 1998, resulting principally from the acquisition of holdings in Acesta (Brazil) completed at the beginning of the second half and the possible acquisition of a majority control of Cockerill Sambre (Belgium) for which Usinor submitted a firm offer to the Government of the Walloon Region, despite the impact of the disposal of certain activities which could occur notably in the specialty long product sector.

The refocusing of the Group on its core business - flat carbon steels and stainless steel - is strengthened by a proposal to increase its ownership of J&L Specialty Steel, Inc. in the United States from 53.4% to 100%. This transaction with J&L Specialty Steel, Inc. would entitle the public minority shareholders of J&L Specialty Steel, Inc. to receive USD 5.75 per share. It is estimated that the total cost of this operation would amount to a maximum of approximately USD 105 million (or FRF 582 million) to be fully financed out of Usinor's existing resources.

Prospects for the end of the year, despite the onerous world environment, remain good for Usinor. The majority of the plants are working at capacity, in particular those supplying the automobile industry, some like galvanization lines being saturated. With second half results less favorable than first half, due to the seasonal variations of the steel sector, Usinor should show at year end a performance clearly improved compared to 1997.

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COMPANIES & FINANCE

LONG-TERM CAPITAL MANAGEMENT S&P CONCERNED OVER POTENTIAL ILLIQUIDITY

Fall-out hits banks' ratings

By Tracy Corrigan in New York

The fall-out from the \$3.5bn rescue last week of Long-Term Capital Management, the US-based hedge fund, and continuing market turmoil has begun to hit investment banks' credit ratings, in a further sign that the securities industry may be entering difficult times.

Standard & Poor's, said late on Friday that it was reviewing the ratings of Lehman Brothers for possible down grade, and revised its outlook for Merrill Lynch, Goldman Sachs, Bear Stearns and Donaldson Lufkin & Jenrette from stable to negative.

S&P also lowered Bankers Trust's long-term counterparty credit rating and senior debt rating from A- to A, citing its heavy focus on non-investment grade clients (although technically a bank, Bankers Trust has in recent years shifted its business to capital markets).

The beneficiaries of a worsening credit outlook for

securities firms are likely to be big commercial banks and other financial institutions with diversified earnings and strong balance sheets.

In the last bear market for investment banks a decade ago, many clients shifted business – especially in areas such as derivatives – to strong commercial banks, as investment banks' ratings declined.

S&P reaffirmed the ratings of Barclays Bank, Chase Manhattan, Credit Suisse, UBS, J.P. Morgan, Morgan Stanley, Dean Witter, Salomon Brothers, Bear Stearns, Société Générale, Credit Agricole and Paribas, and said their outlook was stable.

The agency said its actions were due to concern over volatile market conditions, and not a direct result of the LTCM bail-out, but added: "This highly unusual rescue effort is indicative of the severity of the current market environment."

The outlook for Merrill, Goldman, Bear Stearns and DLJ was weakened by "the



Frank Newman: says Bankers Trust 'well capitalised'

potential for continued low trading volumes and illiquidity in important trading markets."

Most notably, S&P said it was "concerned about an extended period of weak business volumes and the potential for attendant illiquidity." If negative trends – including volatile markets, heightened counterparty credit risk and adverse mar-

ket linkages – continued, these firms' ratings could be affected, it added.

The review of Lehman's rating reflects the agency's view that "Lehman's more narrow business base, relative to its large institutional competitors, may disadvantage the firm during a sustained period of low volumes and market volatility."

But Richard Fuld, chairman and chief executive, said it "has never been stronger, after four years of building our businesses, enhancing profitability and growing our capital base."

Frank Newman, Bankers Trust chairman, said the bank was "well capitalised with a strong balance sheet" and had made "substantial progress in... reducing the firm's risk profile."

However, S&P warned that it faced trading losses and potential credit problems as a result of "relatively high, though decreasing, emerging markets' exposure" and might have to "cut back on some of its initiatives".

Hedge funds face call to let in the light

Debacle highlights need for transparency, write Richard Waters and Tracy Corrigan

The days of almost unlimited leverage for free-wheeling hedge funds are over. The only question now is whether the most highly leveraged funds can be unwound safely – or whether there is a series of bombs like Long-Term Capital Management waiting to go off.

The winding down will take place in a fog of uncertainty: neither individual banks nor the regulatory authorities know the full extent of the potential exposures. That is likely to add to the pressure for tighter regulation already felt from Washington.

Hedge funds "don't give you information about their overall on- and off-balance sheet exposure", says Maureen Miskovic, director of risk management at Lehman Brothers. As a result, banks such as Lehman have relied heavily on the collateral they hold to protect them against losses, but none of the banks that dealt with LTCM knew the awesome scale of the overall positions it had assembled.

Neither did the Federal Reserve. Exposures to hedge funds are "not a separate category of concentration for supervisory purposes", says Peter Borsigovsky, a spokesman for the New York Fed.

This is likely to add to the angst in Washington, as Congress begins to probe how the New York financial

markets could have been allowed to rest on a single, unregulated investment fund. At the least, Congress is likely to call for more disclosures of bank exposures to hedge funds – the same knee-jerk reaction that followed earlier lending disasters involving bridge loans and real estate.

Investment banks such as

"The normal rules of risk management no longer applied: the sheer size of the fund made it impossible to liquidate"

Lehman and Merrill Lynch said on Friday that whatever the overall exposure of LTCM, they believed their own positions were fully covered by collateral, or faced only "minimal" exposures.

However, the banks also acknowledge privately that if the fund had gone into liquidation, the forced unwinding of its vast positions would have caused already troubled financial markets to dry up completely, sending prices plummeting and creating real losses.

Furthermore, in many cases Wall Street firms' proprietary trading desks hold similar market positions in bonds, which would have been harmed by any attempt to unwind LTCM's exposure.

"There is a certain inevitability that hedge funds will be less leveraged in future," said Ms Miskovic. The head of risk management at another firm described the crisis as a "wake-up call".

the dangers of leverage has accelerated the process under way since Russia defaulted on its domestic debt last month, with banks cutting back their exposure to hedge funds.

They have done that by raising collateral requirements on the funds, forcing them to put up more cash or high-quality securities to back their borrowings – a process that reduces the hedge funds' room for manoeuvre. Some firms have been avoiding hedge funds.

"There is a certain inevitability that hedge funds will be less leveraged in future," said Ms Miskovic. The head of risk management at another firm described the crisis as a "wake-up call".

A senior executive at one investment bank said that in future firms should demand more information.

Other hedge funds fear this means they will become the scapegoats of the LTCM debacle. "We're going to suffer because of these guys who go to such extravagant lengths," says Larry McQuade of River Capital.

For highly leveraged funds, the sudden raising of collateral requirements can be lethal, forcing them to sell investments to meet requirements at a time when there are few buyers.

The latitude allowed to hedge funds by others in the financial system is also likely to disappear. LTCM, for instance, was allowed to clear all its trades through Bear Stearns without any formal requirement to put cash in a margin account to protect the bank against the failure of any of the trades.

Bear Stearns is thought to have held balances of \$2bn or more on behalf of LTCM at various times, so felt no need for a formal safety net.

As the fund began to struggle, however, Bear Stearns is believed to have insisted on holding at least \$400m of assets to allow clearing to continue – effectively "freezing" that amount in the system, a move that some other banks claim was responsible for finally bringing the fund to its knees.

hedge fund's key trades.

According to the person close to the firm, the partners insist the bail-out by leading financial institutions was motivated by a desire to avoid fundamentally harming the financial system. It had nothing to do with personal investments in the fund of leading Wall Street executives.

The mood at the firm is said to be "gloomy". The partners want to make sure that, number one, they try to recoup as much money as possible for its investors, the person said. The partners hope they "can work really hard... pay off the debts and maybe run a small investment fund one day", he added.

"This is a very tough time for all people here, the partners, the 150 employees around the world. The staff had almost all of their wealth invested in the fund."

Computer models were flawed

By William Lewis in New York

Partners at Long-Term Capital Management, the hedge fund saved from liquidation by a consortium of 14 leading financial firms, now concede there were crucial errors built into the complex computer models on which they based their trades.

According to people who have spoken with the partners, they thought their 20 key trades gave the fund a greater degree of diversification than was actually the case. The mistake was "misunderstanding the risk" of the fund's holdings, according to one person close to the firm. "Whether the trades were in Japan, London or the US, the price of risk went up and all these trades went against [the fund]," he said.

While negotiating with the consortium over the past few days, the partners, many of

them leading finance academics, have spent time trying to understand the computer models' flaws.

One thing that gave Long-Term's counterparties some comfort was that it had diversified its investments "broadly round the world", the person close to the firm said. But the type of positions were all "the same".

LTCM specialised in bond arbitrage trading. For example, it would go short in a liquid 30-year Treasury bond in a deal with one financial institution, and long in an illiquid 29½-year Treasury bond with a second financial institution, in the expectation that the premium paid for the liquid bond would disappear over time. It had about 20 key trades at any one time, but the person close to the firm said there were "hundreds" of other trades supporting each key position.

When turbulence hit the bond market at the end of August, the flight to quality by investors meant the securities in which LTCM had taken a short position – in the expectation that the price would fall – went up.

After suffering a 44 per cent fall in the value of the fund in August, the partners attempted to reduce the risk and scale of their positions in the market. By unwinding certain non-core positions, they were able to reduce risk by approximately 30 per cent. But core investments were impossible to unwind in a short space of time.

With widespread rumours of LTCM's financial difficulties sweeping the market, the partners were also concerned that other hedge funds and proprietary trading desks of leading investment banks were positioning themselves to profit from a substantial unwinding of the

hedge fund's key trades.

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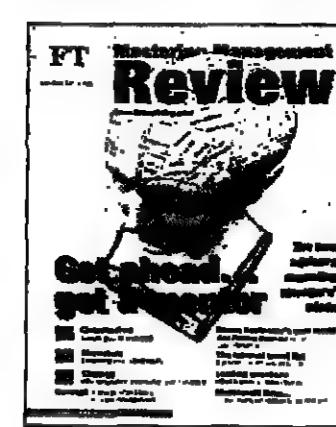
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PHARMACEUTICALS CLEARANCE SOUGHT

Vertex claims positive data for HIV drug

By Victoria Griffith in Boston

Vertex Pharmaceuticals, the Massachusetts-based biotechnology company, yesterday announced positive clinical trials data for a new HIV protease inhibitor, Agenavir, and signalled its intention to apply for clearance by the US Food and Drug Administration within the next 30 days.

Protease inhibitors are high-technology drugs that prevent the HIV virus replicating itself. The news may mark a turning point for Vertex, which has a partnership agreement with Glaxo Wellcome, the UK pharmaceuticals group.

The company, and most analysts, had expected Agenavir to come to market much earlier, and delays in clinical trials had led some analysts to question Glaxo's commitment to the drug.

While some analysts see only limited sales potential for Agenavir, others see it as a potential blockbuster. "Sales of this treatment could reach \$1bn a year,

maybe not right away, but as physicians realise the versatility of this drug," said David Stone, of Cowen & Co. "It could even be combined with other protease inhibitors in a potent cocktail treatment."

Vertex said its Phase III clinical data showed 59 per cent of patients on Agenavir exhibited HIV levels below those at which the virus is likely to develop drug resistance.

The Aids drug market has surged in recent years as many treatments have come to market. This month, for example, Du Pont received FDA clearance for a promising new HIV drug, Sustiva.

Sales of protease inhibitors alone were \$2bn worldwide in 1997, and are expected to grow to \$4bn over the next few years.

While the use of protease inhibitors has spread dramatically, an estimated 30 per cent of diagnosed Aids patients in the US – and an even higher number overseas – still do not receive such treatment.

Ahold issue puts it on takeover course

By Gordon Crabb in Amsterdam

Ahold, the Dutch supermarket group, has raised \$13.7m (£1.98bn) from an oversubscribed issue of shares and convertible notes, in spite of the recent turmoil on capital markets.

Through the exercise of over-allotment options, the Dutch-based supermarket group is on course to reach the \$14bn needed to fund the acquisition of Giant Food, the US chain.

Ahold issued 45m new shares – the maximum it had indicated – priced at \$1.52-50 each. That compares

with Friday's closing price of \$15.40, and the \$16 level at which it made its previous \$1.5bn offer in March.

The \$1.5bn in subordinated convertible notes will bear interest at 3 per cent, the upper end of the intended range.

Standard & Poor's, the credit agency, gave these a rating of single A minus and affirmed its other ratings for the company.

But it warned: "Ahold has exhausted all flexibility at the current rating level, and another major debt-financed acquisition would likely trigger a downgrade."

Shares in Nice tumble on warning

By Avi MacCalla in Jerusalem

Shares of Nice Systems, the Israeli manufacturer of digital voice and data-logging systems, plunged 35 per cent in Tel Aviv yesterday, after a surprise profits warning sparked a similar slide on Nasdaq last Friday.

Nice said third-quarter revenues would fall by 10-15 per cent, compared with the second quarter, because of slow sales to the financial sector and problems with its low- and medium-price quality assurance systems. These are used for monitoring service quality in rapidly growing call centres. Nice hopes to solve the problems by the end of 1998.

Philippe, Europe's largest consumer electronics group, had been expected to unveil a buy-back programme after its disposal of PolyGram, its entertainment subsidiary. The company said it would repurchase up to 8 per cent of its existing shares, starting before the end of the year.

Mr Levin also pledged to press ahead with plans for an overseas acquisition, using \$100m raised on Nasdaq last year.

But the warning took investors by surprise, since Nice has consistently met earnings expectations in recent years.

On the Tel Aviv Stock Exchange yesterday the shares fell from Shekels 13.3 to Shekels 7.7.

On Nasdaq, Nice American Depository Receipts fell 37.6 per cent on Friday to \$16.9.

They have fallen 52 per cent since peaking in April at \$49.5.

Although some analysts said the market had overreacted to Nice's warning, others downgraded ratings and earnings estimates.

Victor Halperin, computer-telephony analyst at BancBoston Robertson Stephens, said Nice would face "brutal competition" as it attempted to re-establish itself after the setback.

Standard & Poor's said Nice would cease selling its Cyrix-designed microprocessor chips before the end of this year. In return, National's Cyrix unit will no longer be obliged to purchase semiconductor wafers from IBM.

INTERNATIONAL EQUITIES REPURCHASE PLANS HOPED TO HALT FALLING SHARE PRICES ON GLOBAL MARKETS

European giants to buy back shares

By Vincent Boland

Amid the dark clouds currently enveloping global stock markets, could a slew of share repurchase announcements from European companies provide a little silver lining?

In the past 10 days, Alcatel and Philips, two of Europe's biggest companies, unveiled plans to buy back chunks of their existing shares. In both cases, the moves coincided with grim news on the profits front and a sharp fall in the companies' share prices.

Alcatel, the French telecommunications equipment group, said it would purchase up to 10 per cent of its own shares over the next 18 months, after the share price plunged more than 35 per cent when the company warned of deteriorating revenues from its emerging markets business.

Philips, Europe's largest consumer electronics group, had been expected to unveil a buy-back programme after its disposal of PolyGram, its entertainment subsidiary.

The company said it would repurchase up to 8 per cent of its existing shares, starting before the end of the year.

More such announcements are expected in the next few months as European companies seek to take advantage

of sharply lower equity markets. But that may be where the good news ends.

The bad news, according to analysts who follow the progress of share repurchases, is that European programmes have yet to bring substantial benefits for other shareholders, mainly because of the time lag between the announcement of a company's intention to buy back shares and the completion of the task. A substantial majority of existing programmes has yet to be completed.

When it comes down to it, firms are still reluctant to spend real money buying back their shares," says Paul Gibbs, who follows share repurchase programmes at J.P. Morgan. "If management really believe their shares are undervalued they should get on and buy them back, but they are very slow to execute."

A company's share price rarely reflects a repurchase programme until the exercise has been completed, he adds.

The value of European repurchase announcements have been rising steadily since 1996, and completion looks impressive enough.

In 1996, \$2.5bn worth of shares were repurchased, and the figure rose to \$12.6bn in 1997 and to

\$14.6bn in the first half of 1998, according to J.P. Morgan figures.

Total announcements in the market before the Alcatel and Philips moves stood at nearly \$50bn.

However, the bank notes that only 38 per cent of share repurchases announced between 1990 and 1998 have been completed so far, of which nearly three-quarters are by UK companies.

There are two main reasons for this – fiscal and legal barriers that make repurchases either impossible or unattractive, and cultural attitudes towards shareholders' value.

In fairness, European countries have made progress recently, often acting under pressure from their own business communities, to ease the restrictions on

"The legal and fiscal framework for share repurchases in Europe is not universally favourable, but that is often used as an excuse by companies," says François Langlade-Demoyen at Credit Suisse First Boston. "It can be difficult for management to realise that the best way to use surplus cash is to give it back to shareholders. There is a lack of value-based management."

Several reports this year have highlighted the favourable outlook for European share repurchases, focusing on companies and sectors in which such activity was most likely and carried the greatest benefit for shareholders. The current slump in share prices adds another incentive, bankers now say.

Analysts say that capital-intensive sectors that have high free cash flow and where returns are under pressure, such as chemicals, oil, steel and paper, are potential candidates to buy back shares. Other observers include financial sector stocks such as banks and insurance companies.

"In all these sectors, if the managements are smart, they will realise that they should not keep cash on their balance sheets but should return it to shareholders," Mr Langlade-Demoyen says.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Cendant (US)	RAC (UK)	Motoring servs	\$743m	MMC retains
Electra Fleming (UK)	Deutsche Woolfson (Germ) Retailing		\$552m	Vanaram sell
CVC (UK)	Smurfit Condit (France)	Paper	\$314m	Sector consolidates
Latoste (France)	Unit of Blue Circle (UK)	Cement	\$240m	South Africa buy
Conex (Mexico)	Semen Greek (Indonesia)	Cement	\$115m	Minority offer
More Group (US)	Strocco (France)	Advertising	\$68m	Independent sale
Day Turner (US)	Flotex (UK)	Stationery	\$79m	Hostile approach
Winbond Electronics (Taiwan)	ISD (US)	Electronics	\$70m	Storage move
Photobiotek (UK)	Katz Digital (US)	Business servs	\$47m	Agreed cash deal
Construtor (Norway)	Dexia (UK)	Business servs	n/a	Archiving merger

CONTRACTS & TENDERS

Invest in Romania

Advertising release for sale of shares by direct negotiation	
The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 6 Stavropoleos Street, sector 3, is offering for sale by direct negotiation according to the Governmental Decree no. 55/1997 approved through Law no. 44/1998, and to the Methodological Norms approved through Government Decree no. 35/1998, a 63.31% of the issued share capital of TURBOMECHANICA S.A. Company, Bucharest.	
<input type="checkbox"/> Registered Office: Bucuresti, B-dul Iuliu Maniu, nr. 244, sector 5. <input type="checkbox"/> Fiscal Code: R 3156315. <input type="checkbox"/> Registration no. at Commercial Register Office: 140/533/1991. <input type="checkbox"/> Issued stock capital, according to the latest records at the Commercial Register Office: 49,515,550 thousand ROL. <input type="checkbox"/> Turnover in 1997: 89,750,487 thousand ROL. <input type="checkbox"/> Net profit in 1997: 12,528,553 thousand ROL. <input type="checkbox"/> Main scope of activity: designing, testing, developing and selling, home and abroad, of aircraft engines, dynamic system, equipment and units, parts manufacturing, repairs, service and technical assistance.	
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buy back shares

CHAIN STORES DEAL WORTH \$420m

Promodès in Argentine acquisition

By Ken Wain in Buenos Aires

Promodès, the French retail chain, has shrugged off worries over economic slowdown in Latin America and bought a 49 per cent stake in Supermercados Norte, one of Argentina's leading supermarket groups, for \$420m.

The seller was The Excel Group, an Argentine-based private investment company, which will retain a 51 per cent stake and management control of Norte.

The Promodès alliance would help Norte expand into Brazil, said Juan Navarro, Excel president. "This alliance is aimed at Mercosur [the customs union that groups Brazil, Argentina, Paraguay and Uruguay]," he said.

Norte operates 58 supermarkets with total sales space of 142,000 square metres. Sales are expected to reach \$1.7bn this year. The group also aims to draw on Promodès' expertise to expand its own-label business - a concept little developed in Argentina - and on the French group's "multi-format" strategy.

Promodès operates hypermarkets, supermarkets, and discount, convenience, and

cash-and-carry stores. Last year consolidated sales amounted to more than FFr110bn (\$19.6bn), mainly from France, Spain, Italy and other European Union countries. It has operated in Argentina since 1997 through its Dia discount stores.

French companies have been prominent in a wave of investment in Argentine retailing, led by Carrefour, which last year notched up a 17.2 per cent market share, according to figures from J.P. Morgan. Norte's share was estimated at 12.1 per cent.

Wal-Mart of the US has also been expanding aggressively since it entered the market in 1995, while Ahold, the Dutch supermarket group, paid \$885m in January for a 50 per cent stake in a company that controls Argentine supermarket chain Disco and Chilean food retailer Sama Isabel.

Galerie Lafayette, the French retailer, posted a first-half net profit of FFr185m, compared with a loss of FFr21m a year earlier, AFK News adds from Paris. Operating profit was FFr117m, compared with a loss of FFr77m.

NEWS DIGEST

US MANUFACTURING

AlliedSignal in promise on some AMP jobs

AlliedSignal, the diversified US industrial manufacturer, said yesterday it would guarantee jobs for some AMP workers if its hostile bid for the maker of electrical connection devices was successful. The company, which launched a hostile \$10bn bid for AMP last month, vowed to retain for at least one year any Pennsylvania-based AMP employee earning up to \$50,000 a year. It was not immediately clear how many of the more than 8,000 AMP workers in Pennsylvania would be affected. The company has a worldwide workforce of about 48,000.

The move comes as AMP, based in Harrisburg, Pennsylvania, is urging state lawmakers to introduce legislation that would strengthen an anti-takeover law already considered one of the strongest in the country.

AMP has repeatedly rejected AlliedSignal's offer, contending that an internal restructuring plan will offer more value to shareholders than the \$44.50 a share offer. AlliedSignal said its announcement would not cover employees who had already received redundancy notices from AMP or who had resigned or taken early retirement before the acquisition. "Our commitment covers the group likely to be hardest hit by AMP's repeated rounds of lay-offs in Pennsylvania, which AMP would need to continue if its management is serious about meeting its unrealistic profit estimates," AlliedSignal said.

The two companies are scheduled to square off in court today after suing each other over several issues related to AMP's "poison pill" anti-takeover plan.

Reuters, New York

MOTOR VEHICLES

Kia creditors in offer

Bank creditors for Kia Motors have offered to increase the amount of debt write-offs to Won4,500bn (\$3.24bn) in an effort to sell the insolvent South Korean motor vehicle manufacturer at the third attempt. Two previous auctions were cancelled this month after bidders demanded debt write-offs greater than creditors were willing to accept.

Creditors had earlier offered to write off Won2,900bn in debt principal out of Kia's total debt of at least Won12,000bn, which bidders regarded as inadequate. Ford Motor of the US, dropped out in the second round because of disappointment over the auction terms, while Korea's three remaining vehicle makers, Hyundai, Daewoo and Samsung, participated. John Burton, Seoul

HONG KONG RETAIL

Dickson Concepts warning

Dickson Concepts, the Hong Kong-based luxury retailer, has warned that first-half results will be substantially below market expectations and that it is reviewing its costs and considering a 15 per cent cut in the payroll. Edwin Ing, executive director, blamed the fall on the "extremely difficult trading climate". He added: "Should this trend continue, the company is likely to record an operating loss for the full year."

At the beginning of this month, Dickson Poon, chairman, said the group's Asian operations were experiencing "the worst trading conditions ever", though the company remained confident of the long-term outlook. For the six months to September 1997, the group made net profits of HK\$196m (US\$25m). Reuters, Hong Kong

AIRLINES

Air Canada expects loss

Air Canada expects to incur a net loss for the year after absorbing the C\$280m (US\$152m) cost of a 13-day pilots' strike earlier this month. The Montreal-based airline, Canada's largest, said on Friday it lost C\$330m of revenue because of the strike, which disrupted passenger and air cargo traffic and mail delivery in Canada. The revenue shortfall was offset in part by a net reduction in expenses of C\$40m as the strike grounded the airline, resulting in other employees being sent home.

The carrier will record operating and net losses in the third and fourth quarters because of the strike, and expects a net loss for the full year. It did not specify the amount of the expected losses. Air Canada said it would also be examining all cost-cutting measures in its business plan, but no immediate job losses were planned.

Air Canada shares fell 35 cents in Toronto on Friday to close at C\$6.50. They have lost more than half their value since January. Reuters, Montreal

COMPANIES & FINANCE

New era opens up at historic GFSA

The SA mining group has had to restructure to survive, writes Victor Mallet



Number 75 Fox Street, one of the most famous Johannesburg addresses, is up for sale and its offices are almost empty. Gold Fields of South Africa, the company founded by Cecil Rhodes and Charles Rudd in 1887 to mine the gold-bearing rock of the Witwatersrand, will soon cease

GFSA once straddled the globe and employed 100,000, but from next month only about 27 staff will remain, on temporary contracts, to wind up the group's complicated affairs after more than a century of operations.

"Every one of the GFSA employees will have left the books of this company at the end of this month," says Alan Wright, chief executive.

GFSA's demise is almost the end of the road for the traditional South African mining finance house. With the South African economy opening to global competition over the past decade, the centralised bureaucracy providing technical and financial support to a variety of mines and other busi-

nesses - often through management contracts - has outlived its usefulness.

"To compete in today's market, you only want to employ consultants when you need them," says Mr Wright. "In the old days, most of the finance for South African operations came from the UK. Communications weren't that great and it was necessary for a large enough body to be in place to finance new mines."

All the old mining finance houses are either disappearing or being reformed to create units focused on particular commodities. Gencor, the former conglomerate, has spun off its base metals interests into London-based Billiton, while its gold mines have been combined with those of GFSA into the new group called Gold Fields Ltd.

Gencor is now a precious metals investment holding company and will soon have only five staff.

As Brian Gilberston put it recently when he announced he was standing down as chairman of Gencor and Gold Fields Ltd to concentrate on Billiton: "Two of South Africa's oldest and most traditional mining finance houses [GFSA and GFSA] have changed them-

from what they were before, and indeed one is likely to disappear quite soon."

Anglovaal, the mining and industrial conglomerate, is also simplifying its structure in a reform programme that will end 65 years of control by the Menell and Hervos families.

Only the giant Anglo American conglomerate - which calls itself "South Africa's premier mining finance house" in its annual report - is likely to retain the label. Anglo executives say they still believe in the benefits of geographical and product diversity, and insist that subsidiaries can benefit from "cross-fertilisation" of ideas within the group as well as the lower cost of capital raised by the parent company.

Even Anglo is changing. It has divided its business into quasi-autonomous companies - Anglogold for gold, Amplats for platinum and so on - but has not unbundled operations in their entirety to shareholders. "They are doing a much more cautious streamlining," says Stephen Briggs, head of mining research at SG Frankel Polak. "They have not made this full-scale leap."

Mining finance houses survived for so long for two rea-

son: first, high commodity prices in the past kept revenues flowing in and disguised the relatively inefficient ways in which such organisations were managed; second, South Africa's isolation under apartheid meant local corporations were not exposed to intense competition.

These days, the prices of most commodities are languishing and South Africa has to compete internationally.

"This unbundling, focusing on core assets and commodity areas is a general trend," says Mr Briggs. "South African mining companies are becoming like mining companies elsewhere in the world with very small headquarters staffing."

Like conglomerates in general, mining finance houses have seen their shares trade at a discount to their net asset value, and most of the reforms and unbundling programmes are designed to unlock lost value for shareholders.

GFSA was regarded by investors as particularly badly run in recent years. It had high-quality mines but failed to deliver the profits that stockbrokers expected. Now all that remains is the task of winding up 40 subsid-



High-quality mines failed to deliver the expected profits Gym Genn

ary companies, selling farm land and mineral rights, and disposing of historical documents.

"The name lives on, all of the assets live on," says GFSA's Mr Wright. "It's just so totally restructured and looks so different. The mining house I guess is dead. Long live the new operating company."

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MARKETS WEEK

September 28 - October 4

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NEW YORK

By Richard Tomkins

The big event on the US calendar this week is tomorrow's meeting of the Federal Open Market Committee, with recent remarks by Alan Greenspan, Federal Reserve chairman, raising hopes of a cut in interest rates - the first change since March 1987.

The markets have largely priced in a policy shift, so the risk lies in the possibility that the Fed will leave rates unchanged - which would be bearish for stocks and bonds - or that it will ease them more aggressively than expected.

A 25 basis point cut would fit with the gradalist approach Mr Greenspan has favoured in the past, but on Friday, Treasuries seemed to be discounting a 50-point cut, based on the argument that a lower figure would not have the desired effect.

Stocks also put on a late

Stocks also put on a late</

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

■ TODAY

All Nippon Airways 4.5% Nts 2001 £450,000
 BTM Fin 8% Gld Bd 2007 £81,250
 Do 8.5% Bd 2006 £8,625
 CGU 8.625% Gld Cn Bd 2005 £86,25
 Daily Mail & Gen Tst 5.5% Bd 2003 £28,75
 Delny 1.5p
 Fin Rovels For Seced
 Transactions Mezz FRN 2010 £2,302.27
 Do Sdr FRN 2010 £506,98
 Granada 5.14p
 Knox D'Arcy Tst 0.4p
 NEC 7.15% Bd 1999 £715,000
 NSB Retail Systems 0.625p
 Stars 1 £86.84
 State Bank of New South Wales 14.5% Sb Nts 1999 AS12,50

■ TOMORROW

ACRES No 2 FRN 2007 £92,82
 Do Class M1 FRN 2007 £229,44
 Do Class M2 FRN 2007 £219,52
 ACRES No. 3 Class A 2008 £133,81; Do Class M1 FRN £201,21; Do Class M2 FRN £208,71
 BAA 4.875% Cn Bd 2004 £24,375; Do 5.5% Cn Bd 2001 £42,50; Do 5.5% Cn Bd 2006 £2,875p
 Chartwood Alliance 7.1% Un 1.87p
 Govett Oriental Inv Tst 0.35p
 Guaranteed Export Finance 12.5% Gtd 2002 £128,75p
 Hydro-Quebec 9.5% Bd 1998 £487,50
 Koninklijke Fld 80
 Kværner 8% Un 1994/98 24
 Do 9.5% Un 2000/05 £4,75
 Lloyds Bank Un 5.57% Nts £2,785,000
 Marchion 3% Rd 20.75
 Metropolitan Water Board 2% Bd 1997 £1,375
 NMBZ 230,501; Do Ord Z0,501
 Nottingham £1.75
 Do Water Arms 20.68
 Residential Property Sec No 3 Class A2 FRN 2025 £1,302,78
 Do Class B FRN 2025 £2,206,06
 Scottish National Tst 2.1p
 Do 6% Cn Pf 2.1p
 Do Stipp 4.072237p
 Tendring Hundred Water Services 4.5% Rd Db £2,25
 Thames Asset Global Secs £267,15

■ WEDNESDAY

September 30

Abbey National First Cap Sb Gtd FRN 2002 £28,69
 Do Sb Ctd FRN 2004 CS32,14
 Aberdeen High Inc Tst 7.1% Db 2008 £3,6764
 Aberdeen Pf Inc Tst RPI-Lkd Db 2007 £2,813
 Alexon Cn Rd 3,125p
 Allied Textile 2.85p
 API 3.85% Cn Pf 1.925p
 Asoco British Eng 4.5% Cn Pf 2.45p; Do 8% Cn Rd 4p
 Auto 11% 1st Mtg Db 2021 £6,50
 Automotive Products 3.14% Cn Pf 1.75p; Do 4.55% 2nd Cn Pf 2.275p; Do 8% Cn Pf 4.5p
 BAA 11% Bd 2016 £267,50

Foreign & Colonial Inv Tst 5%

Cn Pf 1.75p

Formminster 11.5% Cn Pf 5.75p

Bermrose 7.5% Cn Pf 2.825p

Berisford 5% Cn Un Ln 2015 £2,50

Blue Circle 5.5% 2nd Dc 1984/2009 £2,875

BL Universal 6.5% 1st Mtg Db

Bd 2011 3.375p

Do 6.5% 1st Mtg Db 2020 3.375p

Boot (Henry) 5.14% Cn Pf

2.625p

Bristol & West 10% Sb Bd

2000 £1087.50

British Airways Cap 9% Cn

Cap Bd 2005 4.8838p

British Asses Tst 6.5% Bd

2008 23.725

British Land 9.5% 1st Mtg Db

2028 £4,6875

Do 10% 1st Mtg Bd 2021

2019/24 £5,25

Do 11% 1st Mtg Db 2018/24

£5,6975

British Telecom 12.14% Bd 2003

£306,25

Do 12.5% Bd 2006 £306,25

Do 13.5% 1st Mtg Db 2024

£5,875

Great Portland Estates 9.5% 1st

Mtg Db 2016 £4,75

Do 10% 1st Mtg Bd 2021

£5,825

Readicut 6% Cn Pf 1.05p

Do 5.5% 2nd Cn Pf 2.0125p

Reckitt & Colman Cap Fn 9.5%

Cn Cap Bd 2005 4.75p

Rekem 7.5% Cn Pf 3.875p

Rexim & Issues Inv Tst 5.25p

RFT Com Partners 2.5% Cn Un

Ln 2001 £1,25

Haima 11% Cn Pf 5.5p

Haven Fldg 8.5% Sec Bd 2037

4.0625p

Health Mngmt 7.181% Gtd

Sec Bd 2003/27 £359,05

Hill & Smith 14% 1st Mtg Db

2000/03 £7.0

Housing Fld 5.5% Bd 2027 £2,50

Do 7% Db 2009 £2,50

Do 7% Db 2009 (Ser 2) £3,50

Intrm Rhy Fld FRN 2003

£5,625

Inveresk 1.93p

Invesco English & Int Tst 5.5%

Cn Pf 1.925p

Johston 10% Cn Pf 6p

Jones Stroud 10.5% Cn Pf 5p

Jupiter Int Green Inv Tst 1.7p

Do 0.5p

Krauser Process 4.7% Sec Ln

2003 £2,4375

Do 5.5% Sec Ln 2003 £2,8125

Land Sec 10% 1st Mtg Db

2022 £5,0

Edinburgh Small Cc's Tst 74.5%

Do 2023 £3,575

Elbridge Fld 7.5% Bd 2022

£2,012.5

Emhart 6% Cn Pf 2.1p

English China Clay 5.5% Cn

Bd 2003 £65,0

London Cremation 10% Cn pf

3.5p

London Merchant Secs 10% 1st

Mtg Dc 2018 £2,0

Lookers 2.5p

Do 8% Cn Rd 4p

Feedback 10% Cn Pf 5p

Majedie Inv 9.5% Bd 2020

£4,75

McCarthy & Stone 7.5% Cn Un

Ln 1989/2004 £3,50

MEPC 12% 1st Mtg Db 2017

£8,0; Do 8% Un Ln 2000/05

£4,0

Mercury Keystone Inv Tst 5%

Cn Pf 1.75p

Morland 5% Cn pf 1.75p

Do 7.5% Db 2027 £3,875

AEA Tech 6.5p

Mucklow (A & J) 13.5% 1st Mtg

2010 £3,25

Do 2000/05 9.5% Gtd

Nat Exhibition Centre 7.5% Gtd

Un Ln 2027 £3,78125

Nat West Smaller Co's Inv Tst

2p

NEC 2.5% Cn Bd 2000 £71,875

Newcastle-upon-Tyne 11.5%

Rd 2017 £5,825

Northern Electric Cn Ird Pf

4.0305p

Northern Telecom 1.4p

Garments Fledgling Index Tst 1p

Garments Shared Equity Geared

Inc 2.55p

GATX 0.25

Gold Fields of South Africa

FRN 2000 £151,75

PCO Fin 8% Cn Cap Bd 2005

£200,0

Petroleos Mexicanos 14.5% Ln

2006 £7.25

Bristol Water 9.5% Ird

Pf

Do 10% 1st Mtg Bd 2018/24

£5,6975

Do 11% 1st Mtg Db 2024

£5,875

Pubco 11.5% Sev Bd 2006

£5,625

Readicut 6% Cn Pf 1.05p

Do 5.5% 2nd Cn Pf 2.0125p

Do 2012 £5,3125

Brevin Dolphin 3.5p

Bristol Water 9.5% 85p

Do N/Vtg 38.85p

Bristol Water 9.5% Ird

Pf

Do 12.5% Rd Do 2005/09 £5,60

£5,825

Do 13.5% Rd Do 2004 £5,875

£5,825

Do 12.5% Rd Do 2003 £5,25

£5,825

Do 10% 1st Mtg Bd 2027 £2,50

£5

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At a critical moment in the country's economic and political transition, the Government is looking to the international business community to have the input of top business executives to guide their thinking.

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The Financial Times

Ukraine

Kiev, Ukraine

Wednesday 7 October 1998 from 9.00 to 17.30, Hotel President Wilson, Kiev

International Seminar on Investment Fund management

From a Financial Instrument to a Tool for Asset Management

LE TEMPS together with Banque Cantonale de Genève, Union Bancaire Privée (UBP) and PricewaterhouseCoopers will host an international seminar on investment fund management to be held in Geneva on 7 October 1998.

Programme

9.00 - 9.15	Introductory Remarks
9.15 - 10.30	• The point of view of Professor Brian Honley, London School of Economics.
10.30 - 11.00	Coffee break
11.00 - 12.30	Investors' Behaviour and the Money Market
12.30	• Alfred Strelzel, Sales Director and Head of Sales, Fidelity Investments, Zurich
12.30	• Pierre Clouet, Divisional Director, Europe, Schroders Securities Ltd, London
12.30	Lunch
12.30	Sectoral and Thematic Portfolio Management
12.30	• Guy Monson, Managing Director, Sarsen Investment Management Ltd, London
12.30	• Yves Martine, Head, Product Department, Lombard Odier & Cie, Geneva
12.30	New Benchmarks
12.30	• Michael McShea, Managing Director, Buck Consultants, Switzerland
12.30	• Yves Martine, Head, Product Department, Lombard Odier & Cie, Geneva
12.30	End of seminar - Cocktail reception

The seminar will be conducted in English

Date: Wednesday 7 October 1998, from 9.00 to 17.30 • Venue: Hotel President Wilson, 47 Quai Wilson - 1201 Geneva. Tel: +41 22 906 66 66 • Fax: +41 22 906 66 67 • Seminar fee: CHF 700.- per participant. Each participant will receive a full documentation package. The fee includes lunch. Registration: Please return the attached form by mail to: LE TEMPS, Seminars department, P.O. Box 516, 1216 Geneva 15 or by fax: +41 22 799 58 01 or register by e-mail: carine.dichy@letemps.ch • Closing date: Friday 2 October 1998 • Additional information: Ms. Carine Dichy, LE TEMPS. Marketing department: Tel: +41 22 799 58 00.

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CURRENCIES & MONEY

Focus on US rates

By Christopher Adams

The focus of currency markets will be glued to whether the US will cut interest rates. Speculation that the Federal Reserve will shave 25 basis points from the base rate has reached fever-pitch since Alan Greenspan, Fed chairman, hinted last week that a move might be imminent.

"It's pretty clear he is factoring in concern about the future of the US economy, even though current data show it to be relatively robust. Also, the inflation outlook has been improved by continued economic weakness worldwide," said Tony Norfield at ABN Amro.

The dollar has dropped versus the D-Mark in anticipation, losing half a pfennig on Friday to DM1.67. The Federal Open Markets Committee, which sets US interest rates, meets tomorrow.

The dollar could be further undermined by the collapse of Long-Term Capital Management, the US hedge fund. Furthermore, other hedge

funds are beginning to close-out trading positions following the collapse of LTCM and subsequent moves by banks to close down funding. As a result, the Swiss franc could gain at the expense of the dollar - it has traditionally been used by hedge funds to buy other currencies because of Switzerland's low interest rates.

Dealers are braced for a fresh fall in the yen. A survey of Japanese companies, the tankan report, is published on Wednesday. It is expected to show conditions during the third quarter deteriorated sharply from the previous quarter.

With attention on US interest rates, German elections have acquired less significance.

Chancellor Helmut Kohl may be fighting for his political life, but analysts believe the outcome of Sunday's polling will have little effect on the D-Mark.

"There isn't much concern the Social Democratic Party would do very much different to Kohl," said one.

WORLD INTEREST RATES

MONEY RATES

	Sep 25	Open	Close	Change	7 days	Ref	One	One	One	One	One	Ref
		High	Low	month	ago							
Belgium	516	516	516	516	516	516	516	516	516	516	516	516
Denmark	572	572	572	572	572	572	572	572	572	572	572	572
France	53	53	53	53	53	53	53	53	53	53	53	53
Germany	58	58	58	58	58	58	58	58	58	58	58	58
Ireland	58	58	58	58	58	58	58	58	58	58	58	58
Italy	572	572	572	572	572	572	572	572	572	572	572	572
Luxembourg	56.688	56.688	56.688	56.688	56.688	56.688	56.688	56.688	56.688	56.688	56.688	56.688
Netherlands	57.030	57.030	57.030	57.030	57.030	57.030	57.030	57.030	57.030	57.030	57.030	57.030
Norway	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591	12.5591
Portugal	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160	1.223160
Australia	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174	520.0174
Belgium	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174	505.0174
Denmark	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Finland	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
France	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Germany	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
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Italy	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Luxembourg	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Netherlands	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Norway	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Portugal	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Spain	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Sweden	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
UK	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174
Yugoslavia	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174	504.0174

POUND SPOT FORWARD AGAINST THE POUND

Sep 25

Closing mid-point on day before spread day high low One month One year Bank of England Ref. Index

Sep 25

Three months One year Bank of England Ref. Index

Sep 25

One month One year Bank of England Ref. Index

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One month One year Bank of England Ref. Index

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One month One year Bank of England Ref. Index

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One month One year Bank of England Ref. Index

Sep 25

EQUITIES

Europe awaits US rate decision

EUROPEAN OVERVIEW

By Philip Coggan,
Markets Editor

European markets will spend the week with a watchful eye on the other side of the Atlantic for news on interest rates and the aftermath of the Long-Term Capital Management bailout.

The key event will be tomorrow's meeting of the US Federal Reserve open market committee, which many believe will lead to a cut in interest rates.

The Bundesbank council meets on Thursday but no rate change is expected from

the German central bank.

Investors in banking stocks will be anxious to see if the "cockroach theory" holds out: the problems of one hedge fund mean that other disasters will be lurking in the skirting board.

The financial sector fell 2.5 per cent on Friday and, what with the emerging market crisis, it has provided 12 of the 25 worst FTSE Eurotop 300 index stocks since the correction began in mid-July.

On Friday, the FTSE Eurotop 100 index fell 55.26 or 1.5 per cent to 3,219.48, while the broader Eurotop 300 index slipped 14.21 to 1,012.25.

The FTSE Ekboc 100 index, made up of stocks in single currency countries, lost 11.77 or 1.23%.

Corporate profits continue to be a worry after the recent warnings from Alcatel, Royal Dutch/Shell, Philips and UBS.

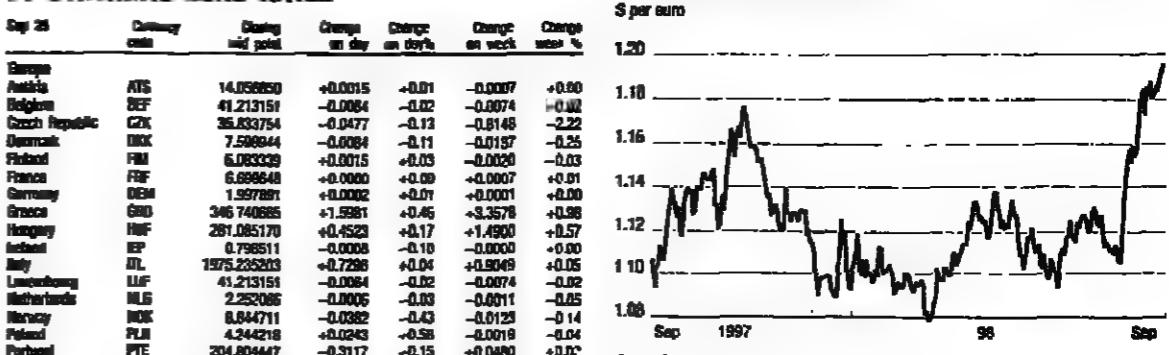
Salomon Smith Barney has reduced its earnings estimates for Europe to 6 per cent in 1998 and 8 per cent in 1999. But because of the fall in bond yields, that still leaves the investment bank expecting equity prices to rise by 17 per cent over the next 12 months.

For the fourth quarter of this year, the bank believes

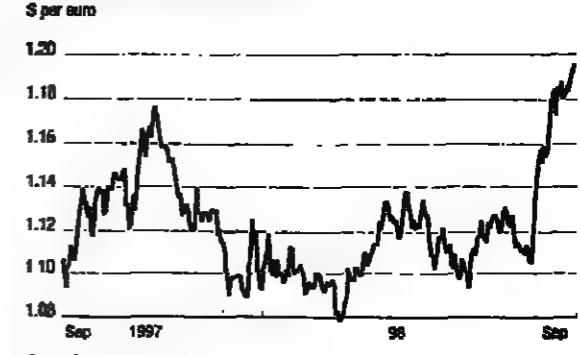
EURO PRICES

CURRENCIES & MONEY

FT SYNTHETIC EURO RATES



Synthetic Euro against the dollar



EUROZONE CURRENCY CONVERGENCE

Sep 25	Country	Code	Change mid point	Change on day	Change on week	Change on month
Europe	ATG	14.058850	+0.0016	+0.01	-0.007	+0.00
Belgium	BEF	41.213151	-0.0004	-0.02	-0.007	-0.02
Czech Republic	CZK	25.290074	-0.0004	-0.01	-0.016	-0.22
Denmark	DKK	7.590004	-0.0015	-0.11	-0.07	-0.25
Finland	FIK	5.082029	-0.0015	-0.03	-0.020	-0.03
France	FRF	6.698840	-0.0002	+0.07	-0.0007	+0.01
Germany	DEM	1.997789	+0.0000	+0.45	+0.0007	+0.00
Greece	GRD	346.740685	+1.5981	+0.45	+3.57	+0.98
Hungary	HUF	281.085074	-0.5524	+0.17	+1.4000	+0.57
Iceland	ISK	0.000000	-0.0005	-0.01	-0.0005	-0.01
Ireland	IEP	1975.222323	-0.7236	+0.04	+0.049	+0.05
Ireland	IEP	41.213151	-0.0004	-0.02	-0.007	-0.02
Ireland	IEP	2.252056	-0.0005	-0.03	-0.011	-0.01
Ireland	IEP	0.844171	-0.0030	-0.43	-0.012	-0.14
Ireland	IEP	0.000000	-0.0000	-0.00	-0.0000	-0.00
Italy	ITL	204.404447	-0.2117	-0.15	-0.0480	+0.02
Portugal	PTL	1007.559159	+0.8371	+0.81	+0.0222	+1.47
Romania	RON	18.272332	-0.2231	-0.17	-0.1888	-14.12
Spain	ESL	41.850794	-0.2251	-0.54	-0.0787	+1.51
Sweden	SEK	10.000000	-0.0000	-0.00	-0.0000	-0.00
Switzerland	CHF	0.419185	-0.0200	-0.34	-0.1543	+1.67
United Kingdom	GBP	0.702269	-0.0010	-0.14	+0.0113	+0.18
United Kingdom	GBP	0.000000	-0.0000	-0.00	-0.0000	-0.00
United States	USD	1.019583	-0.0000	-0.00	-0.0000	-0.00

Source: FTSE International Ltd. This table gives a synthetic, synthetic value for the Euro against various other currencies, calculated by applying SEP weights to Euro "x" currencies. The Euro will not exist and cannot be traded but the value of the Euro is determined by these forward exchange rates. The Euro forward rates are the implied forward rates for 31/12/98. The DEM forward interest rate for 31/12/98, DEM forward interest rate for 31/12/98 is calculated by interpolation between published BMA market rates.

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES									
Admiral Doncast.	Notes	WPA	Dr	Price/cbpt	100	100	100	100	100
Admiral (P)		4182	-1	1024.73					
Burns Stewart		308	-2	1018.58					
David		561	-1	1024.73					
Glenfarclas		5073	-1	1024.73					
Hawthorn		540	-1	1024.73					
Johnnie Walker		540	-1	1024.73					
John Y		262	-1	1024.73					
Matthew Clark		561	-2	1024.73					
Maryport		561	-2	1024.73					
Scotch 03		561	-2	1024.73					
BANKS, RETAIL									
Notes	WPA	Dr	Price/cbpt	100	100	100	100	100	100
ABN Amro R		5103	-2	1024.73					
ABN Amro		561	-2	1024.73					
ABV National		561	-2	1024.73					
Aliance & Leicester		561	-2	1024.73					
Alised First		561	-2	1024.73					
Amico 02		561	-2	1024.73					
Amico 03		561	-2	1024.73					
Amico Bkco Vc Pw		561	-2	1024.73					
Amico Santander Pw		561	-2	1024.73					
Amico 02 Pw		561	-2	1024.73					
Amico 03 Pw		561	-2	1024.73					
Amico 04 Pw		561	-2	1024.73					
Amico 05 Pw		561	-2	1024.73					
Amico 06 Pw		561	-2	1024.73					
Amico 07 Pw		561	-2	1024.73					
Amico 08 Pw		561	-2	1024.73					
Amico 09 Pw		561	-2	1024.73					
Amico 10 Pw		561	-2	1024.73					
Amico 11 Pw		561	-2	1024.73					
Amico 12 Pw		561	-2	1024.73					
Amico 13 Pw		561	-2	1024.73					
Amico 14 Pw		561	-2	1024.73					
Amico 15 Pw		561	-2	1024.73					
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Amico 89 Pw		561	-2	1024.73					
Amico 90 Pw		561	-2	1024.73					
Amico 91 Pw		561	-2	1024.73					
Amico 92 Pw		561	-2	1024.73					
Amico 93 Pw		561	-2	1024.73					

Offshore Funds and Insurances

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FT MANAGED FUNDS SERVICE

Ref	Symbol	Price	Yield	Open	High	Low	Close	Chg	Chg %	Yield %	Yield Chg	Ref	Symbol	Price	Yield	Open	High	Low	Close	Chg	Chg %	Yield %	Yield Chg		
LUXEMBOURG (REGULATED) (**)																									
ABN AMRO Funds - Contd.																									
ABN AMRO Funds - Contd.																									
ABN AMRO Funds - Contd.																									
ABN AMRO Fund Management Ltd (a)																									
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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

	+/-	High	Low	Ytd	Per		+/-	High	Low	Ytd	Per		+/-	High	Low	Ytd	Per		+/-	High	Low	Ytd	Per		+/-	High	Low	Ytd	Per	
EUROPE																														
Western Europe 25/500		24.25	20.45	29.00	2.8	1.1		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Austria	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Belgium	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Denmark	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Finland	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
France	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Germany	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Iceland	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Ireland	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Italy	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Netherlands	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Norway	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Portugal	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Spain	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Sweden	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Switzerland	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
United Kingdom	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
United States	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
ASIA																														
Australia	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
China	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Hong Kong	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
India	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Indonesia	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Japan	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Korea	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25	1.25	1.25	1.25		1.25	1.25	1.25	1.25	1.25	
Malaysia	-14.45	28.10	14.10	28.10	14.10	1.4		2.05	1.95	2.2	4.4		1.05	1.05	1.15	1.4	1.15		1.25	1.25</td										

NEW YORK STOCK EXCHANGE PRICES

4 pm close September 25

advertisement

EUROBENCH® INSECTS® INDICES
European Benchmarks 49-52 (EuroBench) is a self-regulated, independent index publisher based in Brussels and London. The INSECTS® are pan-European equity indices on SECTOR basis and weighted on the volatility and correlation of each of the index constituent stocks with the sector trend. The selection of INSECTS® constituents is from the TOP 500 European stocks by market capitalisation. Values are continuously updated (every 5 seconds) on Bloomberg, Bridge, Reuters, Telecast, Telekurs and TES from 08:00 to 18:15 CET. Data is provided by Bloomberg, Bridge, Reuters, Telecast, Telekurs and TES.

Sector	SETT		Promoter	Change in day	%	1998 WEEK	1999 WEEK
	25/03/1999	24/03/1999					
Fertilizers	USD 1662.72	1667.04	1755.01	-5.37	-3%	2451.00	1394.48
H-PtL	USD 1622.50	1644.73	1663.98	-16.95	-5%	3060.15	1641.19
Non-fertilizable goods	USD 1564.93	1573.77	1613.02	-31.45	-2%	1769.72	1163.48
W-GOODS	USD 1621.27	1634.56	1625.65	-51.09	-3%	2105.63	1393.44
Oils	USD 1364.93	1311.46	1317.48	-6.06	-4%	1633.06	1132.58
H-OIL	USD 1514.28	1523.30	1539.19	-18.88	-12%	2027.16	1399.72
Pharma-chemicals	USD 1513.27	1506.61	1581.99	-15.98	-1%	1658.68	1222.08
W-PHARMA	USD 1505.98	1503.92	1524.00	-21.02	-14%	2174.16	1394.48

Further information about the INSECTS and constituents are available for download on our web-site [HTTP://WWW.EURO-INSECTS.COM](http://WWW.EURO-INSECTS.COM) and further information about EuroStock is on <HTTP://WWW.EUROSTOCK.COM>. A free daily e-mail service can also be obtained.

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GLOBAL EQUITY MARKETS

US INDICES										US DATA										DOW JONES										JAPAN										FRANCE																			
Dow Jones		Sep 25		Sep 24		Sep 23		1998		Since completion		Dow Jones		Sep 25		Sep 24		Sep 23		1998		Since completion		Dow Jones		Sep 25		Sep 24		Sep 23		1998		Since completion		Dow Jones		Sep 25		Sep 24		Sep 23		1998		Since completion													
Index	Close	Open	High	Low	High	Low	High	Low	High	Index	Close	Open	High	Low	High	Low	High	Low	High	Index	Close	Open	High	Low	High	Low	High	Low	High	Index	Close	Open	High	Low	High	Low	High	Low	High	Index	Close	Open	High	Low	High	Low	High	Low	High										
Industrials	4228.77	4201.98	4154.41	4127.07	4200.07	4182.07	4121.22	4122.07	4123.22	Industrials	3500	3450	3420	3380	3420	3380	3380	3420	3420	Industrials	115	115	115	115	115	115	115	115	115	Industrials	2120.98	2100.25	2080.25	2060.25	2080.25	2060.25	2060.25	2060.25	2060.25	Industrials	117.5	117.5	117.5	117.5	117.5	117.5	117.5	117.5	117.5	Industrials	4202.54	4200.61	4198.61	4196.61	4198.61	4196.61	4196.61	4196.61	4196.61
Home Buils	105.18	105.08	105.92	105.16	105.48	105.28	104.98	105.48	105.28	Home Buils	114.12	114.02	113.92	113.82	114.02	113.92	113.82	114.12	114.02	Home Buils	115	115	115	115	115	115	115	115	115	Home Buils	117.5	117.5	117.5	117.5	117.5	117.5	117.5	117.5	117.5	Home Buils	117.5	117.5	117.5	117.5	117.5	117.5	117.5	117.5	117.5										
Transport	275.83	280.24	280.15	280.02	280.75	280.62	280.02	280.75	280.62	Transport	10.21	10.19	10.18	10.17	10.21	10.19	10.18	10.21	10.19	Transport	115	115	115	115	115	115	115	115	115	Transport	115	115	115	115	115	115	115	115	115	Transport	115	115	115	115	115	115	115	115	115										
Utilities	255.74	256.72	256.28	256.28	256.28	256.28	256.28	256.28	256.28	Utilities	10.14	10.13	10.12	10.11	10.14	10.13	10.12	10.14	10.13	Utilities	115	115	115	115	115	115	115	115	115	Utilities	115	115	115	115	115	115	115	115	115	Utilities	115	115	115	115	115	115	115	115											
All Ind.	421.60	422.73	420.29	420.29	420.29	420.29	420.29	420.29	420.29	All Ind.	10.45	10.45	10.45	10.45	10.45	10.45	10.45	10.45	10.45	All Ind.	115	115	115	115	115	115	115	115	115	All Ind.	115	115	115	115	115	115	115	115	115	All Ind.	115	115	115	115	115	115	115	115											
Standard & Poor's	1044.75	1042.72	1038.65	1038.72	1038.72	1038.72	1038.72	1038.72	1038.72	Standard & Poor's	107.07	107.07	107.07	107.07	107.07	107.07	107.07	107.07	107.07	Standard & Poor's	115	115	115	115	115	115	115	115	115	Standard & Poor's	115	115	115	115	115	115	115	115																					
Computer	1045.57	1042.74	1038.34	1038.37	1038.48	1038.48	1038.48	1038.48	1038.48	Computer	10.45	10.45	10.45	10.45	10.45	10.45	10.45	10.45	10.45	Computer	115	115	115	115	115	115	115	115	115	Computer	115	115	115	115	115	115	115	115																					
Industrials	1245.57	1242.94	1242.35	1242.35	1242.35	1242.35	1242.35	1242.35	1242.35	Industrials	11.14	11.14	11.14	11.14	11.14	11.14	11.14	11.14	11.14	Industrials	115	115	115	115	115	115	115	115	115	Industrials	115	115	115	115	115	115	115	115																					
Financials	111.96	112.27	111.59	111.59	111.59	111.59	111.59	111.59	111.59	Financials	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	1.14	Financials	115	115	115	115	115	115	115	115	115	Financials	115	115	115	115	115	115	115	115																					
Others	515.68	516.58	526.5	526.25	526.25	526.25	526.25	526.25	526.25	Others	4.84	4.84	4.84	4.84	4.84	4.84	4.84	4.84	4.84	Others	115	115	115	115	115	115	115	115	115	Others	115	115	115	115	115	115	115	115																					
Auto Corp	533.00	542.35	541.68	541.68	541.68	541.68	541.68	541.68	541.68	Auto Corp	10.08	10.08	10.08	10.08	10.08	10.08	10.08	10.08	10.08	Auto Corp	115	115	115	115	115	115	115	115	115	Auto Corp	115	115	115	115	115	115	115	115																					
NASDAQ Corp	1741.55	1723.24	1720.27	1720.27	1720.27	1720.27	1720.27	1720.27	1720.27	NASDAQ Corp	54.07	54.07	54.07	54.07	54.07	54.07	54.07	54.07	54.07	NASDAQ Corp	115	115	115	115	115	115	115	115	115	NASDAQ Corp	115	115	115	115	115	115	115	115																					
Russell 2000	360.02	370.25	370.08	370.01	370.41	370.41	370.41	370.41	370.41	Russell 2000	10.08	10.08	10.08	10.08	10.08	10.08	10.08	10.08	10.08	Russell 2000	115	115	115	115	115	115	115	115	115	Russell 2000	115	115	115	115	115	115	115	115																					

INDEX FUTURES										US MARKET ACTIVITY										EUROPEAN MARKET ACTIVITY										JAPAN										FRANCE									

FT GUIDE TO THE WEEK

MONDAY 28

Kosovo crunch

The Yugoslav government has called an emergency session of parliament in Belgrade at which it will submit proposals on the future status of Kosovo aimed at ending the present conflict. The proposals, which come against a background of increasingly vocal NATO threats of military intervention, are intended to counter the US-backed plan unveiled by leaders of the ethnic Albanian majority in Kosovo last week. This called for a three-year period in which Kosovo would enjoy independence within the Yugoslav republic with a status similar to Serbia and Montenegro. The Serb-dominated government rejects this plan, as it does an alternative plan for a referendum in Kosovo on the province's future.

Yeltsin accused

The parliamentary commission investigating the possibility of impeachment charges against Boris Yeltsin, the Russian president, is scheduled to meet. The Communist-led commission, which is looking into events surrounding the Chechen insurrection of 1994-95, has already accused the president of illegally dissolving the Soviet Union and of provoking the attack on parliament in 1993. Former defence minister Pavel Grachev is due to testify.

Women's pitch

Britain's historic and influential Marylebone Cricket Club belatedly members for the third time in recent years on whether its 211-year-old rule banning women as members should be overturned. Reforms believe the rule has cost the sport millions of pounds in support from would-be sponsors.

Agricultural reform

European Union farm ministers meet to consider the effects of Russia's



financial crisis on agricultural exports, with sales of beef, pork, poultry and dairy products all hit by the collapse of the rouble. They will also debate a plan by the European Commission to pay special subsidies to wine producers to raise their quality, and a proposal by the UK, Sweden, Denmark and Italy to phase out milk quotas. No final decisions are expected.

Export zones

Representatives of governments, trade unions and employers meet this week at the International Labour Organisation in Geneva to discuss how to improve conditions of work in export processing zones (EPZs). According to



Marylebone Cricket Club votes on the admission of women members on Monday

the ILO, there are 850 EPZs employing 27m people. While generating employment, especially for women, EPZs in most countries offer low-paid unskilled jobs with poor working conditions. The ILO says a few exceptions EPZs have also failed to trigger more broadly-based development.

Damages claims

The United Nations compensation commission meets in Geneva to consider claims against Iraq arising out of the invasion of Kuwait in 1990. The meeting will consider individual claims for damages over \$100,000 and claims from governments. The commission

ECONOMIC DIARY

Other economic news

Monday: The UK's non-EU trade deficit is expected to have deteriorated modestly to £1.0bn in August. The latest trade figures are also forecast to show a global deficit of £1.4bn in July, unchanged from June. Tuesday: Figures for Japanese industrial production in August are likely to show a 0.8 per cent decline month on month. Output of raw materials may have fallen short of earlier expectations, while processing companies should be firmer. Wednesday: French unemployment thought to have fallen 0.3 per cent from July to August. A survey of Japanese industry is likely to show that manufacturers' sentiment has worsened, says Deutsche Bank. Domestic and foreign sales declined in the third quarter. Friday: US non-farm payroll jobs are expected to have risen a healthy 190,000 in September. Hourly earnings should increase by 0.3 per cent from August. Unemployment may drop slightly with a cyclical decline in continuous claims. Factory orders should be up one per cent.

Day	Economic Statistic	Median Forecast	Previous Actual	Day	Economic Statistic	Median Forecast	Previous Actual
Mon	France Sep industrial survey	25	35	UK Sep Char' Inst' & Purch' Managers	45.2%		
Tue	UK Jul global visible trade	-21.4bn	-21.4bn	US Initial claims Sep 26	250k		
Wed	UK Aug ex-EU visible trade	-21.0bn	-20.9bn	US State benefits Sep 18	230k		
Thu	UK Aug consumer credit	£1.1bn	£1.1bn	US Sep Net Ass' of Purchasing Managers 49.0%	49.4%		
Fri	Canada Aug department store sales	5.3%	5.9%	US Aug construction spending	0.4%		
Sat	Canada Aug raw materials price index	0.2%	0.3%	US M1 week ended Sep 21	80.8m		
Sun	US ATM-Schroders Sep 26	-0.2%		US M2 week ended Sep 21	\$10.8bn		
Mon	US Sep consumer confidence	130	133.1	US M3 week ended Sep 21	87.5m		
Tue	US Sep agriculture prices	-1.0%		US Sep domestic auto sales	8.8m	8.4m	
Wed	Japan Aug industrial production	-0.8%	-0.8%	US Sep domestic light truck sales	8.5m	8.0m	
Thu	Japan Aug shipments	-0.3%		US Aug unemployment rate	4.1%	4.1%	
Fri	Japan Aug retail sales	-3.3%	-3.9%	UK Aug job offers seekers ratio	0.4%	0.5%	
Sat	Japan Aug construction orders	-14.3%		France Jul producer price index	-0.2%	-0.3%	
Sun	Japan Aug housing starts	13.2%	-11.3%	France Jul producer price index	-1.1%	-0.7%	
Mon	Japan Aug construction starts	-10.9%		Italy Aug producer price index	0.0%	0.3%	
Tue	France Aug unemployment rate	11.7%	11.6%	UK Sep official payroll	84.0m		
Wed	Italy Jul EU trade balance	£4.4bn	£1.1bn	US Sep nonfarm payrolls	200k	365k	
Thu	Italy Aug ex-EU trade balance	£4.2bn	£5.7bn	US Sep manufacturing payrolls	-10k	85k	
Fri	Canada Jul real gross dom' prod factor cost	0.0%	-0.1%	US Sep hourly earnings	0.3%	0.5%	
Sat	US Sep Chicago purch' managers index	+50.0%	49.3%	US Sep average workweek	34.8	34.6	
Sun	US Aug new home sales	880k	888k	US Aug factory orders	-4.5%	4.5%	
Mon	US Aug leading indicators	0.1%	0.4%	US Aug factory inventories	0.8%	-1.2%	
Tue	Japan Sep Takanari capital spending	-2.5%	-1.3%	US Sep Michigan Sentiment Final	-100.0	100.4	
Wed	Japan Sep automobile sales	-0.5%					
Thu	Japan Sep foreign reserves	0.9%					
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